

**STRATFOR**  
**Budget vs. Actuals: 564 - Tactical Intelligence**  
January - September, 2011

	Sep 2011				YTD				Comments
	Actual	Budget	\$ Over Budget	% of Budget	Actual	Budget	\$ Over Budget	% of Budget	
<b>Expenses</b>									
<b>60000 Sal/Ben</b>									
<b>60100 Labor</b>	57,460.24	71,433.00	(13,972.76)	80.44%	525,276.00	599,453.00	(74,177.00)	87.63%	
<b>60200 Commission</b>	375.00		375.00		9,308.19	-	9,308.19		
<b>60400 Ins- Medical</b>	3,498.99		3,498.99		29,751.62	-	29,751.62		
<b>60500 Ins- Dental</b>	352.81		352.81		3,075.48	-	3,075.48		
<b>60600 Ins- Disability</b>	227.25		227.25		1,937.16	-	1,937.16		
<b>60700 Ins- Vision</b>	88.70		88.70		769.68	-	769.68		
<b>60800 Payroll Taxes</b>	5,426.30		5,426.30		39,599.47	-	39,599.47		
<b>60950 Salary and Benefits - Other</b>	465.00		465.00		2,517.50	-	2,517.50		
<b>62500 Consulting / Contract Labor</b>	6,500.00	-	6,500.00		46,720.06	35,000.00	11,720.06	133.49%	
Total 60000 Sal/Ben	<b>74,394.29</b>	<b>71,433.00</b>	<b>2,961.29</b>	<b>104.15%</b>	<b>658,955.16</b>	<b>634,453.00</b>	<b>24,502.16</b>	<b>103.86%</b>	IR2, ME1, Harding, Morris
<b>63000 T&amp;E</b>									
<b>63050 Airfare</b>	2,698.60		2,698.60		28,856.89	-	28,856.89		
<b>63070 Car Rental</b>	100.00		100.00		2,769.69	-	2,769.69		
<b>63090 Mileage</b>	434.50		434.50		1,997.33	-	1,997.33		
<b>63100 Transportation, Other</b>	47.00		47.00		516.45	-	516.45		
<b>63200 Lodging</b>	2,760.63		2,760.63		12,909.96	-	12,909.96		
<b>63300 Meals</b>	1,140.43		1,140.43		2,978.95	-	2,978.95		
<b>63500 Business Meals</b>	-		-		1,693.24	-	1,693.24		
<b>63700 Entertainment</b>	-		-		48.64	-	48.64		
<b>63990 Other Travel</b>	305.20	7,500.00	(7,194.80)	4.07%	1,555.25	67,500.00	(65,944.75)	2.30%	
Total 63000 T&E	<b>7,486.36</b>	<b>7,500.00</b>	<b>(13.64)</b>	<b>99.82%</b>	<b>53,326.40</b>	<b>67,500.00</b>	<b>(14,173.60)</b>	<b>79.00%</b>	Under budget for Sep and YTD
<b>64000 Facilities</b>									
<b>64550 Cellular Phone</b>	-		-		975.00	-	975.00		
<b>64900 Postage</b>	-		-		10.81	-	10.81		
Total 64000 Facilities	-	-	-		<b>985.81</b>	-	<b>985.81</b>		
<b>66000 Equipment Expense</b>									
<b>66400 Hardware</b>	-		-		500.00	-	500.00		
Total 66000 Equipment Expense	-	-	-		<b>500.00</b>	-	<b>500.00</b>		
<b>67000 Marketing</b>									
<b>67800 Seminars/Focus Groups</b>	-		-		200.00	-	200.00		
Total 67000 Marketing	-	-	-		<b>200.00</b>	-	<b>200.00</b>		
<b>76000 Other Op Exp</b>									
<b>76300 Printing and Reproduction</b>	-		-		194.19	-	194.19		
<b>76900 Research Services</b>	146.20	140.00	6.20	104.43%	6,925.30	280.00	6,645.30	2473.32%	
<b>77200 Books &amp; Subscriptions</b>	1,621.69	25.00	1,596.69	6486.76%	2,764.20	225.00	2,539.20	1228.53%	
<b>77500 Registration Fees</b>	-		-		967.05	-	967.05		
Total 76000 Other Op Exp	<b>1,767.89</b>	<b>165.00</b>	<b>1,602.89</b>	<b>1071.45%</b>	<b>10,850.74</b>	<b>505.00</b>	<b>10,345.74</b>	<b>2148.66%</b>	
<b>Total Expenses</b>	<b>83,648.54</b>	<b>79,098.00</b>	<b>4,550.54</b>	<b>105.75%</b>	<b>724,818.11</b>	<b>702,458.00</b>	<b>22,360.11</b>	<b>103.18%</b>	

**STRATFOR**  
**Profit & Loss Detail**  
September 2011

	Date	Num	Name	Memo/Description	Amount
<b>Ordinary Income/Expense</b>					
<b>Expenses</b>					
60000 Sal/Ben					
60100 Labor					
	09/15/2011	fj-09152011		Payroll entry for pay period of 9/15/2011	28,760.12
	09/30/2011	fj-09302011		Payroll entry for pay period of 9/30/2011	28,700.12
<b>Total for 60100 Labor</b>					<b>57,460.24</b>
60200 Commission					
	09/30/2011	rb-accr comms		9/2011 Commissions, payable 10/2011 ACTUAL	375.00
<b>Total for 60200 Commission</b>					<b>375.00</b>
60400 Ins- Medical					
	09/01/2011	Active - 08182011	Blue Cross Blue Shield		3,098.99
	09/01/2011	fj-HSA		8/31/11 HSA contribution	200.00
	09/16/2011	fj-HSA		9/15/11 HSA contribution	200.00
<b>Total for 60400 Ins- Medical</b>					<b>3,498.99</b>
60500 Ins- Dental					
	09/01/2011	9012011	Guardian	Dental Insurance	352.81
<b>Total for 60500 Ins- Dental</b>					<b>352.81</b>
60600 Ins- Disability					
	09/01/2011	9012011	Lincoln Financial Group	Life Insurance, AD&D, STD, LTD	227.25
<b>Total for 60600 Ins- Disability</b>					<b>227.25</b>
60700 Ins- Vision					
	09/01/2011	9012011	Guardian	Vision Insurance	88.70
<b>Total for 60700 Ins- Vision</b>					<b>88.70</b>
60800 Payroll Taxes					
	09/15/2011	fj-09152011		Payroll entry for pay period of 9/15/2011	2,632.17
	09/30/2011	fj-09302011		Payroll entry for pay period of 9/30/2011	2,794.13
<b>Total for 60800 Payroll Taxes</b>					<b>5,426.30</b>
60950 Salary and Benefits - Other					
	09/15/2011	fj-09152011		Payroll entry for pay period of 9/15/2011	232.50
	09/30/2011	fj-09302011		Payroll entry for pay period of 9/30/2011	232.50
<b>Total for 60950 Salary and Benefits - Other</b>					<b>465.00</b>
62500 Consulting / Contract Labor					
	09/30/2011	rb-ACCURED PAY		ME1- 9/2011 Accrued Pay	3,000.00
	09/30/2011	rb-ACCURED PAY		IR2- 9/2011 accrued pay	2,000.00
	09/30/2011	9302011	1int - Morris, Ron	9/30/2011 Contractor Pay	500.00
	09/30/2011	9302011	1int - Harding, Paul James	9/30/2011 Contractor Pay	1,000.00
<b>Total for 62500 Consulting / Contract Labor</b>					<b>6,500.00</b>
<b>Total for 60000 Sal/Ben</b>					<b>74,394.29</b>
63000 T&E					
63050 Airfare					
	09/01/2011	9012011	ee-Stewart, Scott	Cleveland - Austin Round Trip	491.70
	09/08/2011	9082011	ee-Stewart, Scott	Erie, PA - Austin, TX	486.70
	09/08/2011	9082011	ee-Allen, Victoria	Aus-Mex	878.00

	09/08/2011	9082011	ee-Allen, Victoria	Ticket Change Fee	180.00
	09/12/2011	9122011	ee-Hughes, Nathan	AUS-DCA SOCOM Conference	520.25
	09/13/2011	9132011	ee-Hughes, Nathan	DARPA Conference	141.95
<b>Total for 63050 Airfare</b>					<b>2,698.60</b>
<b>63070 Car Rental</b>					
	09/08/2011	9082011	ee-Allen, Victoria	Airport Shuttle	32.00
	09/13/2011	9132011	ee-Hughes, Nathan	Tai USMC Visit	36.00
	09/22/2011	9222011	ee-Stewart, Scott	Cabs in Austin	32.00
<b>Total for 63070 Car Rental</b>					<b>100.00</b>
<b>63090 Mileage</b>					
	09/22/2011	9222011	ee-Stewart, Scott	Mileage, Home to airport and back	49.50
	09/22/2011	9222011	ee-Stewart, Scott	Mileage Home to DC, DC to Home	385.00
<b>Total for 63090 Mileage</b>					<b>434.50</b>
<b>63100 Transportation, Other</b>					
	09/13/2011	9132011	ee-Hughes, Nathan	Parking, Ballgame for USAF	47.00
<b>Total for 63100 Transportation, Other</b>					<b>47.00</b>
<b>63200 Lodging</b>					
	09/01/2011	9012011	ee-Stewart, Scott	Hotel	934.74
	09/08/2011	9082011	ee-Stewart, Scott	Hampton Inn and Suites Austin Downtown	575.36
	09/08/2011	9082011	ee-Allen, Victoria	Sheraton, MX 5 Nights	929.03
	09/12/2011	9122011	ee-Hughes, Nathan	Hotel - DARPA Conference - Sept. 30-Oct 2.	202.50
	09/13/2011	9132011	ee-Hughes, Nathan	Austin Trip for USMC Visit	119.00
<b>Total for 63200 Lodging</b>					<b>2,760.63</b>
<b>63300 Meals</b>					
	09/08/2011	9082011	ee-Allen, Victoria	Internet Acces & Meals	201.68
	09/12/2011	9122011	ee-Noonan, Sean	Lunch w/ T. Geerdes	26.95
	09/12/2011	9122011	ee-Noonan, Sean	Lunch w/ Former Intelligence Officer	58.49
	09/13/2011	9132011	ee-Hughes, Nathan	USMC Visit, Goodbye Lunch, STRATCOM Conference	332.52
	09/22/2011	9222011	ee-Stewart, Scott	Various Business Meals	332.97
	09/22/2011	9222011	ee-Stewart, Scott	Various Business Meals	187.82
<b>Total for 63300 Meals</b>					<b>1,140.43</b>
<b>63990 Other Travel</b>					
	09/08/2011	9082011	ee-Allen, Victoria	Int'l Phone Fees	206.70
	09/12/2011	9122011	ee-Noonan, Sean	Maid for Jen's House, split between Tactical/OSINT	40.00
	09/22/2011	9222011	ee-Stewart, Scott	Parking at Airport	58.50
<b>Total for 63990 Other Travel</b>					<b>305.20</b>
<b>Total for 63000 T&amp;E</b>					<b>7,486.36</b>
<b>76000 Other Op Exp</b>					
<b>76900 Research Services</b>					
	09/01/2011	1213680-20110831	LexisNexis Risk Data Management Inc	Searches/Reports	146.20
<b>Total for 76900 Research Services</b>					<b>146.20</b>
<b>77200 Books &amp; Subscriptions</b>					
	09/08/2011	9082011	ee-Allen, Victoria	Rosetta Stone - Spanish	486.04
	09/09/2011	9092011	ee-Stech, Kevin	Amazon Book Orders	235.65
	09/28/2011	9282011	ee-Stech, Kevin	Jane Land Based Air Defense	900.00
<b>Total for 77200 Books &amp; Subscriptions</b>					<b>1,621.69</b>
<b>Total for 76000 Other Op Exp</b>					<b>1,767.89</b>
<b>Total for Expenses</b>					<b>83,648.54</b>