

Welcome to Kuwait ARCENT Handbook for Deploying Units

1 January 2007



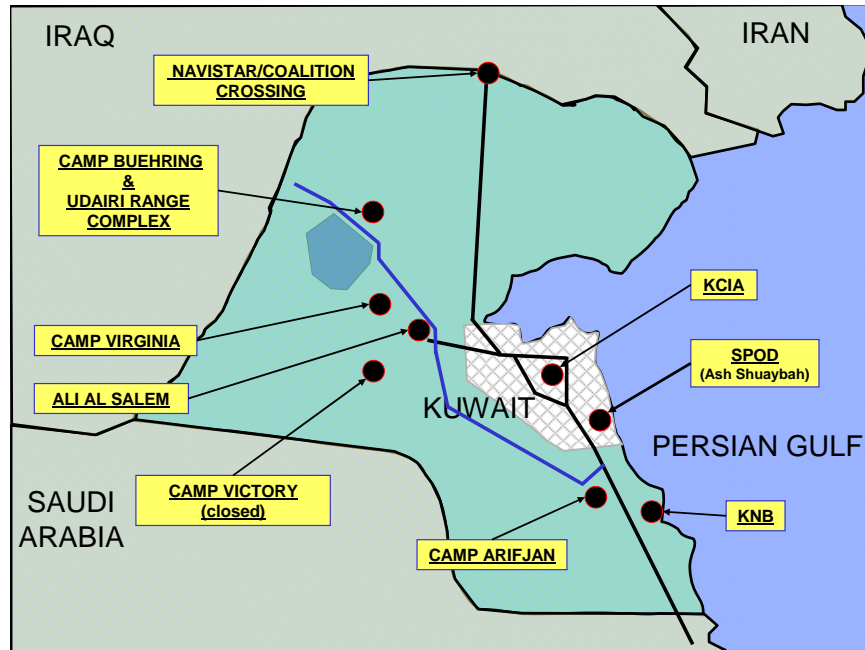
377th TSC G35 Plans Center

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Kuwait Camps and Nodes



Kuwait is the home of the Coalition Forces Land Component Command, (CFLCC) or formally Army Central Command, (ARCENT) and the 3rd Army (Forward). During the Reception, Staging, and Onward Movement phases of the RSOI process, you will be TACON to ARCENT and you will receive the majority of your support from ARCENT assigned units.

There are three Camps and four Functional Nodes in Kuwait that support US and Coalition Forces.

1. Camp Arifjan is located in the southern third of Kuwait. In addition to housing the ARCENT Headquarters, Camp Arifjan also houses the Theater Sustainment hub, providing DS/GS support and distribution.

2. Camp Buehring is the primary staging camp for forces moving into Iraq. Camp Buehring offers complete facilities to support deploying units including TOCs with DSN phone lines and NIPR & SIPR connectivity. Camp Buehring also houses the Udairi Army Airfield and is adjacent to the Udairi Range Complex.

3. Camp Virginia serves as the principle camp for deploying and redeploying coalition forces and took over as the primary redeployment camp for American troops in February 06. Camp Virginia is also used for larger CS/CSS units moving through Kuwait.

4. Kuwait City International Airport (KCIA) is located south west of Kuwait City. This is a modern international airport that shares facilities with both the US and Kuwait Air Forces. The majority of strategic PAX and cargo flights for deploying units will arrive on the military side of KCIA.

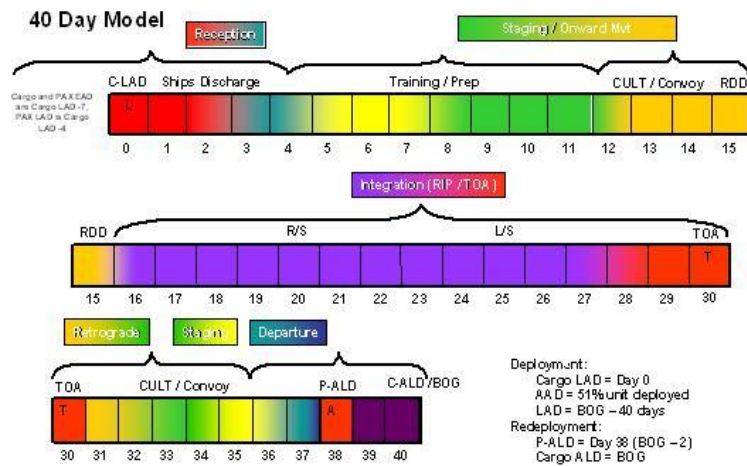
6. Sea Port of Debarkation/Embarkation (SPOD/E) - Ash Shuaybah - is located south of Kuwait City along the Persian Gulf. The port is located in a key industrial center and serves as Kuwait's primary commercial seaport. Most seaborne military cargo will be off-loaded at Ash Shuaybah.

7. Air Port of Debarkation/Embarkation (APOD/E) - Ali Al Salem - AAS - is a Kuwait Air Force Base that serves as the Intra-Theater Air hub. AAS also houses the Passenger Processing Center which provides life support for transient PAX and soldiers participating in R&R.

8. Kuwaiti Navy Base - KNB - supports amphibious operations as well as off-load of ammunition ships.

Reception, Staging, Onward Movement and Integration (RSOI)

RSOI is a 30 day process, ending when the deploying unit has conducted a Transfer of Authority (TOA) with the unit they are replacing.



Note: The Model is for BCTs, BNs flow in a phased manner inside the BCT Model
 LTC Fellberg, 036 Plan c 430-0050 As Of 20 OCT 05

RSOI is the front part of the CENTCOM/TRANSCOM 40 day deployment/redeployment model. This model should be viewed as a continuum, with the phases overlapping each other.

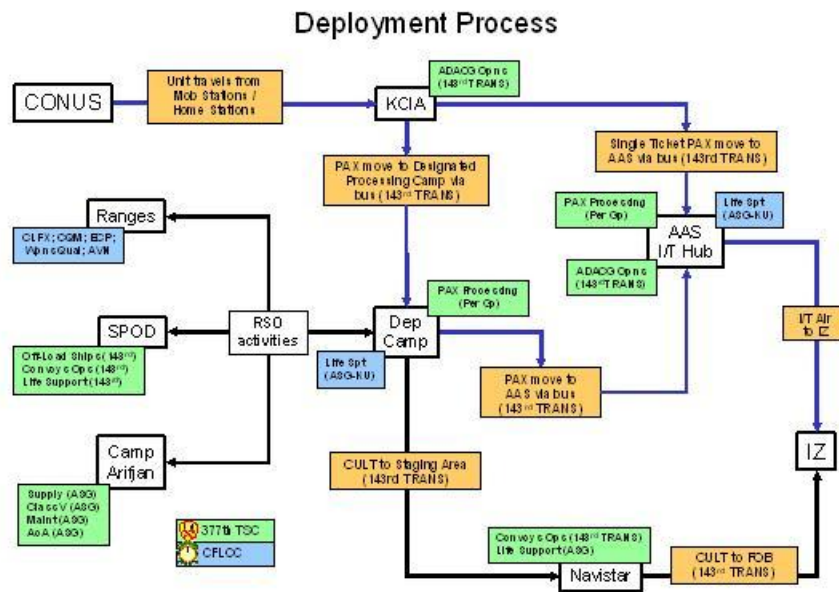
Reception Tasks:

- LNO Teams at APOD/SPOD/ARCENT/Camps
- PAX Arrive KCIA - Processing at Deployment Camp or AAS LSA
- Ships Offload at SPOD (Ash Shuaybah) - PSA
- Convoys clear port as soon as possible
- Containers sorted by priority

Staging and Onward Movement Tasks:

- Primary Deployment Camps are Buehring and Virginia. All Aviation Units deploy through Buehring
- ABL/UBL and Training Ammo Delivered to Camp
- Direct Support (DS) Maintenance Support at Camp Buehring
- DS Supply at Camp Arifjan
- Navistar - Convoys form-up, receive escorts
- Battle Handoff Line (BHL) is Kuwait/Iraq Border - Change arming stance
- Draw force protection ammunition to conduct escorts within Kuwait

The Deployment Process



This chart depicts the flow of forces through the Kuwait Nodes and Camps and on into Iraq. The specific tasks associated with each stage of this process will be discussed in this handbook.

Passenger Processing

Personnel accountability gained upon arrival by CAC scan or disk manifest.

(Army, Joint Forces, DoD civilians, contractor personnel)

- Individual arrivals and some mixed flights process at Ali Al Salem (AAS)
- Unit pure flights and some mixed flights process at Camps Buehring and Virginia
- Accounting team positioned at the SPOD for supercargo personnel
- Data gained during CAC scan builds theater personnel database, and generates arrival file for FINCOM to start pay entitlements



Theater Personnel Database

Deployed Theater Accountability Software (DTAS)

- Army's standard accountability tool in deployed environment
- SIPRNET application with off-line capability
- Software distributed to battalion level operators
- Theater wide fielding completed 15 Mar 05

Keys to success

- Dedicated G1 / S1 SIPR computer
- BN S1 personnel attend theater specific DTAS training during RSOI process
- Submit task organization by UIC with ADVON (required for database hierarchy)

DTAS Pre-Deployment Checklist:

- Dedicated Laptop or PC for SIPRNet use
- Operating System: Windows 2000/XP
- S-1 has administrative rights to DTAS computer
- AKO-S Account (www.us.army.smil.mil)
- DUIC Hierarchy
- Unit Alpha Roster
- Coordinate with IMO/G6 to ensure unit routers are programmed to allow Port 80, DTAS IP address, and .NET traffic to pass

Personnel Processing Centers

The Theater Personnel Group operates Personnel Processing Centers at Ali Al Salem Air Base, Camp Buehring and Camp Virginia. Personnel assigned to Camp Arifjan or KNB will process at AAS.

Deploying Passenger Processing consists of the following:

1. CAC scan or floppy disk manifest
2. Briefings and Updates:
 - ARCENT Commander & CSM
 - Financial Entitlements
 - Camp Safety
 - Kuwait Threat Level
 - Arming Stance & Rules on Use of Force

Deployment Camps

Camp Buehring is the primary deployment camp for US Forces moving into Iraq. Your unit may, however, be assigned to Camp Virginia during your deployment based on available space. Aviation units will always deploy through Camp Buehring and Udairi Army Airfield.

During your stay in the desert camps, you will live in prefabricated buildings, concrete/masonry units or tents. All living units have controlled environments. Shower, latrine and laundry facilities will be located at a convenient distance from the living areas. Ensure you use the battle buddy system at all times.

In order to maintain a safe environment and reduce risk to soldiers, the ASG-Kuwait Commander has established these common camp guidelines. Detailed information can be found in the ASG-KU Camp SOP.

Unit Responsibilities:

- Report to the Camp Commander's office upon arrival and complete unit In-processing form
- Report to the Camp Commander's office upon permanently leaving the Camp
- Conduct clearing procedures ICW camp OPS NCOIC using the camp Clearing Sheet
- Provide a daily detail to perform a Pad police call and take trash to designated trash point
- Provide a list of food service personnel to DFAC NCOIC
- Provide personnel for assigned details at the appropriate time, place and uniform
- Provide detail for special projects as needed
- Account for unit equipment and stage in areas directed by the Camp Commander
- Account for sensitive items and provide twice daily report to mayor cell (0500 hrs & 1700hrs)

Reports

Daily Unit Status Sheet:

Every unit on camp will provide the Unit Status Sheet to the Camp Commander's office every morning NLT 0830 hrs. An initial Unit Status Sheet will be provided to the Camp Commander's office upon arrival of the unit's Advanced Party.

Sensitive Item Report:

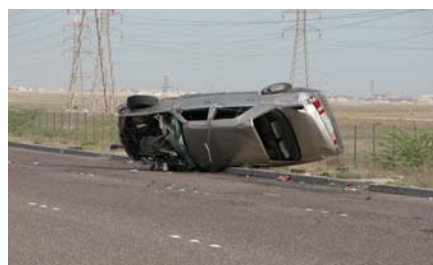
Every unit will submit a telephonic sensitive item report indicating Green or Red to the Camp Commander's office twice per day (0500 and 1700 hrs).

SAFETY IN KUWAIT

TOP FIVE SAFETY ISSUES

- Vehicle Accidents
- Negligent Weapon Discharge
- Heat Injuries
- Tent Fires
- Ammunition Handling

CONTROLS: Risk Assessments and Leadership Involvement



SPOD Operations

Unit Responsibilities:

Administrative & Logistical

- Provide around-port transportation/NTVs for LNO staff
- Cell phone communication
- Computers for SIPR and NIPR access
- General office supplies
- Provide all personal safety equipment for vessel/pier ops. **Personal safety equipment consists of Kevlar or hard hat and reflective vest**
- Recover super cargos
- Attend required coordination meetings

Operational

Task Organization-UICs

CULT Lift & Convoy Ops

- Construct & execute onward movement CULT plan
- Coordinate with Local MCT for bus transportation for onward movement drivers
- Provide unit escorts for CULT pickup at Heavy Lift VI and to/from deployment camps
- Marry CULT lift with customer unit at deployment yard

PSA

- Provide hard copies packet of PSA DA 348s and licenses to fusion cell upon arrival; ensure licenses are proportional with equipment shipped
- Maintain status of PSA and resolve any issues involving PSA team

Safety

- Compliance with safety, discipline and uniform standards at the SPOD/E
- Train soldiers on proper tie-down procedures prior to coming to theater

Battle track unit cargo; report clearance of unit from SPOD

LNO Responsibilities:

10 Days in Advance

- Unit LNO/DST arrival
- Identify NIPR & SIPR account requirements
- Office space assignment
- Review ship's manifests for:
 - ⇒ UIC ownership
 - ⇒ CULT requirements
- Submit TMRs thru Theater MCB KBR team or local Camp MCT NLT LAD Minus 15
- Provide critical cell phone listing
- Confirm bed down numbers & coordinate with LSA

1 Day in Advance

- PSA Arrival and Orientation

Daily 1830 Synchronization Meeting @ SPOD C2 Conference Room



SPOD Safety:

Personal Protective Equipment (PPE)

- Hard hats or Kevlar helmets
- Reflective vests or belts worn diagonally across the chest
- Flashlights or chem-lights for night operations
- Hearing protection aboard ship
- ACU/DCU Blouses on with sleeves down
- 3M FR-64 Canisters (for use with the M-40 gas mask)
 - ↓ ⇒ Must be accessible in 5 min. or less
 - ⇒ 40 hours continuous use or 30 days



- 3M R-95 Particulate Respirators
 - ⇒ Excellent for airborne particulates (dust)
 - ⇒ Perfect for “nuisance level” gasses



Heat Casualty Prevention

- Water located in all yards
- Ice located in LSA/Deployment Yard
- Work/Rest/Water Consumption Table
- Know and watch your soldiers

Risk Assessment

- Commanders are responsible to have a RISK ASSESSMENT completed before any operation begins
- The 143rd SPOD/E Safety Office will spot check operation to ensure commanders use Risk Assessment matrices

Convoy Safety

- When hauling trailers use:
 - ⇒ Cotter pins
 - ⇒ Safety chains
 - ⇒ Wiring harnesses
- Observe all posted speed limits
- Ensure drivers are properly licensed and experienced on equipment they operate
- Employ ground guides
- Ensure loads are properly chained and secured
- Kevlars are required in all tactical vehicles
- Follow directions of HN/US escorts

Tie-down Tips

- Do not depend on Common User Land Transportation (CULT) assets to have adequate chains and binders
- Ship chains and binders with vehicle in transit rather than packing them in a container



What we need from you:

Prior to arrival

- Projection of FB and HET requirements by vessel
- Availability of organic lift within vessel load
- NMC equipment list
- Equipment listing by vessel in Excel
- Contact names, emails and phone numbers
- Ensure that the LNOs have security clearance

Upon arrival

- Packet of licenses and DA 348s for all PSA
- Cell phone contact information
- Fuel /AVGAS estimate

Movement Control

Please refer to the MCB Convoy Commander's Handbook or the Unit Movement Officer's (UMO) Handbook for more detailed information on Movement Control:

[http://www.swa.arcent.army.smil.mil/
subordinate_commands/39th_MCB/39th_MCB_Handbooks/
Convoy%20Handbook.doc](http://www.swa.arcent.army.smil.mil/subordinate_commands/39th_MCB/39th_MCB_Handbooks/Convoy%20Handbook.doc)

Transportation Movement Request:

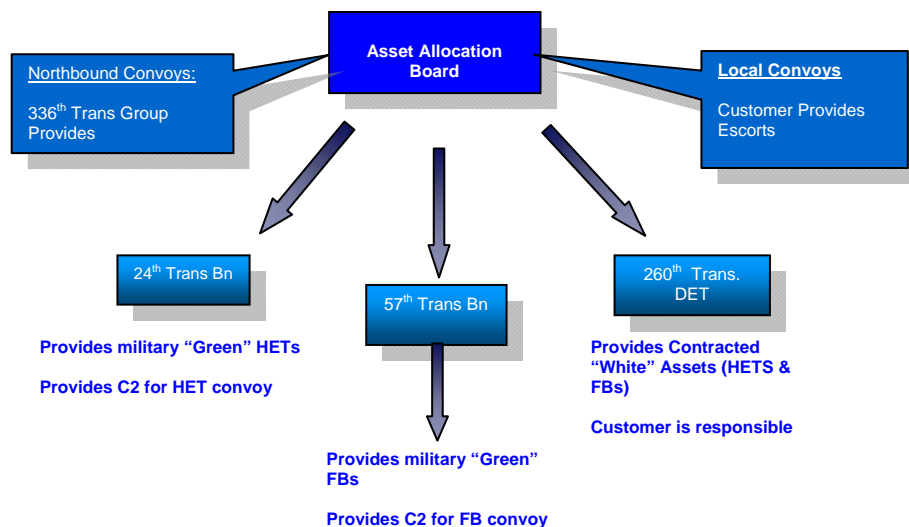
- All movement of unit equipment is done by CULT assets. Units must submit TMRs for movement
- Must declare hazardous/sensitive cargo on TMR
- Submit TMR to local Movement Control Teams (MCTs) 48 hours in advance for local and 96 hours in advance for Northbound movements
- MCTs issue TMR numbers for customers to track the status of TMRs
- MCTs forward TMR requests to the 39th Movement Control Battalion (MCB) TMR Processing Team located at BLDG 505, Camp Arifjan, Kuwait
- 39th MCB TMR Processing Team places TMRs on local and northbound TMR Trackers
- TMR Tracker is taken to the daily Asset Allocation board
- TMRs are removed from TMR Tracker once allocated
- TMRs for containers must have container numbers annotated on TMR RFID worksheet. Units will not deploy American Carrier owned containers into Iraq
- If moving NTVs or cargo w/o a military nomenclature, see the HTD for Kuwait NTV Requirements

Customers must contact servicing MCTs to check the status of their TMR

The Allocation Process:

- Customers may attend the Asset Allocation Board daily at 1115 hours in BLDG 506, National Guard and Reserve Affairs Conference Room, Camp Arifjan, Kuwait.
- Theater MCB and Transportation Group allocate transportation assets for both local and northbound TMRs

- When transportation is allocated for local movement, customers are required to pick-up assets from Heavy Lift VI (PWC or IAP) located on Highway 40 approximately 20 minutes north of Camp Arifjan at the same spot on the TMR
- When transportation is allocated for northbound requests, one of the Transportation Groups Truck battalions will notify the customer for spot time and location confirmation



Local Movements:

- Customers request transportation 48 hours out; assets are allocated 24 hours out
- Customers pick up allocated assets from Heavy Lift VI (PWC or IAP) and escort the trucks to the requested origin, destination, and back to the truck yard
- Customers may refuse assets if they do not meet 10/20 standards. Customers must inform HTD if assets are refused
- Contracted Assets (Heavy Lift VI) are allocated for 12 hours only
- Customers must submit an additional TMR if planning to

use trucks more than 12 hours to compensate for replacement drivers

- The 12 hours starts when the trucks depart the Heavy Lift yard and ends when the trucks are returned

Northbound Movements:

- Customer requests transportation based on required delivery dates (RDD)
- Movement requirements do not get delivered until 96 hours after asset request is made if allocated
- 336th Transportation Group spots and loads transportation IAW information provided by customers on transportation movement request; customers do not pick up transportation assets from Heavy Lift yards

Convoy Routes:

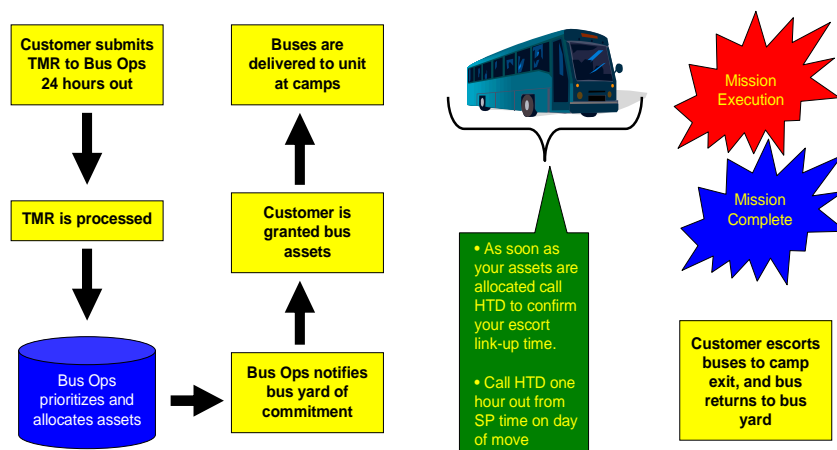
- Your LNOs will receive copies of the approved convoy routes. Strip maps are located on the 39th MCB's SIPR website
- Convoy Commanders must recon the routes and cannot deviate from the approved routes
- Movement Regulating Teams (MRTs) monitor routes in Kuwait. If your convoy is flagged down by an MRT or Host Nation Authority vehicle, it is because the convoy is on an unapproved route and must follow the MRT or Host Nation Authority back to an authorized route. Failure to do so will result in a Serious Incident Report (SIR) being generated and submitted to CHOPS

Bus Operations

The most common means of moving soldiers within Kuwait is by commercial bus. These are 45-passenger buses driven by locally contracted laborers. This section describes the procedures for requesting and escorting buses for troop move-

Local MCT System and Process

**TMRs for buses are submitted 24 hrs prior for flights and 48 hrs out for all other movements.*



Prior to mission execution

- Unit calls HTD @ DSN 430-5611/5613 (comm. 389-5611) to verify Host Nation (HN) escorts
- Units will contact the 386th MCT NLT 12-hours prior to flight to confirm scheduled flight
- **Unit provides armed bus guards (min. 2 per bus)**

During Mission execution

- Report any breakdowns, accidents/incidents to Bus Operations.

End of mission

- Escort the buses to the gate so the drivers can return to the bus yard.

Escorts:

The Kuwaiti government REQUIRES police or Ministry of Defense escorts for convoys and bus movements.

- Escorts are almost always required. (See chart below).
- Convoy Commanders MUST wait for their HN escorts. If the escorts do not arrive at the scheduled link-up time, the link-up team will call HTD to request approval to move from the ARCENT C3 Chief of Operations (CHOPS). CHOPS approval may be given 15 minutes after the link-up time, but is not guaranteed
- LNOs should always arrange NTV and/or HMMWV escorts for each movement (unit organic assets), so they are prepared to move with CHOPS approval in the event of HN escort no-shows

Escort Requirements

- **Convoy Movements that Require Host Nation Escorts**
All moves to and from Shuwaik Port, all convoys of 6-50 vehicles except convoys hauling empty containers and convoys of empty fuel tankers, all convoys with sensitive, hazardous or oversized equipment
 - **Redeployment Convoys to the SPOD (Ash Shuwaiba)**
Redeployment moves of 5 or less vehicles require Navy Customs Escorts arranged for by the SPOD MCT
Redeployment moves to the SPOD of 6-50 vehicles require Navy Customs Escorts arranged for by the SPOD MCT and Host Nation Escorts arranged for by the Theater MCB
 - **Buses**
25 Pax buses with 8 or fewer passengers are treated as an NTV
One to fifteen 25 Pax buses with 9 or more passengers require 2 Armed Bus Guards (ABGs) and one NTV or Tactical vehicle escort
Less than six 45 pax buses, Two ABGs per bus, one NTV escort and one Host Nation Escort
Six to ten 45 pax buses, two ABGs per bus, one NTV escort and two Host Nation Escorts
Eleven to fifteen 45 pax buses, two ABGs per bus, two NTV escorts, and two Host Nation Escorts
- *Note: Force Protection CLV is provided by the moving unit or unit LNOs.

Example of a Unit Equipment List:

Unit Equipment List

Units must provide requirements at planning conference

Kuwait Moves			Track Vehicles	Containers	NMC/ Soft skin	MHE		QTY	QTY
DATE	FROM	TO	M1's, M88's,	20',40', ISU 90's, Quad's	Rolling Stock	Heavy MHE: KALMAR's	Light MHE: 10K's	HETS	FB
12 DEC	SPOD	VIRGINIA	20 EA. M1's 5 EA. M88's	40 EA. 20'	N/A	NA	NA	25	20
13 DEC	SPOD	VIRGINIA	10 EA. M113'S	NA	NA	NA	NA	NA	10
Iraq Moves									
DATE	FROM	TO	M1's, M88's,	20',40', ISU 90's, Quad's	Rolling Stock	Heavy MHE: KALMAR's	Light MHE: 10K's	HETS	FB
24-26 DEC	VIRGINIA	ANACONDA	20 EA. M1's 5 EA. M88's	40 EA. 20'	10	NA	NA	25	25
25 DEC	VIRGINIA	ANACONDA	10 EA. M113'S	NA	NA	NA	NA	NA	10
UNIT: _____		BDE: _____		DIV: _____		Equip. _____ Pax _____			

Intra-Theater Air

ARCENT C4 Trans (Air) Functions

- Track in/outbound strategic airlift in CENTCOM AOR
- Conduct all ARCENT-level JMR Processing
- Track all ARCENT Intra-theater flights (JMR and ST)
- Provide updates / reports to ARCENT and Unit LNOs command via:
 - ⇒ Shift Changes
 - ⇒ Battle Update Assessments (BUA)
 - ⇒ Deployment Update Assessments (DUA)
 - ⇒ Strat Tracker (on DROPS web-site)

Effective Airlift Planning:

- Previous emphasis on Joint Movement Request (JMR)
- Current emphasis on JOPES / TPFDD (Single Ticket)

Joint Movement Request: (Next Page)

DTO / UMO Responsibilities

- Complete a JMR form; include all pertinent information
- One JMR attachment per email
- 24-hour contact number required
- Submission date (date CDDOC receives) no less than 48 hours (two days) from the ALD. RDD must be additional 48 hours beyond ALD, providing at least a 96 hour window
- Obtain JMR and instructions at: <https://ddoc.transcom.smil.mil/ddoc/core/ddoc.cfm?app=CDDOC&CFID=2104&CFTOKEN=45986923>
(click "Requirements" tab, click "CENTCOM DDOC JMR Form (updated)")
- Submit by **email only** to: efc4transair@swa.arcent.army.smil.mil (Do not "CC" the CDDOC)

ULN	UIC	UNIT NAME	CODE	SSF	PAX	RLD	ORIGIN NAME	MS	ALD	POE NAME	EAD	MS	LAD	POD NAME	RDD	IMS	DEST NAME
TXXXXWXXXXX	1/999	IN BN, A CO	SCX	A	110	C001	FT BRAGG	LH	C002	POPE AFB	C003*	AK	C005	KUWAIT INT	C007	AD	BALAD SOUTHEAS

ARR to
ARR+2

Single
Ticket
"Express"

ULN	UIC	UNIT NAME	CODE	SSF	PAX	RLD	ORIGIN NAME	MS	ALD	POE NAME	EAD	MS	LAD	POD NAME	RDD	IMS	DEST NAME
TXXXXWXXXXX	1/999	IN BN, A CO	SCD	A	110	C001	FT BRAGG	LH	C001	POPE AFB	C002	AK	C004	KUWAIT INT	C019*	AD	BALAD SOUTHEAS

RDD - 2
to RDD

Single
Ticket
"Dwell"

Single Ticket "Express"

- PAX Only
- Project Code: SCX
- Movement Window is EAD (aircraft arrival) +48 Hours
- PAX remain 48 hours or less in Kuwait

Single Ticket "Dwell"

- PAX Only
- Project Code: SCD
- PAX "Dwell" time established by RDD set by unit commander (IAW RIP/TOA)
- Movement Window is RDD-2 to RDD

Unit Requirements:

- Mode Source (MS) Codes
 - AD - Combatant Cdr provided air transportation
 - LD - Combatant Cdr provided ground transportation
 - AH - Organic Airlift
 - LH - Organic ground transportation

- Split ULNs Destination Mode Source (MS) to AD/LD or AH/LH
- NLT ALD minus 30-45 days, certify Project Code SCX/SCD for MS AD ULNs

C3 Training and Training Support

Mandatory Requirements (Resourced):

- Test Fire/Confirm Zero
 - Small Arms
 - Door Gunnery
 - Mortars
 - BFVs
 - Screen Tanks
 - Calibrate Arty
 - Harmonize Aviation
- IED Awareness
 - Explosive Hazard Awareness Team
- Crew Familiarity
 - Warlock Systems
- Escalation of Force Familiarity

Opportunity Training:

- Tactical Movement with C-IED Training (LFX and STX)
- C-IED Training
 - Fundamentals (Train the Trainer)
 - Combat Patrol STX (mounted and dismounted)
 - Log Patrol STX (CSS/CS)
 - Route Clearance (EN, EOD)
 - Battle Staff C-IED/COIN Focus/Seminar
- Motorized Patrol/Entry Control Point/MOUT LFX
- Check Point/Traffic Control Point STX
- Personal Security Detachment Training
- Close Quarters Marksmanship
- Job Site Security Training
- Mobile MOUT (sub-cal)
- Engagement Skills Trainer
- UCOFT/MCOFTS
- UAV Training
- CREW Confidence
- Convoy Protection Platform
- Foreign/Crew Serve Weapons Training
- Armor Course
- HMMWV Egress Assistance Trainer (HEAT)
- Engagement Skills Trainer (EST)
- Medical Simulation Training Center (MSTC)
- Mission Support Training Facility (MSTF)
- Blue Force Tracker (BFT) Training

Training and Training Support (continued)

Planning Factors for Training:

- Commanders' Training Priorities
- Resources (Time, Ammo, and Equipment)
- Required Integration Tasks
- Opportunity Training
- Time of the year
- Range Availability / De-confliction
- Competing Units

Chapter 16 of the STRAC Manual is your guide for sustainment training while in Iraq

Keys for Success:

- Coordinate with C3 TNG Ground Maneuver Trainer
- Turn-in your Weapons Density 60-90 days prior to arrival of ADVON
- Turn-in Training Plan 60-90 days prior to arrival of ADVON
- Prioritize Opportunity Training by Unit (CLFX)
- Attend Nightly Range meeting @ Buehring during RSOI

To coordinate RSO training at Camp Buehring, contact the CFLCC C3 Training Officer at DSN 318-828-1542. To coordinate for training ammunition, contact the CFLCC C3 Training Ammunition Manager at DSN 318-430-5075.

For more details about training to include a virtual tour of the ranges visit the ARCENT website at the below SIPR web address:

<http://www.swa.arcent.army.smil.mil/Deployment%20Redeployment%5FOperations/Deployment/>

Sustainment and Logistical Support

Class I and Bottled Water:

Deployment

- Commander Cell of Deployment Camps issues MREs, Bottled Water, Powdered Sports Drink and Ice
- Special Meals: Halal and Kosher
- Required Class I Prior to movement to Iraq is 3 DOS

Sustainment

- Contracted DFACs with 21 day CONOPS Menu supplied by Subsistence Prime Vendor (SPV)
- Unit Food Service personnel assigned as Technical Monitors and CORs for DFAC oversight. Provide names to ARCENT Food Advisor. Responsibilities outlined in COMARCENT MSG 271500Z Feb 04
- MKTs: UGR Rations and Supplements ordered through supporting Class I Office on 5 day cycle. SPV pushes to Ration Break Point (RBP) and unit pulls from RBP
- Submit special requests through CMMC

Class II, III(P), IV, and VII:

- Deployment guidance for CL II, III(P), IV items can be found in ARCENT OPORD 05-007, Annex D, App.1
- RFI items not issued to units/individual soldiers at home stations may be coordinated for issue with RFI facility in Ali Al Salem, Kuwait
- Units will deploy from home station with 15 DOS of CL III(P) UBL
- Recommend deploying units do not bring Class IV stocks. Class IV is available in theater through the supply system and ground lift is limited
- Theater Provided Equipment (TPE) is exchanged during the RIP/TOA process. See ARCENT website for more info

IBA Guidance

- HQ DA guidance is to issue IBA prior to deployment to Theater which consists of ESAPI plates and OTV
- ARCENT maintains very limited Theater stock
- ARCENT prepared to support limited unfilled requirements based on HQ DA G8 guidance
- Coordinate with ARCENT C-4 S & S Branch on sizing requirements and issue DSN 318-430-5664
- No soldier deploys into Iraq without Interceptor Body Armor (IBA)

IPE Guidance

- The following Individual Protective Equipment (IPE) basic load is the deployment standard for all units and individuals:
 - ⇒ Chemical Protective (CP) Trousers (JSLIST), one (1) per individual
 - ⇒ CP Coat (JSLIST), one (1) per individual
 - ⇒ M256 Chemical Detector Kit, one (1) per individual
 - ⇒ M9 Chemical Detector Paper, one (1) per individual
 - ⇒ M8 Chemical Detector Paper, one (1) per individual
 - ⇒ M291 Decon Kit, one (1) per individual
 - ⇒ M295 Decon Kit, one (1) per individual
 - ⇒ C2A1 Filters, two (2) per M40 Mask
 - ⇒ Hood M40 Mask, one (1) per M40 Mask
 - ⇒ CP Helmet Cover, one (1) per individual
 - ⇒ CP Gloves, one (1) per individual
 - ⇒ CP Overboots, one (1) per individual
 - ⇒ Ciprofloxacin (500MG Tablets), five (5) DOS per individual
 - ⇒ Soldiers will only deploy with the M40 series protective mask
- References FORSCOM DEPORD 111236ZDEC04; DA PPG 06DEC04

Tentage and Camouflage Nets

- There is an abundance of camouflage netting available in DRMS for issue
- Solar shades are a TPE item and available through the supply system. Include sizes and NSNs.
 - Solar shades= 35x35 NSN 5410-01-519-7041
 - 50x50 NSN 5410-01-519-7185
- No restriction on redeploying vinyl-cloth tentage after proper cleaning and customs/USDA inspection. However, clearing facilities are limited. If standards are not met it will be left in theater

Class III Bulk:

- Prime movers draw fuel at port, upon debarkation
- Draw bulk fuel and water from Camp Buehring, prior to onward movement
- Three Convoy Support Centers (CSCs) are available – CSC Navistar, CSC Cedar II, and CSC Scania
- All CSCs have retail fuel capabilities. Cedar II is limited in retail capabilities, however it is the only CSC with bulk fuel, so plan accordingly
- FARPs are located for rotary-wing aircraft, if needed

Class V:

- All units will submit ABL and Training DA Form 581s, Assumption of Command orders and a DA Form 1687 to 321st TMMC CL V 120 days prior to deployment
- Theater OD Company will provide force protection ammunition needed for travel to Camp Arifjan and logistics coordination
- Units receive 33% ABL, 100% TAT (force protection), and Integration Training Ammo at designated camp.
- Units receive 67% ABL from RIP OIF II units

Class IX and Maintenance:

Maintenance

- Unit provides their own maintenance
- Backup maintenance (org and DS) available

CL IX Requisition Procedures

- Walk-thru fill or kill at Camp Buehring and Camp Arifjan
- High priority requests only

MTS:

- Fielded IAW DA G3 “Good Enough” not MTO&E authorized guidance; requirements broken down by battalion size type of unit, vehicle type and number of vehicles. C4 Log Auto website matrices will assist in determining unit requirements
- MTS installation plan IAW with validated unit requirements submitted prior to deployment. Validation done by ARCENT C4 Log Automation
- Units must coordinate with redeploying unit to determine how many systems they will receive during RIP/TOA
- MTS Control Stations (Base) and V2 Kits (Mobile) are CAT 5 SBE and remain in theater; transfer during RIP/TOA
- Installs and training conducted at Camp Arifjan and at LSA Anaconda. Capable of 30 installs per week
- All units drawing SBE in Kuwait must establish SBE accounts at AMC LSE SWA (Bldg. 462 Camp Arifjan). DA Form 1687 & Assumption of Command Orders required
- Units provide LNO to work daily installation plan with MTS POC in ARCENT C4 Log Auto

Logistics Automation:

- A STAMIS Gunnery is conducted at Camp Buehring that ensures units STAMIS are on correct Interim Change Package (ICP) and System Change Package (SCP) before forward deployment. To accomplish this Units must deploy with MTOE CSSVSAT's and STAMIS equipment (ULLS-G, ULLS-S4, PBUSE, ULLS-A, SAMS-1/2 SAMS-E and SAAS-MOD) as TAT
- The Theater CSSAMO is comprised of CSSAMO's from 377th TSC, and ARCENT G4 Theater contracted CSSAMO. This team will man the STAMIS Gunnery at Buehring. However, it is the deploying units CSSAMO responsibility to control the operation of the STAMIS Gunnery.
- The CSSAMO also runs a Operations center for theater STAMIS connectivity and support. It's a One stop shop for over the shoulder training, support, upgrade, diagnostic, maintenance and deployment assistance. Contact number: Buehring (DSN 828-1042/1514) Camp Arifjan Kuwait (DSN 430-7187/7388)
- ARCENT G4 also contracts the Automate Logistics Assistance team (ALAT). They conduct formal STAMIS class room training 7 Days a week. They have classes at Buehring and at Camp Arifjan.
- Units operating a Supply Support Activity (SSA) will fall in on existing TPE: C4VSAT's (at the SSA) and a complete SARSS suite. SAAS-MOD computer's are provided at authorized ASP's. Due to Modularity units are still required to bring SAAS-MOD for all other facilities in theater

Logistics Automation Cont...

- Units must coordinate with RIP/TOA unit on CSS automation to be transferred over from TPE.
- Units utilizing BCS3 (non-TPE) / ILAP are required to bring their own automation to support these systems due to limited office automation in theater.
- Units must contact their home station DoDAAC coordinator prior to deployment to obtain sterile DoDAACs for utilization in theater. Sterile DoDAACs can not be used until they are loaded into Funds Control Module by ARCENT G4 Logistics Automation and the CENTCOM CTASC by the 377th MMC. DoDAAC's will remain active on the CENTCOM CTASC for 365 days after loading. Units should follow current redeployment guidance outlined in ARCENT G4 message 251728ZNOV04
- Per OIF/OEF Theater Supply Guidance for Deploying/Redeploying Forces, units do not bring ASLs to theater. Exceptions approved by ARCENT G4.
- Important Contact numbers: VSAT Help Desk: 430-5365, ALAT: 430-5364, ILAP: 430-5175, BCS3: 430-5176, ITV: 430-5555, SSF: 430-5465, DODAAC: 430-5179, Branch Chief: 430-5172, STAMIS PM: 430-5086, CSSAMO:430-7295

ARCENT C4 Deployment / Sustainment Matrix:

APPENDIX 1 (LOG SPT FOR DEPLOYMENT) TO ANNEX D (SUSTAINMENT) TO CFLCC TRANSITION TO OPERATION IRAQI FREEDOM THREE (OPORD 04-002) (U/FOUO)

PHASES	<u>DEPLOYMENT SUSTAINMENT</u>
PRE-DEPLOYMENT	<ol style="list-style-type: none"> 1. Conduct Leader's Recon with CFLCC C3 and 377th TSC for RSO&I and Log overview brief. Arifjan, KU. Contact 377th Support OPS, DSN 318-430-5405 2. Conduct face to face site visits with Commodity managers and SMEs from each CFLCC C4 Section, Camp Arifjan, KU. Bldg 505, OPS CFLCC C4 OPS Officer DSN 318-430-5405, Commodity Managers DSN 318-430-5369. 3. CLJ Food – Units deploy with 2 DOS of MREs. Contact CFLCC C4 S&S. CL I Fusion Cell at DSN: 318-430-5466. 4. CL II, III(P), IV – Units bring all IBA (submit shortage list to C4 S&S 90 days prior to deployment), at least 4 sets of DCUs, two pairs of boots, headgear, and cold weather gear; 1 set of IPE/JSUST per Soldier with an additional 25% unit reserve; recommend deploying with camouflage nets and canvas tarps for shade; CFLCC C4 Supply & Services at DSN 318-430-5001. 5. CL III(B). Do not bring CL IV beyond emergency hasty fighting positions. CLV stocks are already in theater and ground lift is limited. Contact CFLCC C4 Supply & Services at DSN 318-430-5370. 6. CLV – Submit ABL requirements to CFLCC C4 CLV / 321st TMMC Section for fill in theater. Force protection ammo and RIP. ABL shortages issued in Kuwait. Contact CFLCC C4 Ammo at DSN 318-430-5448/5098. 7. CLVI – Limited AAFES tactical facilities are in Theater, bring at least 30 days of personal hygiene items and under garments. Contact DSN 318-430-5223 8. See Appx 2. For APS draw POCs. Unit must bring SPBS-R and ULLS-S4 systems. 9. LOGAUTO – Deploy with ULLS-G, ULLS-A, SAMS 1, SAMS 2, and 15 DOS of CLIX PLL. Read CFLCC msg about retention of ASI and SARSS in theater, did 201042Z Nov 03 (http://cflcc-c4.arifjan.army.mil/index.htm). Contact CFLCC C4 LOGAUTO at DSN 318-430-5172. 10. C4 Sustainment Operations Battle Captain can facilitate contact with any of the above listed groups at DSN 318-430-5269 or email efcasusubcc@swa.arcent.army.smi.mil
STRATEGIC DEPLOYMENT	<ol style="list-style-type: none"> 1. C4 TRANS and JMC track unit movement on strategic transportation assets via in transit visibility systems (GTN, SMS, JTAV and JOPES), C4 TRANS 318-430-5385 or JOPES 318-430-5218
R ECEPTION	<ol style="list-style-type: none"> 1. APOD/Buehring – Unit LNO coordinates with 377th TSC for transportation for IBA draw at CAMP Buehring if required. Limited bed down and DFAO 2. SPOD – 377th TSC provides limited retail fuel points at SPOD. Bulk fuel is available at Camp Buehring. 3. SPOD – 377th TSC provides CULT to augment units organic lift for onward movement of containers. Unit submits TMRS to MCT. 4. SPOD – 377th TSC provides limited life support for PSA .
S TAGING	<ol style="list-style-type: none"> 1. 377th TSC provides life support at camps in Kuwait (VIRGINA and Buehring). 2. Contact (CFLCC C4 S&S) to request MREs and Bottled Water to reach 5 DOS for move into Iraq, DSN: 318-430-5466. 3. 377th TSC provides retail fuel points at camps in Kuwait. Bulk fuel at CAMP Buehring. 4. Units draw CL V ABL shortage DODICs and Force Protection ammo ICW 321st TMMC from Theater ASP. Units run temp AHA at camps. 5. Designated units draw APS CLVII items from AMC-SWA CEB-Kuwait from CAMP ARIFJAN. DSN 318-430-2215 or email efamcops@swa.arcent.army.smi.mil. 6. Verify DODDAGs and RICs with CFLCC C4 LOGAUTO at DSN 318-430-5172 7. Use CAMP ARIFJAN GS CLIX warehouse (W7A) for O2 HI-PRI and fill or kill procedures. Bldg. 532, DSN: 430-7073.
O NWARD MOVEMENT	<ol style="list-style-type: none"> 1. Units submit TMRS for Onward Movement with CULT assets at least 96 hours prior to movement 2. Units draw Force Protection ammo from their local ASP
I NTEGRATION	

D-1-1

Liaison Officer (LNO) Requirements

- MNC-I will maintain liaison teams with the ARCENT COIC and G35 PLANS. US deploying/redeploying units (separate brigades, EAD/EAC separates and divisions) will establish liaison teams with the ARCENT COIC and DROPS NLT 45 days prior to unit EAD/ALD
- 24/7 LNO coverage is required IAW table below. The deploying/redeploying unit provides LNOs with automation requirements and transportation
- ARCENT Chief of Staff, through the HQ Facility Manager, will identify workspace within the ARCENT HQ Complex (buildings 505 & 506) for Unit LNO teams. Units will be provided workstations based on the following formula: MNC-I (Deploy)- 10; MNC-I (Redeploy)- 10; Divisions/MEF- 10; Separate Brigades/ MEU- 5
- Seating in the COIC will be provided for MNC-I (KU) (3 spaces), Divisions (1-2 spaces), and Separate Brigades (1 space)
- Units must provide their own computers/laptops. Coordinate with ARCENT C6 for network connectivity and telephone service. COIC will provide 1 NIPR, 1 SPIR, and 1 DSN phone per LNO Team
- Units will limit the number of LNOs at ARCENT HQ,

Unit	MNC-I (Kuwait)	Separate Brigades, Divisions	MEF	MARCENT
LNO Requirement				
CFLCC, COIC & DIR OPS POC: Chief of Operations Phone: 430-5108 Email: Efc3chops@swa.arcent.army.smil.mil	Min 8 Max 10	Min 4 Max 6	Min 4 Max 6	Min 10 Max 15
APOD POC: APOD Battle Captain Phone: DSN: 438-4443 Email: 847thApodOps-S3@swa.arcent.army.smil.mil	As determined by MNC-I (Kuwait)			Min 4 Max 6
SPOD (When conducting SPOD/E Opns) POC: SPOD Battle Captain Phone: 825-1511 Email: 143DTRANSCOM@SPOD.arfor.army.smil.mil	Min 10 No Max	Min 10 No Max	Min 10 No Max	Min 10 No Max

ARCENT Rules for Use of Force (RUF)

NOTHING IN THESE RULES LIMITS YOUR INHERENT AUTHORITY AND OBLIGATION TO TAKE ALL NECESSARY AND APPROPRIATE ACTION TO DEFEND YOURSELF, YOUR UNIT AND OTHER US FORCES

1. **HOSTILE FORCES:** NO forces have been declared hostile.

2. **HOSTILE FACTORS:** You may engage persons who commit hostile acts or show hostile intent with the minimum force necessary to counter the hostile act or demonstrated hostile intent and to protect US Forces.

Hostile act: An attack or other use of force against US Forces or a use of force that directly precludes/impedes the mission/duties of US Forces.

Hostile intent: The threat of imminent use of force against US Forces or the threat of force to preclude/impede the mission/duties of US Forces.

3. **YOU MAY USE FORCE** up to and including deadly force, against hostile actors:

- In self-defense;
- In defense of your unit, or other US Forces;
- To prevent the theft, damage, or destruction of firearms, ammunition, explosives, or property designated by your Commander as vital to national security. (Protect other property with less than deadly force.)

4. ESCALATION OF FORCE: When possible, use the following degrees of force against hostile actors:

1. SHOUT: verbal warnings to HALT or KIFF” (pronounced “COUGH”)
2. SHOVE: physically restrain, block access or detain
3. SHOW: your weapon and demonstrate intent to use it
4. SHOOT: to remove the threat of death/serious bodily injury or to protect designated property

IF YOU MUST FIRE:

- Fire only aimed shots. NO WARNING SHOTS
- Fire no more rounds than necessary
- Fire with due regard for the safety of innocent bystanders
- Take reasonable efforts not to destroy property
- Stop firing as soon as the situation permits

5. CROWDS: Control civilian crowds, mobs, or rioters interfering with US Forces with the minimum necessary force. When circumstances permit, attempt the following steps to control crowds:

1. Repeated warnings to HALT or “KIFF” (pronounced COUGH)
2. Show of force, including riot control formation
3. Blocking of access or other reasonable use of force necessary under the circumstances and proportional to the threat

6. DETAINEES: You may stop, detain, search and disarm persons as required to protect US Forces. Detainees will be turned over to the Military Police or Kuwait Police ASAP.

7. Treat all persons with respect and dignity.

ARCENT STANDARDS SOP

Third Army/USARCENT Policy Memorandum 04-75

1. Wear and appearance of the Desert Camouflage Uniform (DCU) as the Duty Uniform

a. The DCU is the duty uniform for all personnel assigned or attached to ARCENT while deployed in the CENTCOM AOR. This includes deployed Department of the Army (DA) and Department of Defense (DoD) civilians. The Area Support Group-Kuwait (ASG-KU) Commander will determine the uniform for civilians who are in a PCS status. All personnel will meet the standards as prescribed in AR 670-1 while wearing the uniform.

b. All AR 670-1 standards for wear of this uniform apply for Army personnel assigned, attached, OPCON, or TACON to ARCENT.

c. Soldiers may press the DCU but starching the uniform is not required or suggested. Sleeves will be worn down at all times. Personnel will remove their blouse only at the direction of a member of the chain of command and then only for limited durations when they are engaged in arduous manual labor. Even then, leaders ensure that service members take steps to protect exposed skin. Leaders must constantly educate service members that sleeves down best protects their skin in this environment.

d. The Desert Patrol Cap is the standard headgear for personnel assigned to or working in ARCENT Headquarters. Exceptions for medical conditions must be documented by a medical profile and approved by the ARCENT Deputy Chief of Staff-Kuwait. All civilian personnel will wear their properly issued headgear and not the Desert Patrol Cap. The "boonie hat" is perfectly acceptable and encouraged for wear for service members who work outside the headquarters at Arifjan and at all other sites in Kuwait.

e. Desert tan boots are the standard footwear for all personnel.

f. Officers, to include Chaplains, will wear subdued insignia while in this environment. Insignia and accoutrements will be desert sand in color (rank may be black with a sand background when appropriate) except in cases where combat patches are not available in sand color. All permanently assigned Third U.S. Army staff officers will wear General Staff insignia. Exceptions include Army Medical Department (AMEDD) officers, Chaplains, Inspector General, Judge Advocate General Corps officers, Warrant officers, and subordinate separate commands.

g. The American flag insignia (worn on the right shoulder) will be the non-subdued, full color version. All personnel will wear the flag insignia.

h. For personnel authorized to wear Aircrew DCUs or Combat Vehicle Crewman DCUs, the Desert Patrol Cap is the standard headgear when not performing crew duties. Also, black leather or approved fire retardant boots are authorized for wear during the performance of crew duties.

i. Other services are exempt from this policy and may wear uniforms to meet unit/service standards in accordance with their service chain of command.

2. Wear and Appearance of the Army Physical Training Uniform

a. The Army Physical Training (PT) uniform is the uniform for all organized physical training events. Individuals are not required to wear the Army PT uniform during individual/personal PT, but civilian PT attire must meet the standards in para. 2.f. below.

b. When the PT uniform is worn, it will be worn properly; shirt tucked in, plain white socks without logos, proper footwear, and not mixed with civilian PT clothing, on or off post.

c. When conducting physical training on roadways or anywhere vehicular traffic is present during periods of limited visibility, personnel must wear a reflective vest or belt.

d. The use of headphones in areas adjacent to where vehicular traffic is present is prohibited at all times for safety reasons.

e. Dirty or sweaty PT uniforms or civilian exercise clothing will not be worn inside Dining Facilities.

f. Civilian PT clothing will conform to certain acceptable standards.

1) At all times, personnel conducting physical training must wear shirts. The exception is while male personnel are swimming.

2) Biker shorts, aerobic attire, sleeveless t-shirts, tank tops, and bathing suits are only appropriate inside a recreational facility. Appropriate undergarments will be worn at all times. When enroute to or returning from a recreational facility, personnel must conform to standards for the wear of civilian clothing. This may require them to cover up before leaving the facility.

3) Thong bathing suits are not allowed for wear by either male or female personnel.

4) One-piece bathing suits are required for female personnel using the swimming pool at Camp Arifjan and Kuwait Naval Base (KNB).

5) Battle Buddies are required at all times for both male and female personnel.

3. Wear of Civilian Clothing on U.S. Installations

a. U.S. forces represent their commands, service components and the United States as unofficial ambassadors to Kuwait. As such, personnel will avoid wearing attire that is offensive or inappropriate for Kuwaiti and Arabic cultural norms. This specifically means that individuals should dress conservatively when in civilian clothes off of a U.S. military post. For detailed guidance on appropriate civilian attire for off-post travel, see the subsequent section on Off-Post Travel.

b. When on any military installation in Kuwait, all personnel will conform to the following civilian attire guidelines:

1) T-shirts with sports logos or graphics on them are authorized for wear on the installation, but must be in good taste and be sleeved, long or short. All blouses and t-shirts will cover the body above the trouser line and not expose the abdomen. Shorts are authorized but will not be higher than mid-thigh. While wearing jeans or slacks, no skin will be seen through the material and no cuts, tears, or modifications are authorized. All trousers or shorts will be worn around the waist, not the hips or buttocks, and underwear will not be exposed between the trousers and the shirt.

2) Women's blouses, suit tops, jackets, sweaters or dresses need not be collared, will be sleeved, long or short, but will cover the shoulders and trunk, i.e. the area below the neck, above the knees, and inside the shoulder. Dresses and skirts will be at least knee length.

3) The wear of flip-flops or shower shoes is not authorized except at pool or beach facilities or as detailed in paragraph 3.b.5) below.

4) Clothing may not display obscenities or offensive pictures or words.

5) All personnel must wear appropriate clothing to and from personal hygiene areas. The wearing of only towels or wraparounds is not authorized. Personnel may wear shower shoes or flip-flops to and from personal hygiene areas.

c. For guidance on authorized athletic clothing, see the section on wear of the Physical Training uniform in the previous section.

4. Off Post Travel and Dress Code

a. As unofficial U.S. ambassadors to Kuwait, all personnel will be sensitive to the cultural norms of Kuwaiti society that are largely Islamic with deep-rooted attitudes toward clothing and appearance. In addition, Kuwait is not a safe haven for U.S. citizens. Certain precautions must be taken to safeguard U.S. personnel while off post.

b. The DCU is permitted for wear off post for all military activities, but all service members should remain vigilant against the potential for intelligence collection on the activities of U.S. service personnel.

c. When not on official business off post, but on an approved mission/Morale Welfare and Recreation (MWR) trip, all personnel will conform to the following civilian attire guidelines:

1) Men's shirts will have sleeves and cover the shoulder and torso or trunk, i.e. the area below the neck, above the waist, and inside the shoulder. T-shirts designed as outerwear are acceptable, but they may not have writing or graphics on them, regardless of type (examples include concert t-shirts, pro and college team jerseys, sports logo t-shirts, shirts with designer names written across the front or back in large print). Pocket logos (examples include Polo, Izod, Chaps, Nike, Reebok) are acceptable as long as they are designed for casual or dress wear. All trousers will be worn around the waist, not the hips or buttocks, and underwear will not be exposed between the trousers and the shirt.

2) Women's blouses, suit tops, jackets, sweaters, or dresses need not be collared, but will have sleeves and cover the shoulders and trunk, i.e. the area below the neck, above the knees, and inside the shoulder. Dresses and skirts will be at least knee length.

3) Personnel may not wear shorts, gauchos, or Capri pants.

4) Sandals are authorized for wear instead of shoes. However, the wear of flip-flops or shower shoes is not authorized except at pool or beach facilities.

5) Clothing may not display obscenities or offensive pictures or words.

6) Personnel may not wear sports wear, bathing suits, athletic shorts, t-shirts designed as undergarments, or tank tops, etc. in public. Exceptions are:

a) At the Marble Palace Recreation Center (except for t-shirts designed as undergarments).

b) When engaged in fitness activities or sporting events on approved beaches and at private homes or beach houses.

4. Off Post Travel and Dress Code (cont.)

7) When in a vehicle traveling to or from an authorized off post activity, stops at commercial establishments are forbidden.

8) All clothing described above will be free from patches and excessive threading.

9) Because of Islamic cultural attitudes, male personnel will not wear earrings or display any other form of body piercing/skin art (tattoos) in any public place, on or off duty, while in Kuwait.

d. When traveling off a military installation on official business, all personnel will adhere to the Force Protection (FP) measures in effect at a given time. These measures include restrictions to off-post travel, minimum number of personnel traveling in vehicles, arming level and arming stance. It is the responsibility of the individual soldier to seek out the current approved FP measures and to follow them. Units will publicize these measures to their personnel to the maximum extent possible, highlighting changes in the FP posture. Guards at the entrance and exits to U.S. installations will check adherence to FP measures and report violations to the ASG-KU commander.

e. For non-official travel off of an installation, personnel must have appropriate approval from the ARCENT Deputy Commanding General (DCG). Specific approval is not required for authorized MWR bus trips and shuttle bus travel to MWR sites. In addition, U.S. military personnel assigned, attached, OPCON or TACON to ARCENT will not travel alone off post without a specific exception from the DCG.

f. The following areas are designated as off-limits unless with a sponsored tour:

1) Mosques, except for soldiers who have Islam indicated as their religion of choice on personnel records (chain of command must be notified and other travel restrictions apply).

2) Religious shrines or holy places.

3) Kuwaiti Government facilities, except on official business.

4) Areas identified as occupied or frequented by groups associated with terrorist activity.

5) Jahra

g. Personnel will not discuss classified or sensitive information while traveling off the military installation. Such as exercise dates and details, missions, unit rotations and operational/logistics information.

h. If personnel are detained or questioned by Kuwaiti Police, they must remain calm and courteous, follow directions and not sign anything they cannot read or understand. Immediately contact U.S. authorities and advise them of the circumstances.

* Note: For additional information, refer to the ARCENT-PMO Anti-terrorism and Force Protection Website.

5. Camp Standards and General Conduct.

a. There are in excess of nine Camps or nodes operated by ARCENT in Kuwait. The following standards will apply to all camps/nodes. Within each installation, Camp Mayors or the Commander, ASG-KU, can supplement these instructions.

b. CENTCOM General Order #1, prohibition regarding possession or consumption of alcohol is in effect and will be enforced for all personnel under ARCENT control in Kuwait. Any alcoholic products brought into Kuwait are illegal contraband.

c. The following guidelines establish the proper display of the United States, individual state and territorial flags on Camp Arifjan and Satellite camps.

1) The United States flag will be flown only at the following locations:

a) ASG-Kuwait Headquarters.

b) Camp HQs at Navistar, KNB, SPOD, Zone VI, Buehring, Victory, Doha (one per camp when occupied)

2) The United States flagpole will be at least 20 feet high and no higher than the flagpoles at ASG-Kuwait Headquarters. All United States and heat category flags will be flown at the Mayor's cell headquarters of the outlined camps.

3) Reserve Component units are authorized to fly individual state flags outside the battalion or company headquarters. The flagpole for the state flags will be no higher than 18 feet. If the unit represents more than one state, the unit may rotate between the different state flags on a daily basis. Units may also display these flags or any other appropriate flags or pennants (including sports pennants) inside their unit headquarters, tents, or buildings. Each command is also permitted to display a guidon in front of their command headquarters.

4) U.S. Flags will be flown from dawn till dusk as listed above in 5.c.1) and 2). The United States flag will be the first one raised in the morning and the last lowered in the evening. All flags and guidons will be clean and of serviceable condition.

d. There will be no areas designated as "no salute" areas within U.S installations in Kuwait. Requests for permission to designate areas as "no salute" areas must be submitted to the ARCENT Deputy Chief of Staff-Kuwait.

5. Camp Standards and General Conduct (cont.).

e. Although current resources may preclude properly housing all ARCENT soldiers, the intent is to billet soldiers who are assigned to Kuwait in a Permanent Change of Station (PCS) status in hardstand barracks designated for that purpose. Soldiers assigned in a Temporary Change of Station (TCS) status will live in temporary structures (re-locatable buildings or concrete masonry units (CMUs) and not tents. Personnel deploying or redeploying through Kuwait will be housed in tents. This standard is optimal and will be instituted as resources become available. The ASG-KU Commander will establish the living standard (specifically numbers of soldiers housed in each) for these structures and the DCG or the ARCENT Command Sergeant Major will validate that standard.

f. As a force protection measure, no bags, briefcases or backpacks will be allowed in installation dining facilities. Aides to General Officers and civilian equivalents will be allowed to carry one bag into the DFAC in execution of their official duties. Weapons will be allowed in dining facilities as long as the bearer remains in a GREEN arming stance (no magazine inserted or round in chamber). As an exception, law enforcement personnel can remain in AMBER arming stance at all times. Weapons will not be permitted in AAFES facilities unless carried by law enforcement personnel.

g. When driving tactical vehicles, service members will be in a complete DCU/ACU that includes, at a minimum, a Kevlar Helmet. All military members in a convoy should be in the same uniform, established by the chain of command and based on the threat conditions. PT uniforms are appropriate for tactical vehicles only when the driver is supporting a unit event where the specified uniform is the PT uniform.

h. Within all camps and nodes, measures will be taken to ensure the safety and security of all personnel.

1) In hours of limited visibility, a battle buddy must accompany personnel in remote or poorly lit areas, to include both genders.

2) Camp Mayors must provide adequate lighting in camp areas where personnel must operate during limited visibility.

3) Camp Mayors must all maintain noise reduction measures around living areas where generators are used.

i. While there is occasion for unit events, recognition ceremonies, parties, etc., we must remember that we are at war and in a war zone. The chain of command (minimum company level) must approve all unit parties, they must conclude prior to 2400 hours, and meet all standards of attire/conduct in this SOP. Any music played will be at a discrete noise level and not disturb personnel in surrounding areas.

ARCENT Force Protection Standards

OFF-POST TRAVEL POLICY: Travel off-post in Kuwait is limited to OFFICIAL MISSION ESSENTIAL TRAVEL ONLY unless participating in an authorized morale, welfare and recreation trip or activity. Personnel conducting official business off-post are not authorized to stay overnight off-post without written approval of the CFLCC Deputy Commanding General.

ARMING POLICY FOR OFF-POST TRAVEL: All service members will possess their assigned weapon or a weapon system they are qualified on (with ammunition for that weapon) and carried IAW the current CFLCC Arming Stance.

OFF-POST TRAVEL MEMORANDUMS: Personnel required to travel off-post as part of their official duties must be in possession of a typed and properly signed off-post travel memorandum.

NON-TACTICAL (NTV) AND TACTICAL VEHICLE REQUIREMENTS:

Service members must travel with a minimum of two (2) personnel (combination of military, DOD civilian, US contractor) per vehicle. Exceptions to the two-person rule require approval from the CFLCC Deputy Commanding General.

COORDINATING INSTRUCTIONS:

At a minimum, one form of communication per vehicle (cell phone or radio) is required.

Note: For additional information refer to the CFLCC-PMO Antiterrorism and Force Protection Webpage

Directory

*From cell phone to DSN, use prefix **389** ILO 430.
Theater Area Code = **(318)**
Camp Arifjan DSN Operator= 318-430-1110

ARCENT C3 Battle Captain	430-5108
ARCENT C3 G35 PLANS	
Chief.....	430-5162
CHOPS	430-5194
Battle Captain	430-5352
Deployment Plans & Ops.....	430-5050
Redeployment Plans & Ops.....	430-5050
Support Packages.....	430-2309
Camp Assignments.....	430-5817
ARCENT C3 Training	
Chief.....	430-5079
Udairi Ranges	318-828-1553
Training Ammunition	430-5075
ARCENT C3 Aviation+—	
Chief.....	430-5682
Battle Captain	430-5316
AVN Task Force KU.....	430-5302
ARCENT C3 Requirements	
Chief.....	430-5689
SBE/ONS	430-5357
ARCENT C3 Personnel Recovery	430-5309
ARCENT C4 Transportation	
Chief.....	430-5385
Deputy.....	430-5384
JOPES	430-5216
Intra-Theater Air / JMRs.....	430-5031
ARCENT C4 /Support Operations	
Chief.....	430-5211
Sustainment Operations	430-5405
Supply & Services.....	430-5663
POL & Bulk Water	430-5305
Class V Ammo	430-5098
Class IX.....	430-5382
Maintenance.....	430-5442
Avn Maintenance	430-5519
Mortuary Affairs.....	430-5457

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AMC G3	430-5470
336th TRANSCOM Ground Ops	
OIC	430-5486
Operations.....	430-5100
	430-5665
CSC Navistar	844-1007
CSC Cedar II.....	842-1106
CSC Scania.....	837-1009
CSC Anaconda	302-519-8436
Movement Control Battalion (MCB)	
TMR NCOIC.....	430-5624
Security/Escorts	430-5612
MCB Bus Operations	
TMR NCOIC.....	430-5268
TRANSCOM SPOD Ops	
Battle Captain (COIC)	430-5277
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SPOD Fusion Cell.....	825-1512
Customs	430-6033
Personnel Processing Centers	
AAS (PPC) Rep (COIC)	430-5683
Buehring.....	828-1216
Virginia	832-2152
ASG-Kuwait	
Commander	430-2152
S-3.....	430-2162
LNO (COIC)	430-5274
Camp Commander Cells	
Buehring.....	828-1337
Virginia	832-1017
AAS (ATOC).....	442-2903
KNB.....	839-1076
Arifjan	430-7508
Arifjan EOC	430-7507
ARCENT PMO.....	430-6294
ARCENT Protocol.....	430-5557
ARCENT Web Site:	
http://www.swa.arcent.army.smil.mil:11111/	
G35 PLANS Web Site:	
http://www.swa.arcent.army.smil.mil:11111/deployment-redeployment_operations/	

Acronyms:

AAS	ALI AL SALEM (APOD/E)
ALD	AVAILABLE LOAD DATE
AOR	AREA OF RESPONSIBILITY
APOD	AIR PORT OF DEBARKATION
APOE	AIR PORT OF EMBARKATION
ASG-KU	AREA SUPPORT GROUP-KUWAIT
BIAP	BAGHDAD INTERNATIONAL AIRPORT
BOG	BOOTS ON THE GROUND
CCIR	COMMANDER'S CRITICAL INFORMATION REQUIREMENTS
CDDOC	CENTCOM DEPLOYMENT DISTRIBUTION/ REDEPLOYMENT OPS CELL
CENTCOM	CENTRAL COMMAND
ARCENT	COALITION FORCES LAND COMPONENT COMMAND
CHOPS	CHIEF OF OPERATIONS
EAC/EAD	ECHELON ABOVE CORPS/ECHELON ABOVE DIVISION
EAD	EARLIEST ARRIVAL DATE
EOC	EMERGENCY OPERATIONS CENTER
JMR	JOINT MOVEMENT REQUEST (Air Movement Request)
JOPEs	JOINT OPERATIONS PLANNING EXECUTION SYSTEM
KBR	KELLOGG, BROWN & ROOT (major LOGCAP contractor)
KCIA	KUWAIT CITY INTERNATIONAL AIRPORT
KMOD	KUWAIT MINISTRY OF DEFENSE
KMOI	KUWAIT MINISTRY OF THE INTERIOR
KNB	KUWAIT NAVAL BASE
KROC	KUWAIT REAR OPERATIONS CENTER
LAD	LATEST ARRIVAL DATE
LIN	LINE NUMBER
LNO	LIASION OFFICER
LS/RS	LEFT SEAT/RIGHT SEAT (train-up period)
MCB	MOVEMENT CONTROL BATTALION
MCT	MOVEMENT CONTROL TEAM
MSL	MILITARY SHIPPING LABEL

NTV	NON-TACTICAL VEHICLE
ONS	OPERATIONAL NEEDS STATEMENT
RFI	REQUEST FOR INFORMATION also RAPID FIELDING INITIATIVE
RIP/TOA	RELIEF IN PLACE/TRANSFER OF AUTHORITY
RLD	READY TO LOAD DATE
RSOI	RECEPTION, STAGING, ONWARD MOVEMENT, INTEGRATION
SAPI	SMALL ARMS PROTECTIVE PLATES (used in the OTV)
SCAR	SECURITY CLEARANCE ACCESS ROSTER
SIPRNET	SECURE INTERNET PROTOCOL ROUTER NETWORK
SPOD	SEA PORT OF DEBARKATION
SPOE	SEA PORT OF EMBARKATION
SWA	SOUTHWEST ASIA
TC-AIMS	TRANS. COORD. AUTOMATED INFO. FOR MOVEMENT SYSTEMS
TMR	TRANSPORTATION MOVEMENT REQUEST
TSC	THEATER SUPPORT COMMAND
UAH	UP ARMORED HMMWV
ULN	UNIT LINE NUMBER
UMO	UNIT MOVEMENT OFFICER
WPS	WORLDWIDE PORT SYSTEM

EMERGENCY NUMBERS

MEDEVAC/MPs/Fire (DSN).....	911
MEDEVAC/MPs/Fire (Cell Phone).....	777



This handbook was prepared by the 377th TSC G35 Plans Cell. Any comments or suggestions for additions, deletions, or changes should be directed to the 377th TSC G35 Plans Officer.

<http://www.swa.arcent.army.smil.mil/Deployment%2DRedeployment%5FOperations/Deployment/>