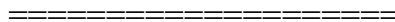


**The Chasm**  
**The Future Is Calling (Part One)**  
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G. Edward Griffin is a writer and documentary film producer with many successful titles to his credit. Listed in *Who's Who in America*, he is well known because of his talent for researching difficult topics and presenting them in clear terms that all can understand. He has dealt with such diverse subjects as archaeology and ancient Earth history, the Federal Reserve System and international banking, terrorism, internal subversion, the history of taxation, U.S. foreign policy, the science and politics of cancer therapy, the Supreme Court, and the United Nations. His better-known works include *The Creature from Jekyll Island*, *World without Cancer*, *The Discovery of Noah's Ark*, *Moles in High Places*, *The Open Gates of Troy*, *No Place to Hide*, *The Capitalist Conspiracy*, *More Deadly than War*, *The Grand Design*, *The Great Prison Break*, and *The Fearful Master*.

Mr. Griffin is a graduate of the University of Michigan where he majored in speech and communications. In preparation for writing his book on the Federal Reserve System, he enrolled in the College for Financial Planning located in Denver, Colorado. His goal was not to become a professional financial planner but to better understand the real world of investments and money markets. He obtained his CFP designation (Certified Financial Planner) in 1989.

Mr. Griffin is a recipient of the coveted Telly Award for excellence in television production, a Contributing Editor of *The New American* magazine, the creator of the *Reality Zone Audio Archives*, and is President of American Media, a publishing and video production company in Southern California. He has served on the board of directors of The National Health Federation and The International Association of Cancer Victors and Friends and is Founder and President of The Cancer Cure Foundation. He is also the founder and president of Freedom Force International.



**OVERVIEW**

Thank you, Richard, and thank you, Ladies and Gentlemen. What a terrific introduction that was; but, in all honesty, I must tell you that it *greatly* exaggerates the importance of what I have done. I should know. I wrote it.

The dangerous thing about platform introductions is that they tend to create unrealistic expectations. You have just been led to anticipate that, somehow, I am going to make a complex subject easy to understand. Well, that's quite a billing. I hope I can live up to that expectation today; but it remains to be seen if I can really do that with this topic: *The War on Terrorism*. How can anyone make that easy to understand? There are so many issues and so much confusion. I feel like the proverbial mosquito in a nudist camp. I know what I have to do. I just don't know where to begin.

There is a well-known rule in public speaking that applies to complex topics. It is: First, tell them what you're going to tell them. Then tell them. And, finally, tell them what you told them. I'm going to follow that rule today, and I will begin by making a statement

that I have carefully crafted to be as shocking as possible. That's primarily because I want you to remember it. When I tell you what I'm going to tell you, I know that, for many of you, it will sound absurd, and you'll think I have gone completely out of my mind. Then, for the main body of my presentation, I will tell you what I told you by presenting facts to prove that everything I said actually is true. And, finally, at the end, I will tell you what I told you by repeating my opening statement; and, by then, hopefully, it will no longer seem absurd.

What I am going to tell you is this: Although it is commonly believed that the War on Terrorism is a noble effort to defend freedom, in reality, it has little to do with terrorism and even less to do with the defense of freedom. There are other agendas at work; agendas that are far less praiseworthy; agendas that, in fact, are just the opposite of what we are told. The purpose of this presentation is to prove that, what is unfolding today is, *not* a war on terrorism to defend freedom, but *a war on freedom that requires the defense of terrorism*.

That is what I'm going to tell you today, and you are probably wondering how anyone in his right mind could think he could prove such a statement as that. So let's get right to it; and the first thing we must do is confront the word *proof*. What is proof? There is no such thing as absolute proof. There is only evidence. Proof may be defined as sufficient evidence to convince the observer that a particular hypothesis is true. The same evidence that is convincing to one person may not convince another. In that event, the case is proved to the first person but not to the second one who still needs more evidence. So, when we speak of proof, we are really talking about evidence.

It's my intent to tell you what I told you by developing the case slowly and methodically; to show motive and opportunity; to introduce eyewitnesses and the testimony of experts. In other words, I will provide evidence – upon evidence – upon evidence until the mountain is so high that even the most reluctant skeptic must conclude that the case has been proved.

Where do we find this evidence? The first place to look is in history. The past is the key to the present, and we can never fully understand where we are today unless we know what path we traveled to get here. It was Will Durant who said: "Those who know nothing about history are doomed forever to repeat it."

Are we doomed to repeat history in the war on terrorism? If we continue to follow the circular path we are now taking, I believe that we are. But to find out if that is true, we need to go back in time. So, I invite you to join me, now, in my time machine. We are going to splash around in history for a while and look at some great events and huge mistakes to see if there are parallels, any lessons to be learned for today. I must warn you: it will seem that we are lost in time. We are going to go here and there, and then jump back further, and then forward in time, and we will be examining issues that may make you wonder "What on earth has this to do with today?" But I can assure you, when we reach the end of our journey, you will see that everything we cover has a direct relevance to today and, in particular, to the war on terrorism.

## **THE HIDDEN AGENDA**

Now that we are in our time machine, we turn the dial to the year 1954 and, suddenly, we find ourselves in the plush offices of the Ford Foundation in New York City. There are two men seated at a large, Mahogany desk, and they are talking. They cannot see or hear us, but we can see them very well. One of these men is Roland Gaither, who was the President of the Ford Foundation at that time. The other is Mr. Norman Dodd, the chief

investigator for what was called the Congressional Committee to Investigate Tax Exempt Foundations. The Ford Foundation was one of those, so he is there as part of his Congressional responsibilities.

I must tell you that it was in 1982 that I met Mr. Dodd in his home state of Virginia where, at the time, I had a television crew gathering interviews for a documentary film. I had previously read Mr. Dodd's testimony and realized how important it was; so, when our crew had open time, I called him on the telephone and asked if he would be willing to make a statement before our cameras, and he said, "Of course." I'm glad we obtained the interview when we did, because Dodd was advanced in years, and it wasn't long afterward that he passed away. We were very fortunate to capture his story in his own words. What we now are witnessing from our time machine was confirmed in minute detail twenty years later and preserved on video.

In any event, we are now in the year 1954, and we hear Mr. Gaither say to Mr. Dodd, "Would you be interested in knowing what we do here at the Ford Foundation?" And Mr. Dodd says, "Yes! That's exactly why I'm here. I would be very interested, sir." Then, without any prodding at all, Gaither says, "Mr. Dodd, we operate in response to directives, the substance of which is that we shall use our grant making power to alter life in the United States so that it can be comfortably merged with the Soviet Union."

Dodd almost falls off of his chair when he hears that. Then he says to Gaither, "Well, sir, you can do anything you please with your grant making powers, but don't you think you have an obligation to make a disclosure to the American people? You enjoy tax exemption, which means you are indirectly subsidized by taxpayers, so, why don't you tell the Congress and the American people what you just told me?" And Gaither replies, "We would never dream of doing such a thing."

### **A STRATEGY TO CONTROL THE TEACHING OF HISTORY**

The question that arises in Mr. Dodd's mind is: How would it be possible for anyone to think that they could alter life in the United States so it could be comfortably merged with the Soviet Union and, by implication, with other nations of the world? What an absurd thought that would be – especially in 1954. That would require the abandonment of American concepts of justice, traditions of liberty, national sovereignty, cultural identity, constitutional protections, and political independence, to name just a few. Yet, these men were deadly serious about it. They were not focused on the question of *if* this could be done. Their only question was *how* to do it? What would it *take* to change American attitudes? What would it *take* to convince them to abandon their heritage in exchange for global union?

The answer was provided by another powerful and prestigious tax-exempt foundation, the Carnegie Endowment Fund for International Peace. When Dodd visited that organization and began asking about their activities, the President said, "Mr. Dodd, you have a lot of questions. It would be very tedious and time consuming for us to answer them all, so I have a counter proposal. Why don't you send a member of your staff to our facilities, and we will open our minute books from the very first meeting of the Carnegie Fund, and your staff can go through them and copy whatever you find there. Then you will know everything we are doing."

Again, Mr. Dodd was totally amazed. He observed that the President was a young man and probably had never actually read the minutes himself. So Dodd accepted the offer

and sent a member of his staff to the Carnegie Endowment facilities. Her name was Mrs. Catherine Casey who, by the way, was hostile to the activity of the Congressional Committee. Political opponents of the Committee had placed her on the staff to be a watchdog and a damper on the operation. Her attitude was: "What could possibly be wrong with tax-exempt foundations? They do so much good." So, that was the view of Mrs. Casey when she went to the boardroom of the Carnegie Foundation. She took her Dictaphone machine with her (they used magnetic belts in those days) and recorded, word for word, many of the key passages from the minutes of this organization, starting with the very first meeting. What she found was so shocking, Mr. Dodd said she almost lost her mind. She became ineffective in her work after that and had to be given another assignment.

This is what those minutes revealed: From the very beginning, the members of the board discussed how to alter life in the United States; how to change the attitudes of Americans to give up their traditional principles and concepts of government and be more receptive to what they call the *collectivist* model of society. I will talk more about what the word *collectivist* means in a moment, but those who wrote the documents we will be quoting use that word often and they have a clear understanding of what it means. At the Carnegie Foundation board meetings, they discussed this question in a very scholarly fashion. After many months of deliberation, they came to the conclusion that, out of all of the options available for altering political and social attitudes, there was only *one* that was historically dependable. That option was *war*. In times of war, they reasoned, only then would people be willing to give up things they cherish in return for the desperate need and desire for security against a deadly enemy. And so the Carnegie Endowment Fund for International *Peace* declared in its minutes that it must do whatever it can to bring the United States into *war*.

They also said there were other actions needed, and these were their exact words: "We must control education in the United States." They realized that was a pretty big order, so they teamed up with the Rockefeller Foundation and the Guggenheim Foundation to pool their financial resources to control education in America – in particular, to control the teaching of history. They assigned those areas of responsibility that involved issues relating to domestic affairs to the Rockefeller Foundation, and those issues relating to international affairs were taken on as the responsibility of the Carnegie Endowment.

Their first goal was to rewrite the history books, and they discussed at great length how to do that. They approached some of the more prominent historians of the time and presented to them the proposal that they rewrite history to favor the concept of collectivism, but they were turned down flat. Then they decided – and, again, these are their own words, "We must create our own stable of historians."

They selected twenty candidates at the university level who were seeking doctorates in American History. Then they went to the Guggenheim Foundation and said, "Would you grant fellowships to candidates selected by us, who are of the right frame of mind, those who see the value of collectivism as we do? Would you help them to obtain their doctorates so we can then propel them into positions of prominence and leadership in the academic world?" And the answer was "Yes."

So they gathered a list of young men who were seeking their doctorate degrees. They interviewed them, analyzed their attitudes, and chose the twenty they thought were best suited for their purpose. They sent them to London for a briefing. (In a moment I will explain why London is so significant.) At this meeting, they were told what would be

expected if and when they win the doctorates they were seeking. They were told they would have to view history, write history, and teach history from the perspective that collectivism was a positive force in the world and was the wave of the future.

Now lets go to the words of Mr. Dodd, himself, as he described this event before our cameras in 1982. He said:

This group of twenty historians eventually formed the nucleus of the American Historical Association. Then toward the end of the 1920's the Endowment grants to the American Historical Association \$400,000 [a huge amount of money in those days] for a study of history in a manner that points to what this country can look forward to in the future. That culminates in a seven-volume study, the last volume of which is a summary of the contents of the other six. And the essence of the last volume is, the future of this country belongs to collectivism, administered with characteristic American efficiency.<sup>1</sup>

Now we must turn off our time machine for a few moments and deal with this word *collectivism*. You are going to hear it a lot. Especially if you delve into the historical papers of the individuals and groups we are discussing, you will find them using that word over and over. Although most people have only a vague concept of what it means, the advocates of collectivism have a very clear understanding of it, so lets deal with that now.

### **THE CHASM: TWO ETHICS THAT DIVIDE THE WESTERN WORLD**

There are many words commonly used today to describe political attitudes. We are told that there are conservatives, liberals, libertarians, right-wingers, left-wingers, socialists, communists, Trotskyites, Maoists, Fascists, Nazis; and if that isn't confusing enough, now we have *neo* conservatives, *neo* Nazis, and *neo* everything else. When we are asked what our political orientation is, we are expected to choose from one of these words. If we don't have a political opinion or if we're afraid of making a bad choice, then we play it safe and say we are moderates – adding yet one more word to the list. Yet, not one person in a thousand can clearly define the ideology that any of these words represent. They are used, primarily, as labels to impart an aura of either goodness or badness, depending on who uses the words and what *emotions* they trigger in their minds.

For example, what is a realistic definition of a conservative? A common response would be that a conservative is a person who wants to conserve the status quo and is opposed to change. But, most people who call themselves conservatives are *not* in favor of conserving the present system of high taxes, deficit spending, expanding welfare, leniency to criminals, foreign aid, growth of government, or any of the other hallmarks of the present order. These are the jealously guarded bastions of what we call liberalism. Yesterday's liberals are the conservatives of today, and the people who call themselves conservatives are really radicals, because they want a radical change from the status quo. It's no wonder that most political debates sound like they originate at the tower of Babel. Everyone is speaking a different language. The words may sound familiar, but speakers and listeners each have their own private definitions.

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<sup>1</sup> The complete transcript of Mr. Dodd's testimony may be downloaded at no charge from the web site of Freedom Force International, [www.freedom-force.org](http://www.freedom-force.org). The video from which this was taken is entitled *The Hidden Agenda* and may be obtained from The Reality Zone web site, [www.realityzone.com](http://www.realityzone.com).

It has been my experience that, once the definitions are commonly understood, most of the disagreements come to an end. To the amazement of those who thought they were bitter ideological opponents, they often find they are actually in basic agreement. So, to deal with this word, *collectivism*, our first order of business is to throw out the garbage. If we are to make sense of the political agendas that dominate our planet today, we must not allow our thinking to be contaminated by the emotional load of the old vocabulary

It may surprise you to learn that most of the great political debates of our time – at least in the Western world – can be divided into just two viewpoints. All of the rest is fluff. Typically, they focus on whether or not a particular action should be taken; but the real conflict is not about the merits of the action; it is about the principles, the ethical code that justifies or forbids that action. It is a contest between the ethics of *collectivism* on the one hand and *individualism* on the other. Those are words that have meaning, and they describe a chasm of morality that divides the entire Western world.<sup>1</sup>

The one thing that is common to both collectivists and individualists is that the vast majority of them are well intentioned. They want the best life possible for their families, for their countrymen, and for mankind. They want prosperity and justice for their fellow man. Where they disagree is how to bring those things about.

I have studied collectivist literature for over forty years; and, after a while, I realized there were certain recurring themes. I was able to identify what I consider to be the six pillars of collectivism. If these pillars are turned upside down, they also are the six pillars of individualism. In other words, there are six major concepts of social and political relationships; and, within each of them, collectivists and individualists have opposite viewpoints.

## **1. THE NATURE OF HUMAN RIGHTS**

The first of these has to do with the nature of human rights. Collectivists and individualists both agree that human rights are important, but they differ over *how* important and especially over what is presumed to be the origin of those rights. There are only two possibilities in this debate. Either man's rights are *intrinsic* to his being, or they are *extrinsic*, meaning that either he possesses them at birth or they are given to him afterward. In other words, they are either hardware or software. Individualists believe they are hardware. Collectivists believe they are software.

If rights are given to the individual after birth, then who has the power to do that? Collectivists believe that is a function of government. Individualists are nervous about that assumption because, if the state has the power to *grant* rights, it also has the power to take them away, and that concept is incompatible with personal liberty.

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<sup>1</sup> In the Middle East and parts of Africa and Asia, there is a third ethic called *theocracy*, a form of government that combines church and state and compels citizens to accept a particular religious doctrine. That was common throughout early European Christendom and it appeared even in some of the colonies of the United States. It survives in today's world in the form of Islam, and it has millions of advocates. Any comprehensive view of political ideology must include theocracy, but time does not permit such scope in this presentation. For those interested in the author's larger view, including theocracy, there is a summary called *Which Path for Mankind?* available at the Freedom Force web site in the section called *The Creed*. A further analysis of Islam will be contained in the author's forthcoming book, *The Freedom Manifesto*, to be available from The Reality Zone, [www.realityzone.com](http://www.realityzone.com).

The view of individualism was expressed clearly in the United States Declaration of Independence, which said:

We hold these truths to be self-evident, that all men are created equal, that they are endowed by their Creator with certain unalienable Rights, that among these are Life, Liberty, and the pursuit of Happiness. That to secure these rights, Governments are instituted among men....

Nothing could be more clear than that. “Unalienable Rights” means they are the natural possession of each of us upon birth, not granted by the state. The purpose of government is, not to *grant* rights, but to *secure* them and protect them.

By contrast, all collectivist political systems embrace the opposite view that rights are granted by the state. That includes the Nazis, Fascists, and Communists. It is also a tenet of the United Nations. Article Four of the UN Covenant on Economic, Social, and Cultural Rights says:

The States Parties to the present Covenant recognize that, in the enjoyment of those rights provided by the State ... the State may subject such rights only to such limitations as are determined by law.

I repeat: If we accept that the state has the power to *grant* rights, then we must also agree it has the power to *take them away*. Notice the wording of the UN Covenant. After proclaiming that rights are provided by the state, it then says that those rights may be subject to limitations “as are determined by law.” In other words, the collectivists at the UN presume to grant us our rights and, when they are ready to take them away, all they have to do is pass a law authorizing it.

Compare that with the Bill of Rights in the United States Constitution. It says Congress shall pass *no* law restricting the rights of freedom of speech, or religion, peaceful assembly, the right to bear arms, and so forth – not *except as determined by law*, but *no* law. The Constitution embodies the ethic of individualism. The UN embodies the ethic of collectivism, and what a difference that makes.

## **2. THE ORIGIN OF STATE POWER**

The second concept that divides collectivism from individualism has to do with the origin of state power. Individualists believe that a just government derives its power, not from conquest and subjugation of its citizens, but from the free consent of the governed. That means the state cannot have any legitimate powers unless they are given to it by its citizens. Another way of putting it is that governments may do only those things that their citizens also have a right to do. If individuals don't have the right to perform a certain act, then they can't grant that power to their elected representatives. They can't delegate what they don't have.

Let us use an extreme example. Let us assume that a ship has been sunk in a storm, and three exhausted men are struggling for survival in the sea. Suddenly, they come upon a life-buoy ring. The ring is designed only to keep one person afloat; but, with careful cooperation between them, it can keep two of them afloat. But, when the third man grasps the ring, it becomes useless, and all three, once again, are at the mercy of the sea. They try taking turns: one treading water while two hold on to the ring; but after a few hours, none of them have enough strength to continue. The grim truth gradually becomes clear: unless one of them is cut loose from the group, all three will drown. What, then, should these men do?

Most people would say that two of the men would be justified in overpowering the third and casting him off. The right of self-survival is paramount. Taking the life of another, terrible as such an act would be, is morally justified if it is necessary to save your own life. That certainly is true for individual action, but what about collective action? Where do two men get the right to gang up on one man?

The collectivist answers that two men have a greater right to life because they outnumber the third one. It's a question of mathematics: *The greatest good for the greatest number*. That makes the group more important than the individual and it justifies two men forcing one man away from the ring. There is a certain logical appeal to this argument but, if we further simplify the example, we will see that, although the action may be correct, it is justified by the wrong reasoning.

Let us assume, now, that there are only *two* survivors – so we eliminate the concept of the group – and let us also assume that the ring will support only one swimmer, not two. Under these conditions, it would be similar to facing an enemy in battle. You must kill or be killed. Only one can survive. We are dealing now with the competing right of self-survival for each individual, and there is no mythological group to confuse the issue. Under this extreme condition, it is clear that each person would have the right to do whatever he can to preserve his own life, even if it leads to the death of another. Some may argue that it would be better to sacrifice one's life for a stranger, but few would argue that *not* to do so would be wrong. So, when the conditions are simplified to their barest essentials, we see that the right to deny life to others comes from the *individual's* right to protect his *own* life. It does not need the so-called group to ordain it.

In the original case of three survivors, the justification for denying life to one of them does not come from a majority vote but from their *individual and separate* right of self-survival. In other words, either of them, acting alone, would be justified in this action. They are not empowered by the group. When we hire police to protect our community, we are merely asking them to do what we, ourselves, have a right to do. Using physical force to protect our lives, liberty, and property is a legitimate function of government, because that power is derived from the people as *individuals*. It does not arise from the group.

Here's one more example – a lot less extreme but far more typical of what actually goes on every day in legislative bodies. If government officials decide one day that no one should work on Sunday, and even assuming the community generally supports their decision, where would they get the authority to use the police power of the state to enforce such a decree? Individual citizens don't have the right to compel their neighbors not to work, so they can't delegate that right to their government. Where, then, would the state get the authority? The answer is that it would come from itself; it would be self-generated. It would be similar to the divine right of ancient monarchies in which it was assumed that governments represent the power and the will of God – as interpreted by their earthly leaders, of course. In more modern times, most governments don't even pretend to have God as their authority, they just rely on SWAT teams and armies, and anyone who objects is eliminated. As that well-known collectivist, Mao Tse-Tung, phrased it: "Political power grows out of the barrel of a gun."

When governments claim to derive their authority from any source other than the governed, it always leads to the destruction of liberty. Preventing men from working on Sunday would not seem to be a great threat to freedom, but once the principle is established,



it opens the door for more edicts, and more, and more until freedom is gone. If we accept that the state or any group has the right to do things that individuals alone do not have the right to do, then we have unwittingly endorsed the concept that rights are *not* intrinsic to the individual and that they, in fact, *do* originate with the state. Once we accept that, we are well on the road to tyranny.

Collectivists are not concerned over such picky issues. They believe that governments do, in fact, have powers that are greater than those of their citizens, and the source of those powers, they say, is, not the individuals within society, but society itself, the *group* to which individuals belong.

### 3. GROUP SUPREMACY

This is the third concept that divides collectivism from individualism. Collectivism is based on the belief that the group is an entity of its own, that it has rights of its own, and that those rights are more important than the rights of individuals. If necessary, individuals must be sacrificed for the benefit of the group, and the justification is that this is for “the greater good of the greater number.”

Individualists on the other hand say, “Wait a minute. Group? What is *group*? That’s just a word. You can’t touch a group. You can’t see a group. All you can touch and see are individuals. The word *group* is an abstraction and doesn’t exist as a tangible reality. It’s like the abstraction called forest. Forest doesn’t exist. Only trees exist. Forest is the concept of many trees. Likewise, the word *group* merely describes the concept of many individuals. Only individuals are real and, therefore, there is no such thing as group rights. Governments cannot derive authority from groups, because groups don’t have any to give. Only individuals have rights. Only individuals can delegate them.

Just because there are many individuals in one group and only a few in another does not give a higher priority to the rights of individuals in the larger group. Rights are not based on a head count. They are not derived from the power of numbers. They are *intrinsic* with each human being.

When someone argues that individuals must be sacrificed for the greater good of society, what they are really saying is that *some* individuals are to be sacrificed for the greater good of *other* individuals. The morality of collectivism is based on numbers. Anything may be done so long as the number of people benefiting supposedly is greater than the number of people being sacrificed. I say supposedly, because, in the real world, those who decide who is to be sacrificed don’t count fairly. Dictators always claim they represent the greater good of the greater number but, in reality, they and their support groups comprise less than one percent of the population. The theory is that someone has to speak for the masses and represent their best interest, because they are too dumb to figure it out for themselves. So collectivist leaders, wise and virtuous as they are, make the decisions for them. It is possible to explain any atrocity or injustice as a necessary measure for the greater good of society. Totalitarians always parade as humanitarians.

Because individualists do not accept group supremacy, collectivists portray them as being self centered and insensitive to the needs of others. That theme is common in schools today. If a child is not willing to go along with the group, he is criticized as being socially disruptive and not being a good “team player” or a good citizen. Those nice folks at the tax-exempt foundations had a lot to do with that. But individualism is not based on ego. It is based on principle. If you accept the premise that individuals may be sacrificed for the

group, you have made a huge mistake on two counts. First, individuals are the *essence* of the group, which means the group is being sacrificed anyway, piece by piece. Secondly, the underlying principle is deadly. Today, the individual being sacrificed may be unknown to you or even someone you dislike. Tomorrow, it could be you.

## REPUBLICS VS DEMOCRACIES

We are dealing here with one of the reasons people make a distinction between republics and democracies. In recent years, we have been taught to believe that a democracy is the ideal form of government. Supposedly, that is what was created by the American Constitution. But, if you read the documents of the men who *wrote* the Constitution, you find that they spoke very poorly of democracy. They said in plain words that a Democracy was one of the worst possible forms of government. And so they created what they called a Republic. That is why the word democracy doesn't appear anywhere in the Constitution; and, when Americans pledge allegiance to the flag, it's to the *republic* for which it stands, not the democracy. The bottom line is that the difference between a democracy and a republic is the difference between collectivism and individualism.

In a pure democracy, the concept is that the majority shall rule; end of discussion. You might say, "What's wrong with that?" Well, there could be *plenty* wrong with that. What about a lynch mob? There is only one person with a dissenting vote, and he is the guy at the end of the rope. That's pure democracy in action.

"Ah, wait a minute," you say. "The majority should rule. Yes, but not to the extent of denying the rights of the minority."

That is precisely what a republic accomplishes. A republic is simply a *limited democracy* – a government based on the principle of limited majority rule so that the minority – even a minority of one – will be protected from the whims and passions of the majority. Republics are characterized by written constitutions that spell out the rules to make that possible. That was the function of the American Bill of Rights, which is nothing more than a list of things the government may not do. It says that Congress, even though it represents the majority, shall pass no law denying the minority their rights to free exercise of religion, freedom of speech, peaceful assembly, the right to bear arms, and other "unalienable" rights.<sup>1</sup>

These limitations on majority rule are the essence of a republic, and they also are at the core of the ideology called individualism. And so here is another major difference between these two concepts: collectivism on the one hand, supporting any government action so long as it can be said to be for the greater good of the greater number; and individualism on the other hand, defending the rights of the minority against the passions and greed of the majority.

## 4. COERCION VS FREEDOM

The fourth concept that divides collectivism from individualism has to do with responsibilities and freedom of choice. We have spoken about the origin of rights, but there is a similar issue involving the origin of responsibilities. Rights and responsibilities go

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<sup>1</sup> It should be noted that, even without the Bill of Rights, the American Constitution was a strong bulwark against abusive, centralized government. After explaining in detail what the powers of the federal government were, it said that any powers not specifically mentioned were reserved to the states or to the people.

together. If you value the right to live your own life without others telling you what to do, then you must assume the responsibility to be independent, to provide for yourself without expecting others to take care of you. Rights and responsibilities are merely different sides of the same coin.

If only individuals have rights, then it follows that only individuals have responsibilities. If groups have rights, then groups also have responsibilities; and, therein, lies one of the greatest ideological challenges of our modern age.

Individualists are champions of individual rights. Therefore, they accept the principle of individual responsibility rather than group responsibility. They believe that everyone has a personal and direct obligation to provide, first for himself and his family, and then for others who may be in need. That does not mean they don't believe in helping each other. Just because I am an individualist does not mean I have to move my piano alone. It just means that I believe that moving it is my responsibility, not someone else's, and it's up to me to organize the voluntary assistance of others.

The collectivist, on the other hand, declares that individuals are *not* personally responsible for charity, for raising their own children, providing for aging parents, or even providing for themselves, for that matter. These are group obligations of the state. The individualist expects to do it himself; the collectivist wants the government to do it for him: to provide employment and health care, a minimum wage, food, education, and a decent place to live. Collectivists are enamored by government. They worship government. They have a fixation on government as the ultimate group mechanism to solve all problems.

Individualists do not share that faith. They see government as the creator of more problems than it solves. They believe that freedom of choice will lead to the best solution of social and economic problems. Millions of ideas and efforts, each subject to trial and error and competition – in which the best solution becomes obvious by comparing its results to all others – that process will produce results that are far superior to what can be achieved by a group of politicians or a committee of so-called wise men.

By contrast, collectivists do not trust freedom. They are afraid of freedom. They are convinced that freedom may be all right in small matters such as what color socks you want to wear, but when it comes to the important issues such as the money supply, banking practices, investments, insurance programs, health care, education, and so on, freedom will not work. These things, they say, simply must be controlled by the government. Otherwise there would be chaos.

There are two reasons for the popularity of that concept. One is that most of us have been educated in government schools, and that's what we were taught. The other reason is that government is the one group that can legally force everyone to participate. It has the power of taxation, backed by jails and force of arms to compel everyone to fall in line, and that is a very appealing concept to the intellectual who pictures himself as a social engineer.

Collectivists say, "We must force people to do what we think they should do, because they are too dumb to do it on their own. We, on the other hand, have been to school. We've read books. We are informed. We are smarter than those people out there. If we leave it to them, they are going to make terrible mistakes. So, it is up to us, the enlightened ones. We shall decide on behalf of society and we shall enforce our decisions by law so no one has any choice. That we should rule in this fashion is our obligation to mankind."

By contrast, individualists say, “We also think we are right and that the masses seldom do what we think they should do, but we don’t believe in forcing anyone to comply with our will because, if we grant that principle, then others, representing larger groups than our own, could compel *us* to act as *they* decree, and that would be the end of our freedom.”

One of the quickest ways to spot a collectivist is to see how he reacts to public problems. No matter what bothers him in his daily routine – whether it’s littering the highway, smoking in public, dressing indecently, sending out junk mail – you name it, his immediate response is; “There ought to be a law!” And, of course, the professionals in government who make a living from such laws are more than happy to cooperate. The consequence of this mindset is that government just keeps growing and growing. It’s a one-way street. Every year there are more and more laws and less and less freedom. Each law by itself seems relatively benign, justified by some convenience or for the greater good of the greater number, but the process continues *forever* until government is total and freedom is dead. Bit-by-bit, the people, themselves, become the solicitor of their own enslavement.

### **THE ROBIN HOOD SYNDROME**

A good example of this collectivist mindset is the use of government to perform acts of charity. Most people believe that we all have a responsibility to help others in need if we can, but what about those who disagree, those who couldn’t care less about the needs of others? Should they be allowed to be selfish while we are so generous? The collectivist sees people like that as justification for the use of coercion, because the cause is so worthy. He sees himself as a modern Robin Hood, stealing from the rich but giving to the poor. Of course, not all of it gets to the poor. After all, Robin and his men have to eat and drink and be merry, and that doesn’t come cheap. It takes a giant bureaucracy to administer a public charity, and the Robbing Hoods in government have become accustomed to a huge share of the loot, while the peasants – well, they’re grateful for whatever they get. They don’t care how much is consumed along the way. It was all stolen from someone else anyway.

The so-called charity of collectivism is a perversion of the Biblical story of the Good Samaritan who stopped along the highway to help a stranger who had been robbed and beaten. He even takes the victim to an inn and pays for his stay there until he recovers. Everyone approves of such acts of compassion and charity, but what would we think if the Samaritan had pointed his sword at the next traveler and threatened to kill him if he didn’t also help? If that had happened, I doubt if the story would have made it into the *Bible*; because, at that point, the Samaritan would be no different than the original robber – who also might have had a virtuous motive. For all we know, he could have claimed that he was merely providing for his family and feeding his children. Most crimes are rationalized in this fashion, but they are crimes nevertheless. When coercion enters, charity leaves.<sup>1</sup>

Individualists refuse to play this game. We expect everyone to be charitable, but we also believe that a person should be free *not* to be charitable if he doesn’t want to. If he prefers to give to a different charity than the one we urge on him, if he prefers to give a smaller amount than what we think he should, or if he prefers not to give at all, we believe that we have no right to force him to our will. We may try to persuade him to do so; we may

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<sup>1</sup> Let’s be clear on this. If our families really were starving, most of us *would* steal if that were the only way to obtain food. It would be justified by our intrinsic right to life, but let’s not call it virtuous charity. It would be raw survival.

appeal to his conscience; and especially we may show the way by our own good example; but we reject any attempt to gang up on him, either by physically restraining him while we remove the money from his pockets or by using the ballot box to pass laws that will take his money through taxation. In either case, the principle is the same. It's called stealing.

Collectivists would have you believe that individualism is merely another word for selfishness, because individualists oppose welfare and other forms of coercive redistribution of wealth, but just the opposite is true. Individualists advocate true charity, which is the voluntary giving of their own money, while collectivists advocate the coercive giving of other people's money; which, of course, is why it is so popular.

One more example: The collectivist will say, "I think everyone should wear seatbelts. That just makes sense. People can be hurt if they don't wear seatbelts. So, let's pass a law and require everyone to wear them. If they don't, we'll put those dummies in jail." The individualist says, "I think everyone should wear seatbelts. People can be hurt in accidents if they don't wear them, but I don't believe in forcing anyone to do so. I believe in convincing them with logic and persuasion and good example, if I can, but I also believe in freedom of choice."

One of the most popular slogans of Marxism is: "From each according to his ability, to each according to his need." That's the cornerstone of theoretical socialism, and it is a very appealing concept. A person hearing that slogan for the first time might say: "What's wrong with that? Isn't that the essence of charity and compassion toward those in need? What could possibly be wrong with giving according to your ability to others according to their need?" And the answer is, *nothing* is wrong with it – as far as it goes, but it is an incomplete concept. The unanswered question is *how* is this to be accomplished? Shall it be in freedom or through coercion? I mentioned earlier that collectivists and individualists usually agree on objectives but disagree over means, and this is a classic example. The collectivist says, *take* it by force of law. The individualist says, *give* it through free will. The collectivist says, not enough people will respond unless they are forced. The individualist says, enough people will respond to achieve the task. Besides, the preservation of freedom is also important. The collectivist advocates legalized plunder in the name of a worthy cause, believing that the end justifies the means. The individualist advocates free will and true charity, believing that the worthy objective does not justify committing theft and surrendering freedom.

There is a story of a Bolshevik revolutionary who was standing on a soap box speaking to a small crowd in Times Square. After describing the glories of socialism and communism, he said: "Come the revolution and everyone will eat peaches and cream." A little old man at the back of the crowd yelled out: "I don't like peaches and cream." The Bolshevik thought about that for a moment and then replied: "Come the revolution, comrade, you *will* like peaches and cream."

This, then, is the fourth difference between collectivism and individualism, and it is perhaps the most fundamental of them all: collectivists believe in coercion; individualists believe in freedom.

## **5. EQUALITY VS. INEQUALITY UNDER LAW**

The fifth concept that divides collectivism from individualism has to do with the way people are treated under the law. Individualists believe that no two people are exactly alike, and each one is superior or inferior to others in many ways but, *under law*, they should all

be treated equally. Collectivists believe that the law should treat people *unequally* in order to bring about desirable changes in society. They view the world as tragically imperfect. They see poverty and suffering and injustice and they conclude that something must be done to alter the forces that have produced these effects. They think of themselves as social engineers who have the wisdom to restructure society to a more humane and logical order. To do this, they must intervene in the affairs of men at all levels and redirect their activities according to a master plan. That means they must redistribute wealth and use the police power of the state to enforce prescribed behavior.

The consequence of this mindset can be seen everywhere in society today. Almost every country in the world has a tax system designed to treat people *unequally* depending on their income, their marital status, the number of children they have, their age, and the type of investments they may have. The purpose of this arrangement is to redistribute wealth, which means to favor some classes over others. In some cases, there are bizarre loopholes written into the tax laws just to favor one corporation or one politically influential group. Other laws provide tax-exemption and subsidies to favored groups or corporations. Inequality is the whole purpose of these laws.

In the realm of social relationships, there are laws to establish racial quotas, gender quotas, affirmative-action initiatives, and to prohibit expressions of opinion that may be objectionable to some group or to the master planners. In all of these measures, there is an unequal application of the law based on what group or class you happen to be in or on what opinion you hold. We are told that all of this is necessary to accomplish a desirable change in society. Yet, after more than a hundred years of social engineering, there is not one place on the globe where collectivists can point with pride and show where their master plan has actually worked as they predicted. There have been many books written about the collectivist utopia, but they never happened. The real-world results wherever collectivism has been applied are more poverty than before, more suffering than before, and certainly more injustice than before.

There is a better way. Individualism is based on the premise that all citizens should be equal under law, regardless of their national origin, race, religion, gender, education, economic status, life style, or political opinion. No class should be given preferential treatment, regardless of the merit or popularity of its cause. To favor one class over another is not equality under law.

## **6. PROPER ROLE OF GOVERNMENT**

When all of these factors are considered together, we come to the sixth ideological division between collectivism and individualism. Collectivists believe that the proper role of government should be positive, that the state should take the initiative in all aspects of the affairs of men, that it should be aggressive, lead, and provide. It should be the great organizer of society.

Individualists believe that the proper function of government is negative and defensive. It is to protect, not to provide; for if the state is granted the power to provide for some, it must also be able to take from others, and once that power is granted, there are those who will seek it for their advantage. It always leads to legalized plunder and loss of freedom. If government is powerful enough to give us everything we want, it is also

powerful enough to take from us everything we have. Therefore, the proper function of government is to protect the lives, liberty, and property of its citizens; nothing more.<sup>1</sup>

## THE POLITICAL SPECTRUM

We hear a lot today about light-wingers versus reft-wingers, but what do those terms really mean? For example, we are told that communists and socialists are at the extreme left, and the Nazis and Fascists are on the extreme right. Here we have the image of two powerful ideological adversaries pitted against each other, and the impression is that, somehow, they are opposites. But, what is the difference? They are not opposites at all. They are the same. The insignias may be different, but when you analyze communism and Nazism, they both embody the principles of socialism. Communists make no bones about socialism being their ideal, and the Nazi movement in Germany was actually called the National Socialist Party. Communists believe in *international* socialism, whereas Nazis advocate *national* socialism. Communists promote *class* hatred and *class* conflict to motivate the loyalty and blind obedience of their followers, whereas the Nazis use *race* conflict and *race* hatred to accomplish the same objective. Other than that, there is no difference between communism and Nazism. They are both the epitome of collectivism, and yet we are told they are, supposedly, at opposite ends of the spectrum!

There's only one thing that makes sense in constructing a political spectrum and that is to put zero government at one end of the line and 100% at the other. Now we have something we can comprehend. Those who believe in zero government are the anarchists, and those who believe in total government are the totalitarians. With that definition, we find that communism and Nazism are together at the same end. They are both totalitarian. Why?

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<sup>1</sup> There is much more to be said than is permitted by the time constraints of this presentation. One important issue is the fact that there is a third category of human action that is neither proper nor improper, neither defensive nor aggressive; that there are areas of activity that may be undertaken by the state for convenience – such as building roads and maintaining recreational parks – provided they are funded, not from general taxes, but entirely by those who use them. Otherwise, some would benefit at the expense of others, and that is coercive re-distribution of wealth, a power that must be denied to the state. These activities would be permissible because they have a negligible impact on freedom. They would be more efficiently run and offer better public service if owned and operated by private industry, but there is no merit to being argumentative on that question when much more burning issues are at stake. After freedom is secure, we will have the luxury to debate these finer points. Another example of an optional activity would be a law in Hawaii to prevent the importation of snakes. Most Hawaiians want such a law for their convenience. Strictly speaking, this is not a proper function of government because it does not serve to protect the lives, liberty, or property of its citizens, but it is not improper either so long as it is administered in such a way that the cost is borne equally by all, not by some at the exclusion of others. It could be argued that this *is* a proper function of government, because snakes could threaten domestic animals that are the property of its citizens, but that would be stretching the point. It is exactly this kind of stretching of reason that demagogues use when they want to consolidate power. Almost any government action could be rationalized as an *indirect* protection of life, liberty, or property. The ultimate defense against word games of this kind is to stand firm on the ground that forbids funding such programs in any way that causes a shift of wealth from one group of citizens to another. That strips away the political advantage that motivates most of the collectivist schemes in the first place. Without the possibility of legalized plunder, most of the brain games will cease. Finally, when issues become mirky and it really is impossible to clearly see if an action is acceptable for government, there is always a rule of thumb that can be relied on to show the proper way: That government is best which governs least. These and other issues relating to *The Creed of Freedom* will be included in the author's forthcoming book, *The Freedom Manifesto*, to be available from The Reality Zone at [www.realityzone.com](http://www.realityzone.com).

Because they are both based on the model of collectivism. Communism, Nazism, Fascism and socialism all gravitate toward bigger and bigger government, because that is the logical extension of their common ideology. Under collectivism, all problems are the responsibility of the state and must be solved by the state. The more problems there are, the more powerful the state must become. Once you get on that slippery slope, there is no place to stop until you reach all the way to the end of the scale, which is total government. Regardless of what name you give it, regardless of how you re-label it to make it seem new or different, *collectivism is totalitarianism*.

Actually, the straight-line concept of a political spectrum is somewhat misleading. It is really a circle. You can take that straight line with 100% government at one end and zero at the other, bend it around, and touch the ends at the top. Now it's a circle because, under anarchy, where there is no government, you have absolute rule by those with the biggest fists and the most powerful weapons. So, you jump from zero government to totalitarianism in a flash. They meet at the top. We are really dealing with a circle, and the only logical place for us to be is somewhere in the middle of the extremes. We need government, of course, but, it must be built on individualism, an ideology that pushes always toward that part of the spectrum that involves the *least* government necessary to make things work instead of collectivism, which always pushes toward the other end of the spectrum for the *most* amount of government to make things work. That government is best which governs least.

Now, we are finally ready to re-activate our time machine. The last images still linger before us. We still see the directors of the great tax-exempt foundations applying their vast financial resources to alter the attitudes of the American people so they will accept the merger of their nation with totalitarian regimes; and we still hear their words proclaiming that "the future of this country belongs to collectivism, administered with characteristic American efficiency." It's amazing, isn't it, how much is contained in that one little word: *collectivism*.

- End of Part One -

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# **Secret Organizations and Hidden Agendas**

## **The Future Is Calling (Part Two)**

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### **JOHN RUSKIN PROMOTES COLLECTIVISM AT OXFORD**

Now let's put theory behind us and get back into some real history. From the minutes of the Carnegie Endowment, we recall the curious words: "We must control education in America." Who is this "we?" Who are the people who are planning to do that? To answer that question we must set the co-ordinates on our machine once again, and we are now moving further back in time to the year 1870. We find ourselves suddenly in England in an elegant classroom of Oxford University, and we are listening to a lecture by a brilliant intellectual, John Ruskin.

Ruskin was a Professor of Fine Arts at Oxford. He was a genius. At first I was prepared not to like him, because he was a total collectivist. But, when I got his books and started to read the notes from his lectures, I had to acknowledge his talent. First of all he was an accomplished artist. He was an architect. He was a philosopher. About the only flaw that I could see was that he believed in collectivism. He preached it eloquently, and his students, coming from the wealthy class – the elite and the privileged from the finest areas of London – were very receptive to his message. He taught that those who had inherited the rich culture and traditions of the British Empire had an obligation to rule the world and make sure that all the less fortunate and stupid people had proper direction. That basically was his message, but it was delivered in a very convincing and appealing manner.

Ruskin was not the originator of collectivism. He was merely riding the crest of an ideological tidal wave that was sweeping through the whole Western World at that time. It was appealing to the sons and daughters of the wealthy who were growing up with guilt complexes because they enjoyed so much luxury and privilege in stark contrast to the world's poor and starving masses.

In this milieu there were two powerful ideological movements coming to birth. One of them was Marxism, which offered the promise of defending and elevating these downtrodden masses. Wealthy young people felt in their hearts that this promise was worthy and noble. They wanted to do something to help these people, but they didn't want to give up their own privileges. I will say this about John Ruskin, he actually did give of his own wealth to help the poor, but he was one of the rare exceptions. Most collectivists are hesitant about giving their own money. They prefer to have government be the solver of problems and to use tax revenues – other people's money. Collectivists recognize that someone has to run this governmental machine, and it might as well be them, especially since they are so well educated and wise. In this way, they can retain both their privilege and their wealth. They can now be in control of society without guilt. They can talk about how they are going to lift up the downtrodden masses using the collectivist model. It was for these reasons that many of the wealthy idealists became Marxists and sought positions of influence in government.

## THE FABIAN SOCIETY

But there was another movement coming to birth at about this same time that eventually gave competition to the hard-core Marxists. Some of the more erudite members of the wealthy and intellectual classes of England formed an organization to perpetuate the concept of collectivism but not exactly according to Marx. It was called the Fabian Society. The name is significant, because it was in honor of Quintus Fabius Maximus Verrucosus, the Roman general who, in the second century B.C., kept Hannibal at bay by wearing down his army with delaying tactics, endless maneuvering, and avoiding confrontation wherever possible. Unlike the Marxists who were in a hurry to come to power through direct confrontation with established governments, the Fabians were willing to take their time, to come to power without direct confrontation, working quietly and patiently from inside the target governments. To emphasize this strategy, and to separate themselves from the Marxists, they adopted the turtle as their symbol. And their official shield portrays an image of a wolf in sheep's clothing. Those two images perfectly summarize their strategy.

It is now 1884, and we find ourselves in Surrey, England observing a small group of these Fabians, sitting around a table in the stylish home of two of their more prominent members, Sydney and Beatrice Webb. The Webbs later would be known world wide as the founders of the London School of Economics. Their home eventually was donated to the Fabian Society and became its official headquarters. Around the table are such well-known figures as George Bernard Shaw, Arnold Toynbee, H.G. Wells, and numerous others of similar caliber. By the way, the Fabian Society still exists, and many prominent people are members, not the least of which is England's Prime Minister, Tony Blair.

H.G. Wells wrote a book to serve as a guide showing how collectivism can be embedded into society without arousing alarm or serious opposition. It was called *The Open Conspiracy*, and the plan was spelled out in minute detail. His fervor was intense. He said that the old religions of the world must give way to the new religion of collectivism. The new religion should be the state, he said, and the state should take charge of all human activity with, of course, elitists such as himself in control. On the very first page, he says: "This book states as plainly and clearly as possible the essential ideas of my life, the perspective of my world.... This is my religion. Here are my directive aims and the criteria of all I do."<sup>1</sup>

When he said that collectivism was his religion, he was serious. Like many collectivists, he felt that traditional religion is a barrier to the acceptance of state power. It is a competitor for man's loyalties. Collectivists see religion as a device by which the clerics keep the downtrodden masses content by offering a vision of something better in the next world. If your goal is to bring about change, contentment is not what you want. You want *discontentment*. That's why Marx called religion the opiate of the masses.<sup>2</sup> It gets in the way of revolutionary change. Wells said that collectivism should become the *new* opiate, that *it* should become the vision for better things in the next world. The new order must be built on the concept that individuals are nothing compared to the long continuum of society, and that only by serving society do we become connected to eternity. He was very serious.

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<sup>1</sup> H.G. Wells, *The Open Conspiracy* (New York: Doubleday, Doran and Co., 1928), p. vii.

<sup>2</sup> There is disagreement over the correct translation from the German text. One translation is *opium of the people*. It's a small matter, but we prefer *opiate of the masses* because we believe it is a more accurate translation and is more consistent with the fiery vocabulary of Marx.

The blueprint in *The Open Conspiracy* has been followed in all the British dependencies and the United States. As a result, today's world is very close to the vision of H.G. Wells. A worship of the god called society has become a new religion. No matter what insult to our dignity or liberty, we are told it's necessary for the advancement of society, and that has become the basis for contentment under the hardships of collectivism. The greater good for the greater number *has* become the opiate of the masses.

### **LOVE-HATE BETWEEN FABIANS AND LENINISTS**

Fabians and Marxists are in agreement over their mutual goal of collectivism, but they differ over style and sometimes tactics. When Marxism became fused with Leninism and made its first conquest in Russia, these differences became the center of debate between the two groups. Karl Marx said the world was divided into two camps eternally at war with each other. One was the working class, which he called the proletariat, and the other was the wealthy class, those who owned the land and the means of production. This class he called the bourgeoisie.

Fabians were never enthusiastic over this class-conflict view, probably because most of them were bourgeoisie, but Lenin and Stalin accepted it wholeheartedly. Lenin described the Communist Party as the "vanguard of the proletariat," and it became a mechanism for total and ruthless war against anyone who even remotely could be considered bourgeoisie. When the Bolsheviks came to power in Russia, landowners and shopkeepers were slaughtered by the tens of thousands.

This brutality offended the sensibilities of the more genteel Fabians. It's not that Fabians are opposed to force and violence to accomplish their goals, it's just that they prefer it as a last resort, whereas the Leninists were running amuck in Russia implementing a plan of deliberate terror and brutality. Fabians admired the Soviet system because it was based on collectivism but they were shocked at what they considered to be needless bloodshed. It was a disagreement over style. When Lenin became the master of Russia, many of the Fabians joined the Communist Party thinking that it would become the vanguard of world Socialism. They likely would have stayed there if they hadn't been offended by the brutality of the regime.

To understand the love-hate relationship between these two groups we must never lose sight of the fact that Leninism and Fabianism are merely variants of collectivism. Their similarities are much greater than their differences. That is why their members often move from one group to the other – or why some of them are actually members of both groups at the same time. Leninists and Fabians are usually friendly with each other. They may disagree intensely over theoretical issues and style, but never over goals.

Margaret Cole was the Chairman of the Fabian Society in 1955 and '56. Her father, G.D.H. Cole, was one of the early leaders of the organization dating back to 1937. In her book, *The Story of Fabian Socialism*, she describes the common bond that binds collectivists together. She says:

It plainly emerges that the basic similarities were much greater than the differences, that the basic Fabian aims of the abolition of poverty, through legislation and administration; of the communal control of production and social life . . . , were pursued with unabated energy by people trained in Fabian traditions, whether at the moment of time they called themselves Fabians or loudly repudiated the name. . . .

The fundamental likeness is attested by the fact that, after the storms produced first

by Syndicalism<sup>1</sup> and then by the Russian Revolution in its early days had died down, those “rebel Fabians” who had not joined the Communist Party (and the many who having initially joined it, left in all haste), together with G.D.H. Cole’s connections in the working-class education movement and his young disciples from Oxford of the ‘twenties, found no mental difficulty in entering the revived Fabian Society of 1939 – nor did the surviving faithful find any difficulty with collaborating with them.<sup>2</sup>

Fabians are, according to their own symbolism, wolves in sheep’s clothing, and that explains why their style is more effective in countries where parliamentary traditions are well established and where people expect to have a voice in their own political destiny. Leninists, on the other hand, tend to be wolves in *wolf’s* clothing, and their style is more effective in countries where parliamentary traditions are weak and where people are used to dictatorships anyway.

In countries where parliamentary traditions are strong, the primary tactic for both of these groups is to send their agents into the power centers of society to capture control from the inside. Power centers are those organizations and institutions that represent all the politically influential segments of society. These include labor unions, political parties, church organizations, segments of the media, educational institutions, civic organizations, financial institutions, and industrial corporations, to name just a few. In a moment, I am going to read a partial list of members of an organization called the Council on Foreign Relations, and you will recognize that the power centers these people control are classic examples of this strategy. The combined influence of all these entities adds up to the total political power of the nation. To capture control of a nation, all that is required is to control its power centers, and that has been the strategy of Leninists and Fabians alike.

They may disagree over style; they may compete over which of them will dominant the coming New World Order, over who will hold the highest positions in the pyramid of power; they may even send opposing armies into battle to establish territorial preeminence over portions of the globe, but they never quarrel over goals. Through it all, they are blood brothers under the skin, and they will always unite against their common enemy, which is any opposition to collectivism. It is impossible to understand what is unfolding in the War on Terrorism today without being aware of that reality.

### **THE KEY THAT UNLOCKS THE DOOR THAT HIDES THE SECRETS**

The Fabian symbols of the turtle and the wolf in sheep’s clothing are emblazoned on a stained glass window that used to be in the Fabian headquarters. The window has been removed, we are told, for safety, but there are many photographs showing the symbols in great detail. The most significant part appears at the top. It is that famous line from Omar Khayyam:

Dear love, couldst thou and I with fate conspire  
to grasp this sorry scheme of things entire,  
would we not shatter it to bits  
and then remould it nearer to the hearts desire?

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<sup>1</sup> Syndicalism is a variant of collectivism in which labor unions play a dominant role in government and industry.

<sup>2</sup> Margaret Cole, *The Story of Fabian Socialism* (Stanford, California, Stanford University Press, 1961), p. xii.

Please allow me to repeat that line. This is the key to modern history, and it unlocks the door that hides the secret of the war on terrorism:

Dear love, couldst thou and I with fate conspire  
to grasp this sorry scheme of things entire,  
*would we not shatter it to bits*  
*and then remould it nearer to the hearts desire?*

Elsewhere in the window there is a depiction of Sydney Webb and George Bernard Shaw striking the earth with hammers. The earth is on an anvil, and they are striking it with hammers – to *shatter it to bits!* That’s what they were saying at the Carnegie Endowment Fund. That’s what they were saying at the Ford Foundation. “War is the best way to remold society. War! It will shatter society to bits, break it apart. Then we can remold it nearer to the heart’s desire.” And what is their heart’s desire? Ladies and Gentlemen, it is collectivism.

### **THE SECRET SOCIETY CREATED BY CECIL RHODES**

From the vantage point of our time machine, now we flash back to the classroom where John Ruskin is extolling the virtues of collectivism, and we notice that one of the students is taking copious notes. His name is Cecil Rhodes. It will be revealed in later years that this young man was so impressed by Ruskin’s message that he often referred to those notes over the next thirty years of his life. Rhodes became a dedicated collectivist and wanted to fulfill the dream and the promise of John Ruskin. His life mission was to bring the British Empire into dominance over the entire world, to re-unite with America, and to create world government based on the model of collectivism. His biographer, Sarah Millin, summed it up when she wrote: “The government of the world was Rhodes’ simple desire.” Most people are aware that Rhodes made one of the world’s greatest fortunes in South African diamonds and gold. What is not widely known is that he spent most of that fortune to promote the theories of John Ruskin.

One of the best authorities on the Fabian Society is Carroll Quigley, a highly respected professor at Georgetown University. One of Quigley’s former students was President Clinton. At a press conference shortly after he was elected, Clinton mentioned Quigley by name and acknowledged that he was indebted to him for what he had learned. What Quigley was teaching was similar to what John Ruskin had taught and, like Rhodes before him, Clinton took those lectures very seriously. Incidentally, it should not go unnoticed that Clinton was a Rhodes Scholar.

In his book *The Anglo-American Establishment*, Quigley says this:

The Rhodes scholarship established by the terms of Cecil Rhodes’ seventh will are known to everyone. What is not so widely known is that Rhodes, in five previous wills, left his fortune to form a secret society, which was to devote itself to the preservation and expansion of the British Empire. And what does not seem to be known to anyone is that this secret society ... continues to exist to this day. To be sure, [it] is not a childish thing like the Ku Klux Klan, and it does not have any secret robes, secret handclasps, or secret passwords. It does not need any of these, since its members know each other intimately. It probably has no oaths of secrecy nor any formal procedure of initiation. It does, however, exist and holds secret meetings....

This Group is, as I shall show, one of the most important historical facts of the twentieth century.<sup>1</sup>

One of the leaders and organizers of this secret society was W.T. Stead who wrote a book about the wills of Cecil Rhodes. In that book, Stead said:

Mr. Rhodes was more than the founder of a dynasty. He aspired to be the creator of one of those vast semi-religious, quasi-political associations which, like the Society of Jesus, have played so large a part in the history of the world. To be more strictly accurate, he wished to found an Order as the instrument of the will of the Dynasty....<sup>2</sup>

The structure of the secret society was formed along classical, conspiratorial lines. Most of the better-known conspiracies of history have been structured as rings within rings. Generally there's a leader or a small group of two or three people at the center. They form a ring of supporters around them of perhaps ten or twelve, and those people think they are the total organization. They are not aware that two or three of their group are in control. And then the twelve create a larger ring around them of perhaps a hundred people who all think they are the total organization, not realizing there are twelve who are really directing it. These rings extend outward until, finally, they reach into the mainstream community where they enlist the services of innocent people who perform various tasks of the secret society without realizing who is creating the agenda or why.

The Rhodes organization was set up exactly along those lines. Quigley tells us this:

In the secret society, Rhodes was to be leader. Stead, Brett (Lord Esher), and Milner were to form an executive committee [called "The Society of the Elect"]. Arthur (Lord) Balfour, (Sir) Harry Johnston, Lord Rothschild, Albert (Lord) Grey, and others were listed as potential members of a "Circle of Initiates"; while there was to be an outer circle known as the "Association of Helpers" (later organized by Milner as the Round Table organization).<sup>3</sup>

After the death of Cecil Rhodes, the organization fell under the control of Lord Alfred Milner, who was Governor General and High Commissioner of South Africa, also a very powerful person in British banking and politics.<sup>4</sup> He recruited young men from the upper class of society to become part of the Association of Helpers. Unofficially, they were known as "Milner's Kindergarten." They were chosen because of their upper-class origin, their intelligence, and especially because of their dedication to collectivism. They were quickly placed into important positions in government and other power centers to promote the hidden agenda of the secret society. Eventually, this Association of Helpers became the

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<sup>1</sup> Carroll Quigley, *The Anglo-American Establishment: from Rhodes to Cliveden* (New York: Books in Focus, 1981), p. ix. The existence of this secret society is also confirmed by Rhodes' biographer, Sarah Millin, *op. cit.*, pp. 32, 171, 173, 216.

<sup>2</sup> Quoted by Quigley, *Ibid.*, p. 36.

<sup>3</sup> Carroll Quigley, *Tragedy and Hope: A History of the World in Our Time* (New York: Macmillan, 1966), p. 131. Additional reference to "The Society of the Elect" is in *Anglo-American Establishment*, pp. 3, 39.

<sup>4</sup> Since this secret society continues to exist today, I am often asked who the leaders have been after Rhodes and Milner. Under normal circumstances, that would be a silly question; because, if anyone on the outside knew the answer, it would no longer be a secret organization. However, in a rare turn of events, we *do* know who the leaders have been up until fairly recent times. Quigley was privy to the records of this organization and knew their names and order of succession. A major portion of his book, *The Anglo-American Establishment*: was devoted to their role in history.

inner rings of larger groups, which expanded throughout the British Empire and into the United States. This is what Quigley says:

Through Lord Milner's influence, these men were able to win influential posts in government, in international finance, and become the dominant influence in British imperial affairs and foreign affairs up to 1939. In 1909 through 1913, they organized semi-secret groups known as Round Table Groups, in the chief British dependencies and the United States. These still function in eight countries.... Once again the task was given to Lionel Curtis who established, in England and each dominion, a front organization to the existing local Round Table Group. This front organization, called the Royal Institute of International Affairs, had as its nucleus in each area the existing, submerged Round Table Group. In New York it was known as the Council on Foreign Relations, and was a front for J.P. Morgan and Company.<sup>1</sup>

At last we come to that obscure organization that plays such a decisive roll in contemporary American political life, The Council on Foreign Relations. Now we understand that it was spawned from the secret society created by Cecil Rhodes – which still exists today, that originally it was a front for J.P. Morgan and Company, and that its primary purpose is to promote world government based on the model of collectivism.

## **THE COUNCIL ON FOREIGN RELATIONS**

So who are the members of the Council on Foreign Relations? I'm going to take more time than I really want to spare in order to present these names to you but, otherwise, you may think this organization and its members are not important.

Let's start with the **Presidents of the United States**. Members of the Council on Foreign Relations (CFR) include: Herbert Hoover, Dwight Eisenhower, Richard Nixon, Gerald Ford, James Carter, George Bush Senior, and William Clinton. John F. Kennedy claimed he was a member, but his name does not appear on former membership lists. So there is confusion on that one, but he said he was a member. I might add that Kennedy was a graduate of the London School of Economics, which was founded by Sydney and Beatrice Webb to promote the ruling-class and collectivist concepts of the Fabians.

**Secretaries of State** who were CFR members include: Dean Rusk, Robert Lansing, Frank Kellogg, Henry Stimson, Cordell Hull, E.R. Stittinius, George Marshall, Dean Acheson, John Foster Dulles, Christian Herter, Dean Rusk, William Rogers, Henry Kissinger, Cyrus Vance, Edmund Muskie, Alexander Haig, George Schultz, James Baker, Lawrence Eagleberger, Warren Christopher, William Richardson, Madeleine Albright, and Colin Powell.

**Secretaries of Defense** who were members of the CFR include James Forrestal, George Marshall, Charles Wilson, Neil McElroy, Robert McNamara, Melvin Laird, Elliot Richardson, James Schlesinger, Harold Brown, Casper Weinberger, Frank Carlucci, Richard Cheney, Les Aspin, William Perry, William Cohen, and Donald Rumsfeld. It is interesting that Rumsfeld has asked that his name be removed from the current list of CFR members. However, you will find his name on previous lists.

**CIA Directors** who were members of the CFR include Walter Smith, William Colby, Richard Helms, Allen Dulles, John McCone, James Schlesinger, George Bush, Sr.,

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<sup>1</sup> Quigley, *Tragedy*, pp. 132, 951-52.

Stansfield Turner, William Casey, William Webster, Robert Gates, James Woolsey, John Deutch, William Studeman, and George Tenet.

**In the Media** there are past or present members of the CFR holding key management or control positions – not just working down the line – but in top management and control positions of The Army Times, American Publishers, American Spectator, Atlanta Journal-Constitution, Associated Press, Association of American Publishers, Boston Globe, Business Week, Christian-Science Monitor, Dallas Morning News, Detroit Free Press, Detroit News, Forbes, Foreign Affairs, Foreign Policy, Dow Jones News Service, USA Today, Wall Street Journal, Los Angeles Times, New York Post, New York Times, San Diego Union-Tribune, Times Mirror, Random House, W.W. Norton & Co., Warner Books, American Spectator, Atlantic, Harper's, Industry Week, Naval War College Review, Farm Journal, Financial World, Insight, Washington Times, Medical Tribune, National Geographic, National Review, New Republic, New Yorker, New York Review of Books, Newsday, News Max, Newsweek, Political Science Quarterly, The Progressive, Public Interest, Reader's Digest, Rolling Stone, Scientific American, Time-Warner, Time, U.S. News & World Report, Washington Post, The Washingtonian, Weekly Standard, World Policy Journal, Worldwatch, ABC, CBS, CNN, Fox News, NBC, PBS, RCA, and the Walt Disney Company.

**CFR media personalities** include David Brinkley, Tom Brokaw, William Buckley, Dan Rather, Diane Sawyer, and Barbara Walters.<sup>1</sup>

**In the universities**, the number of past or present CFR members who are professors, department chairman, presidents, or members of the board of directors is 563.

**In financial institutions**, such as banks, the Federal Reserve System, the stock exchanges, and brokerage houses the total number of CFR members in controlling positions is 284.

**In tax exempt foundations and think tanks**, the number of CFR members in controlling positions is 443. Some of the better known names are: The Sloan and Kettering Foundations, Aspen Institute, Atlantic Council, Bilderberg Group, Brookings Institute, Carnegie Endowment for International Peace, Carnegie Foundation, Ford Foundation, Guggenheim Foundation, Hudson Institute, John D. & Catherine T. MacArthur Foundation, Mellon Foundation, RAND Corp., Rhodes Scholarship Selection Commission, Rockefeller Foundation and Rockefeller Brothers Fund, Trilateral Commission, and the UN Association.

**Some of the better known corporations** controlled by past or present members of the CFR include The Atlantic Richfield Oil Co., AT&T, Avon Products, Bechtel (construction) Group, Boeing Company, Bristol-Myers Squibb, Chevron., Coca Cola and Pepsi Cola, Consolidated Edison of New York, EXXON, Dow Chemical, du Pont Chemical, Eastman Kodak, Enron, Estee Lauder, Ford Motor, General Electric, General Foods, Hewlett-Packard, Hughes Aircraft, IBM, International Paper, Johnson & Johnson, Levi Strauss & Co., Lockheed Aerospace, Lucent Technologies, Mobil Oil, Monsanto, Northrop, Pacific Gas & Electric, Phillips Petroleum, Procter & Gamble, Quaker Oats, Yahoo, Shell Oil, Smith Kline Beecham (pharmaceuticals), Sprint Corp., Texaco, Santa Fe Southern-

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<sup>1</sup> Peter Jennings and Bill Moyer, although not members of the CFR, are members of the Bilderberg Group, which has the same ideological orientation as the CFR but functions at the international level as a kind of steering committee to coordinate the activities of similar groups in other countries.



Pacific Railroad, Teledyne, TRW, Southern California Edison, Unocal, United Technologies, Verizon Communications, Warner-Lambert, Weyerhaeuser, and Xerox.

**And finally, the labor unions** that are dominated by past or present members of the CFR include the AFL-CIO, United Steel Workers of America, United Auto Workers, American Federation of Teachers, Bricklayers and Allied Craft, Communications Workers of America, Union of Needletrades, and Amalgamated Clothing and Textile Workers.

Please understand that this is just a sampling of the list. The total membership is about four thousand people. There are many churches in your community that have that many members or more. What would you think if it were discovered that members of just one church in your community held controlling positions in 80% of the power centers of America? Wouldn't you be curious? First of all you would have to find out about it, which would not be easy if those same people controlled the avenues of information that you rely on to learn of such things.

I should emphasize that most of these people are not part of a secret society. The CFR calls itself a *semi*-secret organization, which, indeed, it is. It is not *the* secret society. It is at least two rings out from that. Most members are not aware that they are controlled by an inner Round Table Group. For the most part, they are merely opportunists who view this organization as a high level employment agency. They know that, if they are invited to join, their names will appear on a prestigious list, and collectivists seeking to consolidate global control will draw upon that list for important jobs. However, even though they may not be conscious agents of a secret society, they have all been carefully screened for suitability. Only collectivists are invited, and so they have the necessary mindset to be good functionaries within the New World Order.

Undoubtedly you noticed from the list of CFR members that both major American political parties are well represented. This is not a partisan organization. Voters are led to believe that, by choosing between the Democratic and Republican parties, they have a choice. They actually think they are participating in their own political destiny, but that is an illusion. To a collectivist like Professor Quigley, it is a *necessary* illusion to prevent the voters from meddling into the important affairs of state. If you have ever wondered why the two American parties appear so different at election time but not so different afterward, listen carefully to Quigley's approving overview of American politics:

The National parties and their presidential candidates, with the Eastern Establishment assiduously fostering the process behind the scenes, moved closer together and nearly met in the center with almost identical candidates and platforms, although the process was concealed as much as possible, by the revival of obsolescent or meaningless war cries and slogans (often going back to the Civil War). ... The argument that the two parties should represent opposed ideals and policies, one, perhaps, of the Right and the other of the Left, is a foolish idea acceptable only to the doctrinaire and academic thinkers. Instead, the two parties should be almost identical, so that the American people can "throw the rascals out" at any election without leading to any profound or extreme shifts in policy. ... Either party in office becomes in time corrupt, tired, unenterprising, and vigorless. Then it should be possible to replace it, every four years if necessary, by the other party,

which will be none of these things but will still pursue, with new vigor, approximately the same basic policies.<sup>1</sup>

## REVIEW

Now it's time to review. The power centers of the United States – including both major political parties – are controlled by members of the Council on Foreign Relations. This, in turn, is controlled by a submerged Round Table Group, which is associated with other Round Tables in other countries. These are extensions of a secret society founded by Cecil Rhodes and still in operation today. I call it the Fabian Network, not because these people are members of the Fabian Society, for most of them are not. It is because they share the Fabian ideology of global collectivism and the Fabian strategy of patient gradualism.

Is this reality? If I were in your position, being exposed to all of this for the first time, I probably would think, “Oh come on! This can't be true! If it were, I would have read about it in the newspaper.” Well, before you dismiss it as just another conspiracy theory, I'd like to refer you one more time to Professor Quigley. He said this:

I know of the operation of this network because I have studied it for twenty years and was permitted for two years during the 1960's to examine its papers and secret records. I have no aversion to it or to most of its aims and have for much of my life been close to it and to many of its instruments. In general my chief difference of opinion is that it wishes to remain unknown.<sup>2</sup>

Yes! Ladies and Gentlemen, this *is* reality!

- End of Part Two -

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<sup>1</sup> Quigley, *Tragedy*, pp. 1247–1248.

<sup>2</sup> Quigley, *Tragedy*, p. 326.

# Days of Infamy

## The Future Is Calling (Part Three)

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### COLONEL HOUSE

As we re-activate our time machine, we find ourselves in the presence of one of the most colorful and mysterious figures of history. His name is Colonel Edward Mandell House. House was never in the military. The title of Colonel was honorary, granted by the Governor of Texas in appreciation for political services. He was one of the most powerful men in American politics and, yet, virtually unknown to most Americans today. He was the personal advisor to Presidents Wilson and Roosevelt. He was close to the Morgan banking dynasty and also to the powerful banking families of Europe. He attended school in England and surrounded himself with Fabians. His father, Thomas, was an exporter in the Southern states and also a lending agent for London banks, which preferred to remain anonymous. It was widely believed that he represented the Rothschild consortium. Thomas House was one of the few in the South who emerged from the War Between the States with a great fortune.

Colonel House was what they called a “king maker” in Texas politics. He personally chose Woodrow Wilson, the most unlikely of all political candidates, and secured his nomination for President on the Democratic ticket in 1912. It was House who convinced the Morgan group, and others with power in politics and media, to throw their support to Wilson, which is what enabled him to win the election and become the 28<sup>th</sup> President of the United States. House was certainly a member of the Round Table and possibly a member of its inner circle. He was a founder of the CFR.

In 1912 he wrote a novel, entitled *Philip Drew Administrator*. It was intended to popularize the Fabian blueprint for converting America to collectivism using the Fabian strategy of working slowly as a turtle and secretly as a wolf in sheep’s clothing. The hero of his story is Philip Dru, who is a fictionalized version the author, himself: a quiet, unassuming intellectual, working behind the scenes advising and controlling politicians who are easily purchased and just as easily discarded. Speaking through Dru, House describes his political ideal as: “socialism as dreamed of by Karl Marx.”<sup>1</sup> Dru’s socialism, of course, was the Fabian version. It was to have gentle and humane qualities to soften its impact and set it apart from the Leninist version called Communism.

Like all collectivists, House spoke eloquently about defending the poor and the downtrodden, but in reality, he had great disdain for the masses. In his view, they are too stupid and lazy to take an interest in their own government, so it’s up to the professionals to do that for them. Speaking through the fictional character of Senator Selwyn, House says:

The average American citizen refuses to pay attention to civic affairs, contenting himself with a general growl at the tax rate, and the character and inefficiency of public officials. He seldom takes the trouble necessary to form the Government to suit his views. The truth is he has no cohesive or well-digested views,

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<sup>1</sup> *Philip Dru, Administrator* (New York: Angriff Press, 1912) p. 45.

it being too much trouble to form them; therefore, some such organization as ours is essential.<sup>1</sup>

Philip Dru foments civil war, leads an uprising against the old order, captures control of the government, becomes a dictator with the grateful support of the people, is given the title *Administrator of the Republic*, scraps all constitutional restrictions against government power, establishes a progressive income tax, creates a national banking cartel,<sup>2</sup> annexes Canada, conquers Mexico, invites European nations to participate in world government, and ushers in a glorious new age of collectivism. This was not just a fictional story for entertainment. House described this book as an expression of his own “ethical and political faith.”<sup>3</sup>

The reason this is important is that the ethical and political faith of Col. House now is the ethical and political faith of American leadership – and it started with Woodrow Wilson. In his memoirs, President Wilson said: “Mr. House is my second personality. He is my independent self. His thoughts and mine are one.”<sup>4</sup>

George Viereck was an admiring biographer of Colonel House and approved of almost everything his did. This is what Viereck said:

For seven long years, Colonel House was Woodrow Wilson’s other self. For six long years he shared with him everything but the title of Chief Magistracy of the Republic. For six years, two rooms were at his disposal in the north wing of the White House. It was House who made the slate for the Cabinet, formulated the first policies of the Administration, and practically directed the foreign affairs of the United States. We had, indeed, two presidents for one! ... He was the pilot who guided the ship.<sup>5</sup>

## **THE WAR TO MAKE THE WORLD SAFE FOR DEMOCRACY**

As we contemplate a member of the Rhodes secret society, occupying two rooms in the White House, virtually in control of American foreign policy, our time machine finally brings us to World War I. Since our main topic today is war, we must prepare now to comprehend the events we are about to see in terms of the strategy for using war to smash the world to bits and then remold it closer to the hearts desire.

The sinking of the *Lusitania* was the event that, more than any other, motivated the American people to accept the necessity and the morality of getting into World War I. Prior to that time, there was great reluctance to participate in a war that had little to do with

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<sup>1</sup> *Ibid.*, pp. 199, 200.

<sup>2</sup> It must be remembered that *Philip Dru* was published in 1912. The U.S. income tax and Federal Reserve System were then in the drafting stages and being promoted by House, Wilson, J.P. Morgan, and other collectivists in Washington. The income tax and Federal Reserve were passed into law the following year, 1913.

<sup>3</sup> “The Historical Significance of the House Diary,” by Arthur Walworth, Yale University Library, [http://www.library.yale.edu/un/house/hist\\_sig.htm](http://www.library.yale.edu/un/house/hist_sig.htm). Also “An Internationalist Primer,” by William Grigg, *The New American*, September 16, 1996, [http://www.thenewamerican.com/tna/1996/vo12no19/vo12no19\\_cfr.htm](http://www.thenewamerican.com/tna/1996/vo12no19/vo12no19_cfr.htm).

<sup>4</sup> Charles Seymour, *The Intimate Papers of Colonel House* (New York: Houghton Mifflin Co., 1926), Vol. 1, p.114.

<sup>5</sup> George Sylvester Viereck, *The Strangest Friendship in History: Woodrow Wilson and Colonel House* (New York: Liveright Publishers, 1932), p. 4.

American interests. However, when the *Lusitania* left New York Harbor on May 1, 1915, with 196 Americans on board and was sunk six days later off the coast of Ireland, it became the *cause celeb* that moved the American consciousness into a war mood against Germany. Americans were outraged at a nation that could viciously and cold-heartedly attack a peaceful passenger ship.

What is not well known about that piece of history is the role played by J.P. Morgan. As you recall, the CFR was described by Professor Quigley as a front for J.P. Morgan and Company. We must remember that Morgan was, not only a founding member of the CFR, he was also a member of the Round Table, the inner group directing it, so how does *Morgan* fit into this?

During World War I, the Morgan Bank was the subscription agent for war loans to England and France. These countries had exhausted their financial resources to continue the war against Germany. So they came to the United States and asked J.P. Morgan – who was culturally closer to Britain than to America – to be their agent for selling war bonds. The House of Morgan was happy to do that, and it floated approximately \$1.5 billion in war bonds on behalf of England and, to a lesser extent, for France.

Morgan was also the contract agent for these countries when they purchased materials and supplies from American firms. That means he had a wonderfully profitable revolving door in which he received a piece of the action as the money went *out* of the country as loans and again, when it came back *into* the country, for the purchase of materials.

As the war progressed, Britain and France were facing the increasing possibility of defeat. The Germans had unleashed a surprise weapon – the submarine – that was new to warfare in those days, and they were sinking the ships that carried food and other necessities to the British Isles. The Germans were literally starving the British into submission who, by their own estimate, at one point said they had only about seven weeks of food left.

For the British, there was only one salvation, and that was to have the Americans come into the war to help them. But on the American side, there was a different agenda. What would happen to that \$1.5 billion in war loans if Britain and France lost the war? The only time war loans are repaid is when the nation borrowing the money wins the war. Losers don't pay off their bonds. So Morgan was in a terrible fix. Not only were his friends in England in dire danger, he and all his investors were about to lose \$1.5 billion! A very serious situation, indeed.

The U.S. Ambassador to England at that time was Walter Page. Page was more than just an ambassador. Among other things, he was a trustee to Rockefeller's General Education Board. It was in that capacity that he played a role in shaping educational policies to promote collectivism in America. Page sent a telegram to the State Department, and this is what he said,

The pressure of this approaching crisis, I am certain, has gone beyond the ability of the Morgan financial agency for the British and French Governments....

The only way of maintaining our present preeminent trade position and averting a panic is by declaring war on Germany.<sup>1</sup>

Money was not the only motivator for bringing the United States into war. We must not forget that the American players in this drama dreamed of world government based on the model of collectivism, and they saw war as a great motivator to move society in that direction. They looked forward to the creation of the League of Nations when the fighting was over and knew that the only way for the United States to play a dominant role in shaping that world body was to be a combatant. The only ones who divide the spoils of war are the victors who *fight* the war, and it was that reality that fired the imaginations of House, Wilson, and even J.P. Morgan.

## **THE STRATEGY TO GET THE U.S. INTO WAR**

And so, there were different motivations and different agendas for pushing the United States into war. Colonel House became the coordinator for all of them. He went back and forth across the Atlantic and consulted with the Round Tables in both England and America. He arranged a secret treaty on behalf of President Wilson to bring the United States into the War. The reason for secrecy was that the Senate would never have approved it. There was still strong public opposition to war and, had it been revealed that Wilson was engaging in a secret – and unconstitutional – treaty to get the U.S. *into* war, it would have been politically disastrous to his Administration.

George Viereck, in his book, *The Strangest Friendship in History – Woodrow Wilson and Colonel House*, said this:

Ten months before the election, which returned Wilson to the White House because he ‘kept us out of war,’ Colonel House negotiated a secret agreement with England and France on behalf of Wilson, which pledged the United States to intervene on behalf of the Allies. If an inkling of the conversation between Colonel House and the leaders of England and France had reached the American people before the election, it might have caused incalculable reverberations in public opinion.<sup>2</sup>

How did they do it? How did these wolves in sheep’s clothing maneuver the United States into war? It was not easy, and it came about only after extensive planning. The first plan was to offer the United State as a negotiator between both sides of the conflict. They would position the U.S. as the great peacemaker. But the goal was just the opposite of peace. They would make an offer to both sides that they knew would not be acceptable to Germany. Then, when the Germans rejected the offer, they would be portrayed in the press as the bad guys, the ones who wanted to continue the war. This is how the plan was described by Ambassador Page in his memoirs. He said:

Colonel House arrived ... full of the idea of American intervention. First his plan was that he and I and a group of the British cabinet ... should at once work out a minimum programme of peace—the least that the Allies would accept, *which he*

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<sup>1</sup> Burton J. Hendrick, *The Life and Letters of Walter H. Page* (Garden City, NY: Doubleday, Page & Co., 1923), p. 11 (Internet edition), <http://www.lib.byu.edu/~rdh/wwi/memoir/Page/Page14.htm>.

<sup>2</sup> Viereck, pp. 106–108. This matter is discussed in *The Memoirs of William Jennings Bryan* Vol. II. pp. 404–406.

*assumed would be unacceptable to the Germans; and that the President would take this programme and present it to both sides; the side that declined would be responsible for continuing the war.... Of course the fatal moral weakness of the foregoing scheme is that we should plunge into the War, not on the merits of the cause, but by a carefully sprung trick.*<sup>1</sup>

### **AGGRAVATE, INSULATE, FACILITATE**

The trick eventually evolved into something far more dramatic than peace negotiations. It called for three strategies in one. They were: *aggravate*, *insulate*, and *facilitate*.

The first stage was to *aggravate* the Germans into an attack, literally to goad them until they had no choice but to strike back. Much of this was implemented from the British side. Churchill established the policy of ramming German submarines. Prior to that, there was a code of naval warfare called the Cruiser Rules requiring that, when a warship challenged an unarmed merchant ship, it would fire a shot across its bow. The merchant ship would be expected to stop its engines and it would be given time for the crew to get into lifeboats before the ship was sunk. It was a small humanitarian gesture in the middle of warfare. That is the way it was done until Churchill, as Lord of the Admiralty, ordered all merchant ships, regardless of circumstances, to steam full speed directly toward German submarines in an attempt to ram and sink them. This eliminated the distinction between merchant ships and war ships. From then on, all merchant ships had to be considered as war ships, and Germany abandoned the policy of firing warning shots.

When that happened, those seeking to bring the United States in the war had a heyday. Editorializing through the British and American press, they said: “See how evil these Germans are? They sink unarmed ships and don’t even give the crews a chance to get off! It is our moral duty to fight against such evil.”

Churchill ordered British ships to remove their names from the hulls and to fly the flags of neutral nations, especially the American flag, so the submarine captains couldn’t tell what nationality the ships really were. He wanted Germans to torpedo American ships by accident. It was his strategy to do whatever possible to bring the United States into war, and the sinking of an American ship would be an excellent way of doing so.<sup>2</sup>

There was plenty of goading from the America side as well. The United States government consistently violated its own neutrality laws by allowing war materials to be sent to Britain and France. Munitions and all kinds of military-related supplies were blatantly shipped on a regular basis. In fact, the *Lusitania*, on the day it was sunk, was loaded with military arsenal. The Germans knew all along that this was going on. The people in Washington knew it as well. By openly violating their own neutrality laws, they were doing everything possible to *aggravate* Germany into an attack.

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<sup>1</sup> Quoted by Viereck, pp. 112–113.

<sup>2</sup> Churchill wrote in his memoirs: “The first British countermove, made on my responsibility, ... was to deter the Germans from surface attack. The submerged U-boat had to rely increasingly on underwater attack and thus ran the greater risk of mistaking neutral for British ships and of drowning neutral crews and thus embroiling Germany with other Great Powers.” Winston Churchill, *The World Crisis* (New York: Scribner’s Sons, 1949), p. 300. This appears on page 464 of the Barnes & Noble 1993 reprint.

The second prong of the strategy was to *insulate*. That means to insulate the victims from information that would have allowed them to protect themselves. You can't have a surprise attack if you warn the victims in advance. It was important not to let any of the *Lusitania* passengers know that the ship was carrying war materials and was likely to be sunk. They could not be allowed to know that several of its decks, normally assigned to passenger quarters, had been cleared out and loaded with military-related supplies, including ammunition and explosive primers. They could not be informed that they would be riding on a floating ammunition depot.

The German embassy tried to warn American civilians not to book passage on that ship. They placed an advertisement in fifty newspapers, mostly along the eastern seaboard, warning that the *Lusitania* would be in danger, that it was heading into hostile waters, and that Americans should not be on board. The U.S. State Department contacted all fifty of those newspapers and ordered them not to publish the ad. They threatened the publishers that they would be in dire trouble with the government if they did. There was only one newspaper, in Des Moines Iowa, that had the guts to go ahead and run the ad anyway – which is why we know about it today. Unfortunately, an ad in Des Moines was of small value to the people in New York who were actually boarding the ship.

### **SINK THE LUSITANIA!**

The third prong of the strategy was to *facilitate*. That means to make it easy for the enemy to strike and be successful. On the morning of the sinking of the *Lusitania*, Colonel House was in Britain and recorded in his diaries that he spoke with Sr. Edward Gray and King George. They calmly discussed what they thought the reaction of the American people would be if the *Lusitania* were to be “accidentally” sunk. This is what Colonel House wrote: “I told Sir Gray if this were done, a flame of indignation would sweep America which would in itself carry us into the war.”

Four hours after that conversation, the *Lusitania* entered the war zone where German submarines were known to be active. Designed and built by the British to be converted into a ship of war, if necessary, she had four boilers, was very fast, and could outrun a submarine. That means she was vulnerable only to subs that were ahead of her path, not those to the side or behind. This greatly improved her chances for survival, especially with a military escort running ahead. However, this was not to be her destiny. On this voyage she had been ordered to turn off one of her boilers. She was running on three turbines instead of four. At only 75% speed, she was now vulnerable to attack from all sides.

The *Juno* was a British destroyer that had been assigned to escort her through those dangerous waters. At the last minute, the *Juno* was called back by the British Admiralty and never made its rendezvous.

Inevitably, the *Lusitania*, running at reduced speed, and without protection, pulled into the periscope view of the U-20 German submarine. One torpedo was fired directly mid center. There was a mighty explosion. As the Germans were preparing for the second torpedo, much to their surprise, there was a second explosion, and the whole bottom of the ship blew out. Exploration of the wreckage in later years shows that it was an outward explosion. Something inside blew up with a tremendous force, and the great ship sank in less than eighteen minutes.

The strategists finally had their cause. This was the dastardly deed of those war-mongering Germans who were sinking passenger ships with innocent civilians on board.



The flame of indignation *was* ignited and eventually it *did* sweep America into war on April 16, 1917. Eight days later, Congress authorized \$1 billion of taxpayer money to be sent to Britain and France to assist in the war effort. The next day, the first \$200 million was sent to Britain and immediately applied to the Morgan debt. A few days later, \$100 million was sent to France, and the same thing happened. It was applied to the Morgan debt. By the end of the war, \$9.5 billion had been sent to the Allies and applied to the Morgan Debt. We must add to that the infinitely higher cost of American blood sacrificed on the altar of collectivism in a war supposedly to make the world “safe for democracy.”

It’s a twist of irony that the world really *was* made safe for democracy – when one realizes that the word democracy is a synonym for one of the pillars of collectivism. It is the embodiment of the concept that the group is more important than the individual, and it is that rationale that allowed Round Table members on both sides of the Atlantic to plot the death of innocent civilians as a small price to pay for the greater good of the greater number.

## **WORLD WAR II**

We are back in our time machine now and find ourselves at the beginning of World War II. The parallels to World War I are striking. Britain, again, was losing the war with Germany. The president of the United States, again, was a collectivist surrounded by Fabians and Leninists. The primary difference was that the center of gravity in the CFR was swinging away from the Morgan group and toward the Rockefeller group. Other than that, things were pretty much the same. Colonel House was still a presidential advisor, but his rooms at the White House now were occupied by Harry Hopkins. Hopkins was not a collectivist agent of the Fabians; he was a collectivist agent of the Soviets. The American people were still opposed to war; and, once again, there were secret arrangements at the highest levels of government to maneuver the United States into war without the voters suspecting it. The strategy was to get the Axis powers to strike first, all the while convincing the American people that their leaders were opposed to war. It was almost an exact repeat of the ploy used in World War I.

On October 30, 1941, in a campaign speech in Boston, FDR made this amazing statement: “And while I am talking to you mothers and fathers, I will give you one more assurance. I have said this before, but I shall say it again and again and again. Your boys are not going to be sent into any foreign wars.” FDR repeated that pledge many times, all the while working behind the scenes to get the United States *into* war.

The President’s speechwriter at that time was Robert Sherwood, who later became a famous author and playwright. On this topic, Sherwood said: “Unfortunately for my own conscience, I happened at the time to be one of those who urged him to go the limit on this, feeling as I did, that any risk of future embarrassment was negligible as compared to the risk of losing the election.” Sherwood said that, while they were discussing the contradiction between the President’s words and his deeds, Roosevelt replied: “Of course, we’ll fight if we’re attacked. If someone attacks us, then it isn’t a foreign war, is it?”<sup>1</sup>

As FDR was delivering this calculated deception to the voters, the American and British military staffs were meeting secretly in Washington D.C., working out the details of a joint strategy. They planned, not only how to get the United States into the war, but how to

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<sup>1</sup> Robert E. Sherwood, *Roosevelt and Hopkins* (New York: Bantam Books, 1948, 1950), Vol.1, pp. 235, 247.

conduct the war afterward. The resulting agreement was called the ABC-1. It was incorporated into a Navy war plan and given the code name Rainbow Number Five. We now have a great deal of information on this plan although, at the time, it was highly secret. The key for getting into the war was to maneuver the Axis powers to strike first to make it look like the U.S. was an innocent victim. Their first hope was that Germany would attack. If that didn't work, the fallback plan was to provoke Japan.

This policy was summarized in a memorandum to FDR by Admiral Stark, Chief of Naval Operations. He said:

It would be very desirable to enter the war under circumstances in which Germany were the aggressor and in which case Japan might then be able to remain neutral. However, on the whole, it is my opinion that the United States should enter the war against Germany as soon as possible, even if hostilities with Japan must be accepted.... The sooner we get in the better.<sup>1</sup>

In an effort to provoke an attack from Germany, FDR sent U.S. Naval ships to escort British convoys carrying war supplies, knowing that they would be targets for German submarine attack. When Germany refused to take the bait, he ordered U.S. ships to actually get into the middle of sea battles between British and German war ships. The strategy was simple. If you walk into the middle of a barroom brawl, the chances of getting slugged are pretty good.<sup>2</sup>

On October 17, 1941, an American destroyer, the *USS Kearny*, rushed to assist a British convoy near Iceland that was under attack by German submarines. It took a torpedo hit and was badly damaged. Ten days later, FDR delivered his annual Navy Day speech in Washington and said:

We have wished to avoid shooting, but the shooting has started, and history has recorded who has fired the first shot. In the long run, however, all that will matter is who fired the last shot. America has been attacked. The U.S.S. *Kearny* is not just a Navy ship. She belongs to every man, woman, and child in this nation.... Hitler's torpedo was directed at every American.<sup>3</sup>

When it became known that the *Kearny* had aggressively sought combat, the public lost interest, and FDR dropped the rhetoric. It was time to involve Japan, and it was clear that the drama had to involve more than one ship.

## **MANEUVERING THE JAPANESE INTO FIRING THE FIRST SHOT**

The Secretary of War at that time was Henry Stimson, a member of the CFR. In his diaries he said:

In spite of the risk involved, however, in letting the Japanese fire the first shot, we realized that, in order to have the full support of the American people, it was desirable to make sure that the Japanese be the ones to do this so that there could be no doubt in anyone's mind as to who were the aggressors.... The question was, how

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<sup>1</sup> Sherwood, Vol. 1, p. 461.

<sup>2</sup> T.R. Fehrenbach, *F.D.R.'s Undeclared War 1939 to 1941* (New York: David McKay Company, 1967), pp. 252-259.

<sup>3</sup> Charles Callan Tansill, *Back Door to War* (Chicago: Henry Regnery Co., 1952), p. 613

we should maneuver them into firing the first shot without allowing too much damage to ourselves. It was a difficult proposition.<sup>1</sup>

How was it done? It was accomplished exactly as in World War I: *aggravate, facilitate, insulate*. Aggravate the enemy into an attack. Facilitate his attack to make it easy with no opposition. Insulate the victims from any knowledge that would allow them to escape their fate.

For many years, the government denied any knowledge of the impending Japanese attack. But, gradually, the pieces of the puzzle began to bubble up out of the mire of secrecy and, one by one, they have been assembled into a clear picture of the most monstrous cover-up one can possibly imagine. The smoking gun was discovered in 1995. Author Robert Stinnett found a memo in the Navy Archives written by Lt. Commander Arthur McCollum, who was assigned to Naval Intelligence. The memo was dated October 7, 1940. It was directed to two of FDR's top naval advisors: Captain Dudley Knox and Capt. Walter Anderson, who was head of Naval Intelligence. This memo was approved by both men and forwarded to FDR for action. The full text is now public information, and a photo of it appears in Stinnett's book, *Day of Deceit; The Truth about FDR and Peal Harbor*.<sup>2</sup>

The McCollum memorandum contained an eight-point plan of action to implement a two-point strategy. The two points were: (1) Aggravate Japan into a military strike as a matter of economic necessity and national honor on her part; and (2) Facilitate the attack by not interfering with Japan's preparations and by making the target as vulnerable as possible. At the conclusion of the last point of strategy, the memorandum said: "If by these means Japan could be led to commit an overt act of war, so much the better."<sup>3</sup>

The necessity to insulate the victims from any foreknowledge of the attack was not mentioned in the memorandum, but it was not necessary to do so. Obviously, this plan could not succeed if the targeted victims were warned in advance. So, once again, there was the familiar strategy: aggravate, facilitate, and insulate.

Was Japan *aggravated* into an attack? Consider these facts. The sale of critical goods from the United States to Japan was suddenly embargoed; commerce was brought to a standstill; Japan's access to oil from the Dutch East Indies was crippled by U.S. diplomatic pressure on the Dutch government; the U.S. closed off the Panama Canal to Japanese ships; and Japan's major assets in the United States were seized by the government. In other words, the strategy advanced by Lt. Commander McCollum was followed in every detail. There was a deliberate assault against Japan's economy and an insult to her national honor. A military response was predictable. The only question was when.

## **MAKING PEARL HARBOR AN EASY TARGET**

Was Japan *facilitated* in the attack? There is massive evidence to support that conclusion, but we have time here for only a few examples. A Japanese spy by the name of

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<sup>1</sup> *Hearings before the Joint Committee on the Investigation of the Pearl Harbor Attack, Congress of the United States, Seventy-Ninth Congress* (Washington, D.C., 1946), Part 11. p. 5421, as cited by Prang. The reference is Part 11, p. 5433, as quoted by Kimmel, p. 1. Also quoted by Stinnett but with no reference, p. 179.

<sup>2</sup> Robert B. Stinnett, *Day of Deceit; The Truth about FDR and Peal Harbor* (New York: Touchstone/Simon and Schuster, 2000). The McCollum memorandum is on pp. 272-277.

<sup>3</sup> Stinnett, p. 275.

Tadashi Morimura was sent to Pearl Harbor under the cover of a phony political assignment at the Japanese embassy. The FBI knew that his real name was Takeo Yoshikawa and that he had been trained as a military officer. He had no political experience, so they knew his assignment to a political post was a cover. They photographed him as he came off the ship. They tracked him everywhere he went. They bugged his telephone. They knew what he was doing every minute of the day. Often he would take a car to the top of a hill overlooking the harbor and photograph the location of ships. Then he would use a clandestine radio to send coded messages to Japan giving the exact grid locations for all the ships, the times of their movements, how many soldiers and sailors were on duty, what time they reported, and what time they left the base. All of this information was clearly of military importance and pointed to the possibility of a surprise attack. The FBI wanted to arrest Yoshikawa and send him home, but the Office of Naval Intelligence intervened, with White House approval, saying: Leave this guy alone. He is our responsibility. We'll handle it. J. Edgar Hoover, who was head of the FBI at that time, objected strongly, and it almost erupted into a contest of inter-agency authority between the FBI and Naval Intelligence. In the end, Naval Intelligence had its way, and Yoshikawa was allowed to continue his mission without even knowing he was being watched.<sup>1</sup>

Just four days before the attack, U.S. Navy Intelligence intercepted this message from Yoshikawa: "NO CHANGE OBSERVED BY AFTERNOON OF 2 DECEMBER. SO FAR THEY DO NOT SEEM TO HAVE BEEN ALERTED. SHORE LEAVE AS USUAL." On December 6, just *one* day before the attack, this message was intercepted: "THERE ARE NO BARRAGE BALLOONS AT THESE PLACES – AND CONSIDERABLE OPPORTUNITY IS LEFT FOR A SURPRISE ATTACK."<sup>2</sup>

It was bizarre. Here was an enemy agent gathering strategic information in preparation for a surprise attack on American forces, and people at the highest levels of the United States government were protecting him. They deliberately allowed the flow of information to continue so the Japanese would be successful in their mission.

### **VACANT SEAS POLICY**

Another example of facilitating the attack on Pearl Harbor is what was called the Vacant Seas Policy. For many months, the Navy had known from what direction the Japanese were likely to approach, what sea corridor they would use to launch their attack. They even had conducted maneuvers simulating it themselves. One was called Exercise 191 and the other OPORD1. Because of weather patterns, sea currents, location of commercial ship lanes, demand on fuel supplies, and other factors, they knew that the Japanese would approach from the North Pacific Ocean in an operational area between 157 and 158 degrees west longitude.<sup>3</sup>

This presented a special challenge. If the crew of any ship had seen a Japanese armada steaming toward Hawaii, they undoubtedly would have used the radio to send word ahead. They would have said: "Hey, there's something going on here. There's a fleet of aircraft carriers and destroyers heading your way." That, of course, would have spoiled

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<sup>1</sup> For the complete story, see Stinnett, pp. 83–118. Also John Toland, *Infamy* (New York: Doubleday & Co., 1982), pp. 59, 60.

<sup>2</sup> Stinnett, pp. 85, 109. Also Toland, p. 300.

<sup>3</sup> Stinnett, p. 146.

everything. Also, if the Japanese knew that their approach had been detected, they would have lost the advantage of surprise and might have aborted their plan.

American intelligence was well aware of every stage of Japanese preparations. It was already known that Admiral Nagumo was outfitting his carrier strike force at Hitokappu Bay on the Japanese island of Etorofu. His progress was monitored closely, and daily reports were sent to Washington. His ships departed from Japan and headed for Pearl Harbor on November 25.<sup>1</sup> Within hours, Navy headquarters in Washington initiated the Vacant Seas directive that all military and commercial ships must now stay out of the North Pacific corridor. They were diverted hundreds of miles on a trans-Pacific route through the Torres Straits so there would be no encounter that might alert the intended victims or cause the Japanese to abort their mission.<sup>2</sup>

The next stage in the strategy was to bring the ships of the 7<sup>th</sup> Fleet home from sea duty and bottle them up inside Pearl Harbor. That would make them easy targets because they couldn't maneuver. To accomplish this over the strong objection of Admiral Kimmel, who was in charge of the Fleet, his superiors in Washington cut back on deliveries of fuel. Without fuel, Kimmel had no choice. He had to curtail training exercises at sea and bring his ships back into port. In his memoirs, published in 1955, he said:

Shortly after I organized the Fleet in three major task forces, I attempted to keep two of the three forces at sea and only one at Pearl Harbor. I quickly found that fuel deliveries were falling behind consumption. The reserves were being depleted at a time when it was imperative to increase them. It was this fact, and this alone, which made it necessary to have two task forces simultaneously in Pearl Harbor.<sup>3</sup>

A Congressional investigation in 1946 revealed that, just a few days before the attack, Navy headquarters in Washington ordered twenty-one of the most modern ships in the 7<sup>th</sup> Fleet to leave Pearl Harbor and deploy at Wake and Midway Islands. The aircraft carriers, *Lexington* and *Enterprise* were among those ships. This not only left the remaining Fleet with drastically reduced protection, it also meant that the ships anchored in the harbor were primarily old relics from World War I, many of which were already slated to be scrapped. As Secretary of War Stimson had stated in his diaries: "The question was, how we should maneuver them into firing the first shot *without allowing too much damage to ourselves.*" Sacrificing only the old and marginally useful ships was the solution to that problem.<sup>4</sup>

## **INTERCEPTED CODED MESSAGES**

Were the victims at Pearl Harbor *insulated* from information that might have allowed them to protect themselves? Could those thousands of Americans who lost their lives been alerted in time to take defensive action? Or were they deliberately sacrificed because their deaths were needed to create the emotional drama to justify going to war? The answer to that question is not a pleasant one.

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<sup>1</sup> Stinnett, pp.43-59.

<sup>2</sup> Stinnett, pp. 44, 144, 145.

<sup>3</sup> *Admiral Kimmel's Story*, p. 28.

<sup>4</sup> Stinnett, pp. 152, 153.

Throughout this time, the Japanese were using a combination of military and diplomatic codes. U.S. intelligence agencies had cracked all of them.<sup>1</sup> According to Homer Kisner, who was Chief of the Pacific Fleet's Radio-Intercept team, his men intercepted and decoded more than a million of those messages.<sup>2</sup> For three months prior to the allegedly surprise attack, Navy Intelligence knew everything in minute detail. Yet, not one of those messages was ever sent to the commanders at Pearl Harbor.<sup>3</sup> In his memoirs, Admiral Kimmel said:

At Pearl Harbor, General Short and I knew only a small part of the political story behind the Japanese attack. Care was taken not to send us the intercepted Japanese messages, which told in great detail each step in the Japanese program.... For three months prior to the attack on the fleet a wealth of vital information received in Washington was withheld from the commanders in Hawaii. The information received during the ten days preceding the attack clearly pointed to the fleet at Pearl Harbor as the Japanese objective, yet not one word of warning and none of this information was given to the Hawaii commanders.<sup>4</sup>

The most important intercept of the Japanese coded messages was obtained on the night before the attack. That message made clear even the exact hour that the strike would come. It was to be 1:00 PM Washington time. The intercept was decoded 6½ hours before that. It was rushed to President Roosevelt and his top military advisors for immediate action. Their response was to do absolutely nothing. They sat on it and deliberately let the clock run out.<sup>5</sup>

The military Chief of Staff at that time was General George Marshall, a member of the Council on Foreign Relations. Marshall claimed that he was on horseback that morning, riding in the park. The reason he did not take immediate action, he said, was that he didn't know about the intercept until he arrived at his office at 11:25 A.M. However, even then he still had 1½ hours before the attack. He could have picked up the telephone and spoken to the Hawaii commanders directly. He could have used any one of several military radio systems designed for exactly such kinds of urgent communications, but he did none of those things. According to witnesses, he read and re-read the intercept and shuffled the paper from one side of his desk to the other while another half hour ticked away. Then, at 11:52, he finally sent a warning to the commanders at Pearl Harbor. The method? It was a commercial telegram sent through Western Union! It arrived six hours after the attack!<sup>6</sup>

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<sup>1</sup> John Toland, *Infamy* (New York: Doubleday & Co., 1982), pp. 57, 58. Also Stinnett, pp. 21–23.

<sup>2</sup> Stinnett, p. 58.

<sup>3</sup> There was a serious disagreement between Admiral Richard Turner and his staff over this very issue. When Captain Alan Kirk, Chief of Naval Intelligence, objected to withholding the intercepted messages from Kimmel and Short, he was relieved of his command. See Toland, pp. 57–60.

<sup>4</sup> Kimmel, pp. 2,3.

<sup>5</sup> The man who personally delivered the final message to FDR in the White House was Captain Beardall, the President's Naval Attaché. According to Beardall, FDR read the intercept and, in spite of the 1 P.M. deadline, showed no alarm. (See Hearings on Pearl Harbor Attack, Part 11, p. 5287 ff. as cited by Stinnett, p. 233.) This was a foretaste of President Bush's lack of alarm when he received information that the second plane had crashed into the Twin Towers on 9-11.

<sup>6</sup> Stinnett, pp. 225–237. Also Toland, pp. 10, 11.

## AN ACT OF STATESMANSHIP

For many years after World War II, Roosevelt's admirers denied that neither he nor anyone in his administration had prior knowledge; but the evidence now is so clear that he even *facilitated* the attack, no one tries to deny it anymore. The new line of defense is that he was *justified* in doing so. It was an act of great statesmanship, you see, because, otherwise, Europe would have been overrun by Hitler and, eventually, even the United States might have been attacked. Furthermore, we had a moral obligation to come to the aid of our British and French brethren.<sup>1</sup> It took great courage and wisdom, they say, for Roosevelt to foresee this and confront totalitarianism before it became stronger. The American people were too stupid to realize how important it was. They were too ignorant to understand. They were too isolationist in their thinking to realize they must accept a leadership role in the affairs of the world. So, what is a collectivist to do? You can't leave it to the ignorant voters to decide such important matters. There was no choice but to lie, to deceive the American people, and ruin the careers of loyal military officers by making them scapegoats. We *had* to violate our Constitution and our laws.<sup>2</sup> It was statesmanship to kill thousands of Americans in order to bring the stupid voters to the correct point of view. Don't you see? The only way to stop totalitarianism in *Europe* was to establish totalitarianism in *America*.

Even Robert Stinnett, the man who found the McCollum memorandum, succumbed to this insane argument. In the preface of his book, he wrote: "As a veteran of the Pacific War, I felt a sense of outrage as I uncovered secrets that had been hidden from Americans for more than fifty years. But I understood the agonizing dilemma faced by President Roosevelt. He was forced to find circuitous means to persuade an isolationist America to join in a fight for freedom."<sup>3</sup>

One of the men who made sure that Admiral Kimmel and General Short never knew about the decoded Japanese messages was Lieutenant Commander Joseph Rochefort, head

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<sup>1</sup> That part is true, but it was an *individual* moral obligation, not a *group* obligation. In other words, anyone who felt deeply about this was perfectly free to go to Europe and volunteer for the British or French armies or to organize an volunteer American brigade, but no one had the right to use force of law to conscript others into the American armed services and send them into battle for that purpose. It is important to note that none of the master planners of this infamy ever felt a moral obligation to put themselves into combat. That honor was reserved for others.

<sup>2</sup> Unfortunately, it is sometimes necessary to ignore laws in time of war, especially in the heat of battle, but the purpose of these deeds was not to win a war, it was to get *into* a war. The difference is as night unto day.

<sup>3</sup> Stinnett, p. xiii. It is undoubtedly because of this message that Stinnett's book was accepted for publication by Simon and Schuster and given wide distribution. Readers of the author's book, *The Creature from Jekyll Island; A Second Look at the Federal Reserve*, will recall a parallel situation in which Simon and Schuster published *Secrets of the Temple*, by William Greider. Greider did an excellent job of critiquing the Federal Reserve but, when it came to offering a solution, his message basically was to relax and forget about it. The Fed, he said, had made plenty of mistakes in the past, but no sweeping reforms are needed. All we need, he said, are wiser men to run it. It makes no difference if you expose a corrupt monetary system if your solution is to do nothing about it. And it makes no difference if you expose the infamy at Pearl Harbor if your conclusion is that it was an act of statesmanship. Collectivists do not care about how much the public knows if they have no realistic plan of action to bring about change. That is why they offer false leaders (including authors) who will point with alarm at the problems of collectivism but then lead exactly nowhere.

of the Navy's Mid-Pacific Radio Intelligence Network. Rochefort got right to the point. He said: "It was a pretty cheap price to pay for unifying the country."<sup>1</sup>

Listen well, Ladies and Gentlemen. That is the voice of collectivism: 2,388 people killed, another 1,178 wounded<sup>2</sup> – mostly Americans –and it's a pretty cheap price to pay for unifying the country. *Anything* can be justified merely by claiming that it is the greater good for the greater number.<sup>3</sup>

As it was in WWI, the American leaders in World War II also were focused far beyond the war itself. Even before Pearl Harbor, Fabians and Leninists were drafting the structure for a world government. It was to be called the United Nations; and, at the end of the conflict, it would be offered to a war-weary world as "our last best hope for peace." Most of this work was done in the State Department Post-War Foreign Policy Planning Division, under the direction of Alger Hiss, who actually was in both camps at the same time. Not only was he an advisor to FDR and a former President of the Carnegie Endowment Fund (which puts him squarely in the Fabian camp), he also was an undercover agent for the Soviets. Hiss was the man who personally delivered the newly drafted UN Charter to the founding meeting of the United Nations in San Francisco, and he became the first Secretary General of that organization. If you are wondering about the significance of these facts, it is this: After smashing the world to bits in world war for the second time, the UN became the collectivist blueprint for remolding it to the heart's desire.

– End of Part 3 –

**SEND THIS REPORT TO YOUR FRIENDS.** You can print this as a handout or send it as an email attachment. To send as an attachment, bring it on screen in Adobe Acrobat and select FILE > SEND MAIL > PAGE BY EMAIL. From the box that appears, you can send to more than one person at a time. Include a brief personal message and sign off with your name so recipients will know it is not spam. Then click on SEND. If spell check appears, select IGNORE ALL. An optional method is to copy this file to a disk and process it as you would any other email attachment.

<sup>1</sup> *The Reminiscences of Captain Joseph J. Rochefort* (US Naval Institute Oral History Division, 1970), p. 163, as quoted by Stennett, p. 203.

<sup>2</sup> Determining the Facts, Chart 1: December 7, 1941 losses, <http://www.cr.nps.gov/nr/twhp/wwwlps/lessons/18arizona/18charts1.htm>.

<sup>3</sup> A significant portion of the financial support for Nazi industry, including military production, came from Wall Street investment houses controlled by CFR members and others who shared their collectivist mindset. For this part of the history, see the author's *World without Cancer; The Story of Vitamin B17*, Part II (available from [www.realityzone.com](http://www.realityzone.com)). When it is realized how those collectivists in the United States who were beating the war drums against Hitler were also heavily investing in the Nazi war machine, it becomes even more clear that the war was not about stopping Hitler. It was about smashing the world to bits so it could be remolded to the heart's desire. It is sad to realize that hundreds of thousands of Americans gave their lives in this war thinking they were fighting for freedom; but they were betrayed by their leaders. The purpose of the war had nothing to do with freedom. It was a contest to determine which group of collectivists would dominate the world. Soldiers were pawns on the global chessboard. Their patriotism was used against them. They eagerly rushed into battle to defeat Nazism and Fascism, never suspecting they were fighting on the side of Fabianism and Leninism, forces that are essentially the same as those they fought.



# **The War on Terrorism**

## **The Future Is Calling (Part Four)**

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### **THE WAR ON TERRORISM**

Finally we come to the end of our travel through time and arrive at the present. Again, we must consider the question stated at the beginning of our journey. Is the War on Terrorism a repeat of history? To answer that question, first, let's consider the parallels. The leaders of the War on Terrorism, as in the past, are members of the Round Table and the Council on Foreign Relations. They advocate a world union of nations built on the model of collectivism. As before, they seek to change the social and political structure of the free world to accommodate that goal. Every move they make in this war results in strengthening the United Nations. Even when there is apparent disunity at the UN, a closer examination reveals that, as always, there is no disagreement over the goal of world government, it is only a squabble between Fabians and Leninists over who will dominate. Both sides in the contest continue to call for more and more power to the UN.

### **THE LENINIST GAME PLAN**

The Leninist faction publicly pretends to oppose terrorism; but, covertly, they are the primary *sponsors* of terrorism, which they use as a weapon against the Fabian faction. Their game plan is to exhaust the United States and her Fabian allies in nuclear or bio-chemical war with puppet regimes so that Russia and China can emerge, unscathed, as the dominant world power. No one should underestimate the capacity of the Leninist network to implement that scenario. It would be foolhardy to take comfort in the thought that Communism is dead. Communism is only a word. The people who put Communism on the map seldom called themselves Communists. They always referred to themselves as Leninists, and they still do. Don't be fooled by the word game. Communism may or may not be dead, but Leninism *lives* and is stronger than ever.

### **THE FABIAN GAME PLAN**

The Fabian game plan is to become the preeminent force in the world through economic and military dominance, particularly in the Middle East where that region's vast oil reserves constitutes an extra prize. The plans for military occupation of Afghanistan and Iraq were drafted long before the terrorist attacks of 9-11. All they needed was a dramatic justification that would be acceptable to world opinion.<sup>1</sup>

The Fabian strategy has been described in numerous books and reports written by CFR members. One of the most explicit carried the innocent-sounding title of *Rebuilding America's Defenses* and was released in September of 2000 by a think-tank group called The Project for The New American Century. One third of the participants were members of the Council on Foreign Relations. The ninety-page document is too long to quote, so I have prepared a summary. You're not going to like it, and you may think that I have distorted or

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<sup>1</sup> "U.S. planned for attack on al-Qaida; White House given strategy two days before Sept. 11," MSNBC, May 16, 2002, MSNBC. (Article in Internet archive.)

exaggerated its meaning. Please be assured that I have been very careful not to do that. The document really says everything you're going to hear – including the mention of Pearl Harbor. For those who want to check the accuracy for themselves, the complete text is available from a link at the Freedom Force web site.<sup>1</sup> *This* is the Fabian game plan:

The United States is the strongest nation in the world with little fear of opposition. This is a wonderful opportunity for the American government to dominate the world for the betterment of mankind. It is our destiny and our obligation to usher in an American Peace, a Pax Americana similar to the Pax Romana of the Roman Empire. It is our destiny to do so, and we must not shrink from the challenge. We must establish our military presence in every part of the world as the visible expression of our power. Such bold action will be costly and may require the sacrifice of lives, but that is the necessary price for world leadership. Our military must develop new technology, which, unfortunately, may be slow to develop due to public resistance to the large expenditure required. However, this transformation could be accelerated to our advantage if an enemy should attack us, as happened at Pear Harbor. In the Middle East, the presence of Saddam Hussain is justification for maintaining a military presence in the region, but even if Hussain did not exist, we should be there anyway to maintain the Pax Americana.

That same theme was expressed even more succinctly by another Fabian theorist, Fareed Zakaria. When he wrote the following words, Zakaria was Managing Editor of *Foreign Affairs*, the official magazine of the CFR. He said:

Maintaining a long-term American presence in the gulf would be difficult in the absence of a regional threat.... If Saddam Hussain did not exist, we would have to invent him. He is the linchpin of American policy in the Mideast. Without him, Washington would be stumbling in the dessert sands.... If not for Saddam, would the Saudi royal family, terrified of being seen as an American protectorate (which in a sense it is), allow American troops on their soil? Would Kuwait house more than 30,000 pieces of American combat hardware, kept in readiness should the need arise? Would the king of Jordan, the political weather vane of the region, allow the Marines to conduct exercises within his borders? ... The end of Saddam Hussain would be the end of the anti-Saddam coalition. Nothing destroys an alliance like the disappearance of the enemy.<sup>2</sup>

CFR member, Charles Krauthammer, wrote an editorial in the March 5, 2001, issue of *Time Magazine* that explained the new doctrine this way:

America is no mere international citizen. It is the dominant power in the world, more dominant than any since Rome. Accordingly, America is in a position to reshape norms, alter expectations and create new realities. How? By unapologetic and implacable demonstrations of will.<sup>3</sup>

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<sup>1</sup> The link is <http://www.newamericancentury.org/RebuildingAmericasDefenses.pdf>.

<sup>2</sup> "Thank Goodness for A Villain," by Fareed Zakaria, *Newsweek*, Sept. 16, 1996, p. 43. (Article in Internet archive.)

<sup>3</sup> "The Bush Doctrine," by Charles Krauthammer, *Time*, Mar.5, 2001. (Article in Internet archive.)

One of the founders of the group that drafted the proposal for a Pax American, is Richard Perle, a member of the CFR. Perle was interviewed by journalist, John Pilger; and, when the topic turned to the war on terrorism, he said: “This is total war. We are fighting a variety of enemies. There are lots of them out there. All this talk about first we are going to do Afghanistan, then we will do Iraq, ... this is entirely the wrong way to go about it. If we just let our vision of the world go forth, and we embrace it entirely and we don’t try to piece together clever diplomacy but just wage a total war ... our children will sing great songs about us in years from now.”<sup>1</sup>

*That, Ladies and Gentlemen, is the Fabian game plan. It should make you tremble for the future. It’s not about bin Ladin or Hussain; it’s not about terrorism; it’s about total war and global power.*

## **AGGRAVATE**

With that background in mind, let us now consider the evidence that the Fabians, once again, have followed a strategy to *aggravate, facilitate, and insulate*. Let’s take *aggravate* first.

In the historic conflict between Israelis and Arabs, the Fabians have consistently directed the United States government to take sides with Israel, even to the extent of supplying military equipment used against Palestinian civilians. This long predates 9-11. It should come as no surprise that, when you choose sides in a war, the other side will consider you as an enemy.

Since 1991, the United States, under the control of Fabians, has routinely bombed Iraq and blocked the importation of food and medical supplies. This led to the death of a half-million children through malnutrition and lack of medication.

In 1996, CBS reporter Lesley Stahl interviewed the American ambassador to the UN, Madeline Albright (a member of the CFR). In the course of the interview, Stahl asked this question: “We have heard that a half million children have died [as a result of this policy]. Is the price worth it?”

Albright replied: “We think the price is worth it.”

That interview was widely circulated in the Middle East. It was not merely an unfortunate choice of words. It was a forthright statement of collectivist morality: The sacrifice of a half million children *is* acceptable because of the greater good of supposedly de-stabilizing Hussain’s regime, the greater good of world peace, the greater good of the New World Order. Remember, in the collectivist mind, anything can be justified by theorizing a greater good for a greater number, and a half million children is a small number compared to the population of the world. In any event, these policies are well designed to aggravate whole populations into becoming enemies of America, and some of them will be willing to sacrifice their lives in revenge.

At the time of the 9-11 attacks, the United States government, under the tight control of Fabians, had a quarter of a million soldiers in 141 countries. Since World War II, they have launched military strikes against Panama, Kosovo, Albania, Bosnia, Serbia, Iraq, Kuwait, Sudan, Haiti, Granada, Somalia, and Afghanistan – supposedly in pursuit of stopping drugs, defending freedom, or resisting Communism. In most cases, these

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<sup>1</sup> “A New Pearl Harbor,” by John Pilger, Dec. 12, 2002, <http://pilger.carlton.com/print/124759>.

objectives were *not* achieved. The single, most consistent result has been hostility toward America.

I am reminded of the story of a young man in medieval times who wanted to become a knight. He obtained an audience with the king and offered his services, explaining that he was an excellent swordsman. The king told him that the realm was at peace, and there was no need for a knight. Nevertheless, the young man insisted that he be allowed to serve. To put an end to the discussion, the king finally agreed and knighted him on the spot. Several months later, the young knight returned to the castle and requested another audience. When he entered the throne room, he bowed in respect and then reported that he had been very busy. He explained that he had killed thirty of the king's enemies in the North and forty-five of them in the South. The king looked puzzled for a moment and said, "But I don't *have* any enemies." To which the knight replied, "You do *now*, Sire."

## **FACILITATE**

The evidence that terrorists have been *facilitated* in their attacks is so plentiful that it's difficult to know where to begin. Most of it has received extensive exposure in the press, but it has been invisible to the average person. Because we find it inconceivable that anyone in our own government would deliberately facilitate terrorism, because we cannot imagine a *motive* that would lead them to do that, we look right at the evidence and see it only as well-intentioned mistakes, inefficiency, or blundering. Now that we have identified a possible motive, let's take the blinders off and re-examine the facts.

Since the early 1980s, the United States government, under the control of Fabians, has provided covert funding and training for just about every terrorist regime in the world. Bin Ladin and Hussain are prominent on the list, but they are not alone. The list is very long. We are told that this was a well-intentioned policy to create opposition to the Soviets, particularly in Afghanistan, but that, somehow, it backfired on us. That's called the blowback theory. It is, of course, a smokescreen. How do we know that? Because the aid to terrorist regimes did not stop when the Soviets withdrew from Afghanistan. It continues to this day. It is no longer covert; it's right out in the open. The Fabians currently are sending technology, money, and trade to Russia and China, countries that, by now, everyone knows are suppliers of the very terrorist regimes we are fighting, and that includes weapons of mass destruction. One can only shudder at what the so-called blowback of that policy will be in the future.

The Chinese government, under the control of Leninists, still classifies the United States as, what it calls, "Number One Enemy." In 1999, the Chinese People's Liberation Army published a document entitled *Unrestricted Warfare*. The main theme of that study was how to defeat the United States. It said that a new type of unrestricted war against America could be launched by "an intrusion of [Internet] hackers, a major explosion at the World Trade Center, or a bombing attack by bin Ladin." That was two years before 9-11.<sup>1</sup>

Soon after that prediction was fulfilled and two thousand Americans lost their lives in the rubble, the London *Telegraph* published this report:

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<sup>1</sup> Liang, Qiao and Xiangeui, Wang, *Unrestricted Warfare* (Panama City, Panama: Pan American Publishing Co., 2002), p. 122.

The Chinese state-run propaganda machine is cashing in on the terrorist attacks ... producing books, films, and video games glorifying the attacks as a humbling blow against an arrogant nation.<sup>1</sup>

Beijing Television produced a documentary entitled *Attack America*. As the video shows jets crashing into the Twin Towers, the narrator says: “This is the America the whole world has wanted to see.”<sup>2</sup>

The Fabians within the United States government pretend they don’t know any of this and continue sending technology, money, and trade to China – and Russia, which is not much different – on the pretext that doing so will encourage them to change their ways. At least that’s the official explanation. But before we rush to conclude that they are just making another well-intentioned mistake, we must consider the possibility that they are *not* making a mistake at all, that they have a hidden agenda. The reality is that terrorist regimes could not exist today without the continuing support of the U.S. government and CFR-controlled corporations. These regimes are the best enemies money can buy.

There was a joke making the rounds in the days leading up to the U.S invasion of Iraq in April of 2003. A newspaper reporter asks the President if there is any proof that Saddam Hussain has weapons of mass destruction. “Of course,” is the reply. “We saved the receipts.” Unfortunately, this is too close to the truth to be funny.

## **WELCOME MAT FOR TERRORISTS**

It is now obvious that terrorism was greatly facilitated by policies of the U.S. Immigration Service, policies that are so lax as to be ludicrous. In her book, *Invasion*,<sup>3</sup> Michelle Malkin documents how Immigration officials stretched the rules in order to make it easy to enter the United States from hostile countries at the very time alerts were being circulated that terrorists were expected to be making entry. Instead of tightening security, they loosened it.

Michael Springman was the former head of the U.S. Visa Bureau in Jeddah, Egypt. In June of 2001 (three months *before* the attack on the World Trade Center) he was interviewed on BBC News. This is what he said:

In Saudi Arabia I was repeatedly ordered by high-level State Dept officials to issue visas to unqualified applicants. These were, essentially, people who had no ties either to Saudi Arabia or to their own country. I complained bitterly at the time there. I returned to the US, I complained to the State Dept here, to the General Accounting Office, to the Bureau of Diplomatic Security, and to the Inspector General’s office. I was met with silence.... What I was protesting was, in reality, an effort to bring recruits, rounded up by Osama bin Ladin, to the US for terrorist training by the CIA.<sup>4</sup>

The time frame for this action was during the Soviet occupation of Afghanistan, and so this policy is defended as having been necessary to oppose the Soviets. It’s the blowback

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<sup>1</sup> “Beijing produces videos glorifying terrorist attacks on 'arrogant' US,” by Damien McElroy, London *Telegraph*, April 11, 2002, (Article in Internet archive).

<sup>2</sup> *Ibid.*

<sup>3</sup> Michelle Malkin, *Invasion* (Washington, DC, Regnery Publishing, 2002)

<sup>4</sup> Has someone been sitting on the FBI?” an interview by Greg Palast, *BBC News*, June 11, 2001, (Article in Internet archive).

theory, again. But, long after the Soviets left Afghanistan, and long after U.S. intelligence agencies knew that the Al-Qaida terrorist network was planning an attack inside the United States, the pattern did not change.

Fifteen of the nineteen hijackers obtained their visas from U.S. authorities in Saudi Arabia. After 9-11, their visa applications were reviewed, and this is what was found: One of the hijackers said he was a teacher but couldn't spell the word. One said he was going to school but didn't know where. Another said he was married but didn't give the name of his spouse. One of them listed as his destination: "Hotel." In each of the applications, there was important information incorrectly entered or missing altogether. Not one of them was filled out properly, yet they all were approved.<sup>1</sup>

One of the organizers of the terrorist cell that carried out the first bombing of the World Trade Towers in 1993, was Sheik Omar Abdel-Rahman. During the 1980s, Rahman had traveled throughout the Middle East calling for Jihad, or "Holy War," against America. Because of that, he was on the State Department "watch list" of suspected terrorists who were not to be allowed into the U.S. Yet, there he was, and he had entered the country under his real name. How did that happen? It happened because, in July of 1990, a CIA agent, posing as an embassy official, gave him a visa. Then, when his visa was revoked four months later, the Immigration Service located him and, instead of expelling him from the country, granted him a work permit! That is how he was able to plan and direct the first bombing of the World Trade Towers.<sup>2</sup> It was the same kind of protection that had been given to Takeo Yoshikawa at Pearl Harbor fifty-two years earlier.

The official position of the Bush Administration is that it was impossible to predict that terrorists would use airplanes as weapons of attack, and that is the reason the government was not able to prevent it. On May 9, 2002, President Bush's national security advisor, Condoleezza Rice – a member of the CFR – faced reporters and said: "Nobody could have predicted that these people would take an airplane and slam it into the World Trade Center ... that they would try to use an airplane as a missile."<sup>3</sup> That's what she said. Please remember that statement as we now examine the record.

## **BOJINKA**

In 1995, a terrorist cell was uncovered in the Philippines. Its members were part of the bin Ladin network. An accidental fire in their bomb factory had aroused the curiosity of local officials and, when they arrived to investigate, Abdul Hakim Murad was arrested as he attempted to flee. Murad revealed that his group was planning to assassinate the Pope during his upcoming visit to Manila. But that isn't all. He said he had trained in New Bern, North Carolina, to fly commercial jets. Why? Because that was part of a plan called Project Bojinka, which is a Yugoslav term for big bang. The Bojinka was to blow up eleven

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<sup>1</sup> "Sneaking into America," by Martha Raddarz, *ABC News*, Oct. 23, [http://abcnews.go.com/sections/wnt/DailyNews/hijack\\_visas021023.html](http://abcnews.go.com/sections/wnt/DailyNews/hijack_visas021023.html).

<sup>2</sup> Bin "Laden's 'Logistical Mastermind'," *New York Newsday*, Sept. 21, 2001, <http://www.nynewsday.com/ny-wodoc212376902sep21,0,7718988.story>. Also "Behind the Terror Network," by William Grigg, *The New American*, Nov. 5, 2001, pp. 5, 6. Also "Powell defends department, admits visa errors occurred," by Cassio Furtado, *The Miami Herald*, July 12, 2002, posted to <http://www.usbc.org/info/everything2002/0702powelldefends.htm>.

<sup>3</sup> "1999 Report Warned of Suicide Hijack," by John Solomon, Associated Press, *Yahoo News*, May 17, 2002.

airliners in the same day, fly others into landmark targets such as CIA headquarters, the Pentagon, the TransAmerica Building in San Francisco, the Sears Tower in Chicago, and the World Trade Center in New York. All of this information was passed on to U.S. intelligence agencies and also to the security service for the Vatican.<sup>1</sup> That was 6 yrs before 9-11.

In 1996, Khalid Shaikh Mohammed was indicted in the United States for a plot to blow up airliners and crash one of them into CIA headquarters. It was the Bonjinka plot. The FBI put him on their most-wanted list of terrorists; so someone obviously took the plan seriously, which means the government was fully aware of the plan to use passenger planes as flying bombs at least 5 years before 9-11.<sup>2</sup>

During hearings before the Joint House-Senate Intelligence Committee to Investigate 9-11, Eleanor Hill, who was the committee Staff Director, testified that, in August of 1998, intelligence agencies learned that a group of Arabs planned to fly an explosive-laden plane into the World Trade Center. A few months later, she said, it was learned that groups connected with bin Ladin would target New York and Washington and seek an event that was “spectacular and traumatic.” That was three years before 9-11.<sup>3</sup>

In September of 1999, the National Intelligence Council, which is attached to the CIA, issued a report entitled “Sociology and Psychology of Terrorism.” It warned against the possibility of suicide hijackings of airlines by al-Qaida terrorists. The report went to the White House and was shared with federal agencies. It also was placed into the Library of Congress. That was 2 years before 9-11.<sup>4</sup>

## **THE DATE OF THE ATTACK IS KNOWN**

In the third week of June, 2001, Richard Clarke, who was National Coordinator for Counterterrorism in the White House, called together the major domestic security agencies and told them that a Bonjinka-style attack was imminent. The following report in the *New Yorker* magazine, dated January 14, 2002, tells it all:

Intelligence had been streaming in concerning a likely Al-Qaeda attack. “It all came together in the third week in June,” Clarke said. The C.I.A.’s view was that a major terrorist attack was coming in the next several weeks.” On July 5<sup>th</sup>, Clarke summoned all the domestic security agencies – the Federal Aviation Administration, the Coast Guard, Customs, the Immigration and Naturalization Service, and the F.B.I. – and told them to increase their security in light of an impending attack.<sup>5</sup>

That was 10 weeks before 9-11.

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<sup>1</sup> “Could We Have Prevented the Attacks?” by William Grigg, *The New American*, November 5, 2001, pp. 29, 30. Grigg also cites the Sept. 23 edition of the *Washington Post*. Also see “Terror Trail,” by William Jasper, *The New American*, July 1, 2002, p. 20

<sup>2</sup> “Arrest of 9/11 suspect yields ‘lots of names, information’,” by Kevin Johnson, *USA Today*, March 3, 2003, pp. 1,2A, (Article in Internet archive).

<sup>3</sup> “What Went Wrong.” *Online News PBS*, Sept. 18, 2002, [http://www.pbs.org/newshour/bb/terrorism/july-dec02/bkgdfailures\\_9-18.html](http://www.pbs.org/newshour/bb/terrorism/july-dec02/bkgdfailures_9-18.html). Also “Burying the Truth,” by Norman Grigg, *The New American*, Dec. 30, 2002, p. 18, [http://www.thenewamerican.com/tna/2002/12-30-2002/vo18no26\\_burying.htm](http://www.thenewamerican.com/tna/2002/12-30-2002/vo18no26_burying.htm).

<sup>4</sup> “1999 Report Warned of Suicide Hijack,” by John Solomon, Associated Press, May 17, 2002, <http://starbulletin.com/2002/05/18/news/story1.html>.

<sup>5</sup> “The Counter Terrorist,” by Lawrence Wright, *The New Yorker*, Jan. 14, 2002, [http://www.newyorker.com/fact/content/?020114fa\\_FACT1](http://www.newyorker.com/fact/content/?020114fa_FACT1).

A few weeks later, the CIA received a report from independent sources in Afghanistan. The report said: “Everyone is talking about an impending attack on the United States.”<sup>1</sup> That was 8 weeks before 9-11.

On January 6, 2002, the *Orlando Sentinel* (in Orlando, Florida) reported that a prisoner in the local county jail had tipped off the FBI a month before September 11 that he had information about a pending terrorist attack in New York City and other targets. Walid Arkeh was an American citizen who had spent prison time in England where he became friendly with three Muslim inmates who had been involved in the 1998 bombing of the American embassies in Nairobi, Kenya, and Tanzania.

Arkeh told the FBI that the terrorists said something big was about to happen in New York. He thought the FBI would be eager to have this information, but such was not the case. The *Orlando Sentinel* reported that the FBI agents didn’t appear impressed, and one stood with his hand in his pocket impatiently asking, “Is that all that you have? That’s old news.” After 9-11, the agents returned to Arkeh’s cell and threatened that he could be charged with co-conspiracy if he told anyone that he knew about the attacks ahead of time. The impact this had on him is evident in the *Sentinel’s* report:

When pressed by the *Sentinel* about whether he knew about the Sept. 11 hijacking and targets ahead of time, Arkeh, a compact and muscular man, paused a long time and looked down at the ground. Then he raised his head and smiled: “No. If I did, that would make me a co-conspirator.”<sup>2</sup>

Arkeh’s tip off to the FBI was four weeks before 9-11.

Incidentally, shortly after that, he was moved to an undisclosed location. His name, his photograph, and all traces of his presence in the system disappeared from the Department of Corrections web site. To the outside world, he ceased to exist.<sup>3</sup>

Between September 6 and 10, Wall Street was hit with a massive wave of short-selling shares of United Airlines and American Airlines stock. Short selling is a bet that the value of a stock will decline. When the value of those stocks plummeted after the attack, those who had done this stood to make a gain of eight-hundred percent.<sup>4</sup> It was obvious that someone had inside knowledge. The CIA routinely monitors stock market movements and, by Sept 8, the agency was aware that something very unhealthy was planned for the airlines. That was 3 days before 9-11.

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<sup>1</sup> “Warnings not passed down, 9/11 inquiry says,” by Kathy Kiely, *USA Today*, Sept 18, 2002, [http://www.usatoday.com/news/washington/2002-09-18-congress\\_x.htm](http://www.usatoday.com/news/washington/2002-09-18-congress_x.htm). Also “Burying the Truth,” by William Grigg, *The New American*, Dec. 30, 2002, p. 18, [http://www.thenewamerican.com/tna/2002/12-30-2002/vo18no26\\_burying.htm](http://www.thenewamerican.com/tna/2002/12-30-2002/vo18no26_burying.htm).

<sup>2</sup> “Inmate says he told FBI about danger to New York,” by Doris Bloodsworth, *Orlando Sentinel*, Jan. 6, 2002, <http://www.orlandosentinel.com/news/local/seminole/orl-asecterror06010602jan06.story?coll=orl%2Dhome%2Dheadlines>. I have a hard copy of this report as it originally appeared on the Internet; but, when the FBI protested this article, it was withdrawn from the newspaper’s web site. I will scan it and make it available from the Reality Zone site. Meanwhile, a copy of the article is available on the Internet at the following site: <http://www.unansweredquestions.org/timeline/2002/orlandosentinel010602.html>.

<sup>3</sup> George Orwell, in his book, *1984*, describes such individuals as becoming “unpersons”.

<sup>4</sup> “Suspiciously timed bets against airlines expire today,” by Greg Farrell, *USA Today*, Oct. 19, 2001, p. 1B. Also “Burying the Truth,” by Grigg, *op. cit.*



For many weeks prior to the September attacks, The National Security Agency had monitored transcontinental conversations between bin Ladin and his al-Qaeda members. On Sept 10, they intercepted such remarks as: “Good things are coming,” “Watch the news,” and “Tomorrow will be a great day for us.” That was 1 day before 9-11. Yes, they knew the exact date.<sup>1</sup>

## FLIGHT SCHOOLS

The FBI had been collecting evidence that terrorists were anxious to learn how to fly jumbo jets since at least 1995.<sup>2</sup> At first, the reports were vague; but, by 2001, the information was very specific. It involved names, dates, and places. For example, two months before the fateful attack against the Twin Towers and the Pentagon, Kenneth Williams, who was a counter-terrorism agent in the Phoenix office of the FBI, requested permission from his superiors to canvass flight schools in the U.S. to see if any of their students fit the profile of potential terrorists. Williams included a list of eight Arabs who then were taking flight training at the Embry-Riddle Aeronautical University in Prescott, Arizona. He reported that one of them had a picture of bin Ladin on his wall, while another had been in telephone contact with a known al-Qaeda supporter. In view of the flood of information about terrorists planning to use planes as bombs, Williams felt this was a sensible precaution. His request was turned down.<sup>3</sup>

On August 13 of 2001 – just four weeks before the attack on 9-11, the Pan Am International Flight Academy, located in Eagan, Minnesota, called the FBI to report that one of its students was acting suspiciously. They said that Zacarias Moussaoui claimed to be from France but, when French was spoken to him, he declined to speak the language. He had requested Boeing-747 flight simulator training but only wanted to know how to steer the plane, not how to take off or land.<sup>4</sup> It was quickly determined that Moussaoui was in the country illegally, so the next day he was arrested and held for deportation.<sup>5</sup> So far so good, but that is where the matter stopped. When FBI agents of the local counter-terrorism team requested permission to investigate Moussaoui’s activities and his associates, their request was denied from Washington. They were also denied permission to search his computer or even his apartment.<sup>6</sup>

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<sup>1</sup> “U.S. had agents inside al-Qaeda,” by John Diamond, *USA Today*, June 4, 2002, p. 1A, <http://www.orlandosentinel.com/news/local/seminole/orl-asecterror06010602jan06.story?coll=orl%2Dhome%2Dheadlines>.

<sup>2</sup> That was when Abdul Hakim Murad, arrested in the Philippines, revealed the Bojinka plot.

<sup>3</sup> Williams submitted his testimony to the Senate Judiciary Committee on May 21, 2002. See “FBI Memo’s Details Raise New Questions.” By Dan Eggen and Bill Miller, *Washington Post*, May 19, 2002, p. A01. Also “FBI Pigeonholed Agent’s Request,” by Dan Eggen, *Washington Post*, May 22, 2002, p. A01, [www.washingtonpost.com/ac2/wp-dyn/A53054-2002May21?language=printer](http://www.washingtonpost.com/ac2/wp-dyn/A53054-2002May21?language=printer).

<sup>4</sup> “Eagan flight trainer wouldn’t let unease about Moussaoui rest,” by Greg Gordon, *Minneapolis Star Tribune*, Dec. 21, 2001, <http://www.startribune.com/stories/1576/913687.html>. Also “Did We Know What Was Coming?” by William Grigg, *The New American*, March 11, 2002, [http://www.thenewamerican.com/tna/2002/03-11-2002/vo18no05\\_didweknow\\_print.htm](http://www.thenewamerican.com/tna/2002/03-11-2002/vo18no05_didweknow_print.htm).

<sup>5</sup> “France opened Moussaoui file in ‘94,” by Jim Boulden, *CNN*, Dec. 11, 2001, <http://www.cnn.com/2001/WORLD/europe/12/06/gen.moussaoui.background/>.

<sup>6</sup> “Justice had denied Minneapolis FBI request on suspected terrorist,” by Greg Gordon, *Minneapolis Star Tribune*, Oct. 3, 2001, <http://www.startribune.com/stories/843/730512.html>. Also “Unheeded Warnings,”

According to the January 27 issue of the *Washington Post*, when Moussaoui was arrested, the FBI already had a five-inch thick file on him.<sup>1</sup> Much of that probably came from the French government, but that means they already knew everything about him, what his intentions were, and who his friends were. In other words, they already had the information they needed to deport him but they ignored it until they were forced into action by the fact that the flight school had reported his bizarre behavior.

Moussaoui was not the only terrorist at that flight school. Another was Hani Hanjour, who became one of the hijackers on September 11. Officials at the school had raised questions about Hanjour's inability to speak English, the international language of aviation. When they shared this concern with the Federal Aviation Agency, instead of disqualifying Hanjour from training, the FAA sent a representative to sit in on a class to observe him and then requested school officials to find a translator to help him with his English.<sup>2</sup>

### **THE FBI IS PARALYZED BY ITS OWN LEADERS**

After all this effort on the part of local FBI agents to be allowed to investigate what certainly looked like potential terrorists in flight schools, and after continually being denied permission to do so by headquarters, FBI Director Robert Mueller faced the press on September 15, 2002, and, with a straight face, said: "The fact that there were a number of individuals that happened to have received training at flight schools here is news, quite obviously. If we had understood that to be the case, we would have – perhaps one could have averted this."<sup>3</sup>

The truth, of course, is quite different. The FBI had filing cabinets full of information about probable terrorists receiving flight training. The refusal of headquarters to allow local counter-terrorism agents to do their job at first baffled them and, eventually, drove them to desperation. One of them was Special Agent, Coleen Rowley, from the Minneapolis office. She became so upset after 9-11 that she risked her career by sending a scathing letter to Mr. Mueller. She said that her application for a warrant to search Moussaoui's computer had been deliberately altered by her superior in Washington so it would not pass the necessary legal review. Then she said:

[Headquarters] personnel whose jobs it was to assist and coordinate with field division agents ... continued to almost inexplicably throw up roadblocks and undermine Minneapolis' by now desperate efforts to obtain a FISA<sup>4</sup> search warrant.... HQ personnel brought up almost ridiculous questions in their apparent efforts to undermine [the request].... Why would FBI agents deliberately sabotage a case? I know I shouldn't be flippant about this, but jokes were actually made that the

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*Newsweek*, May 20, 2002, [www.msnbc.com/news/751100.asp?cpl=1](http://www.msnbc.com/news/751100.asp?cpl=1). (This web page is no longer functioning. I will check to see if I have saved a copy to disk. If not, a copy is available at <http://www.bulatlat.com/news/2-16/2-16-readerNEWSWEEK.html>.)

<sup>1</sup> "America's Chaotic Road to War," by Dan Balz and Bob Woodward, *Washington Post*, January 27, 2002; Page A01, <http://www.washingtonpost.com/ac2/wp-dyn/A42754-2002Jan26>.

<sup>2</sup> "Eagan flight trainer," by Greg Gordon, *Star Tribune*, *op. cit.* Also Grigg, *The New American*, March 11, 2002, *op. cit.*

<sup>3</sup> "Agent Claims FBI Supervisor Thwarted Probe," by Dan Eggen, *Washington Post*, May 27, 2002, p. A01, [www.washingtonpost.com/ac2/wp-dyn/A53054-2002May21?language=printer](http://www.washingtonpost.com/ac2/wp-dyn/A53054-2002May21?language=printer).

<sup>4</sup> Foreign Intelligence Surveillance Act

key FBI HQ personnel had to be spies or moles, like Robert Hansen, who were actually working for Osama bin Ladin.<sup>1</sup>

The man who personally blocked the search warrants for these hijackers was Michael Maltbie. One would think that he would have been fired on the spot or at least demoted. Not so. After 9-11, he was moved up to a position of even greater responsibility.<sup>2</sup>

Maltbie was part of a national security unit headed by “Spike” Bowman, and it is certain that Bowman approved, if not directed, everything Maltbie did. On December 4, 2002, at a ceremony in Des Moines, Iowa, Bowman received a framed certificate for distinguished service, signed by President Bush, and a cash bonus equal to one-third of his salary. People are not rewarded for failure. Maltbie and Bowman were rewarded, not because they failed their mission, but because they succeeded.<sup>3</sup>

## **STANDARD OPERATIONAL PROCEDURE**

Perhaps the most compelling evidence of all that the attacks on 9-11 were facilitated comes from analyzing the breakdown of standard operational procedures for responding to aircraft emergencies. The FAA requires all pilots to file a flight plan before they take off. It includes the destination and fixed points along the way. If radar shows that the plane deviates more than a few miles or degrees from the plan, the first response is for an FAA controller to attempt radio contact with the pilot. If that fails, the next step is to send up a military interceptor to visually make an assessment. Usually that results in leading the off-course plane back to its flight plan or to an emergency landing. The interceptor pilot has a required routine. First, he will rotate his wings or fly from side to side in front of the plane to catch the pilot’s attention. If that fails, he fires a tracer across the path of the plane. If that fails, he asks his commander at home base for instructions. If a plane is identified as enemy aircraft or if it is a civilian plane threatening other planes or headed on a crash course into a populated area, high-level military commanders have the authority to give the order to shoot it down. This is all established procedure that was in place long before 9-11.<sup>4</sup>

The military has its own radar system called NORAD (The North American Aerospace Defense Command). It integrates civilian flight data from the FFA, but its primary role is to be on the lookout for enemy craft and missiles. NORAD makes an independent evaluation of any situation involving national security. It does not have to wait for directions from the FAA.

There are numerous air force bases around the country where crews are on alert twenty-four hours a day. Planes are fueled and armed. Pilots are quartered in buildings just a few yards away ready to scramble at a moment’s notice. Under normal conditions, aircraft

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<sup>1</sup> “Coleen Rowley’s Memo to FBI Director Robert Mueller,” *Time Magazine*, May 21, 2002, <http://www.time.com/time/covers/1101020603/memo.html>.

<sup>2</sup> “Has FBI promoted 9-11 ball-dropper?” by Paul Sperry, *WorldNetDaily News*, June 7, 2002, [http://www.worldnetdaily.com/news/article.asp?ARTICLE\\_ID=27876](http://www.worldnetdaily.com/news/article.asp?ARTICLE_ID=27876).

<sup>3</sup> “Bogus bonus rewards FBI failure,” by Gene Collier, *Pittsburgh Post Gazette*, <http://www.post-gazette.com/columnists/20030108gene4.asp>. Also “9-11: FBI Futility and Failure,” by William Grigg, *The New American*, January 27, 2003. (I have the printed magazine version of this article but it is not on line. I will see if I can get it from TNA. Otherwise, we will scan it.)

<sup>4</sup> The pertinent FAA and military procedures are posted at <http://www.standdown.net/FAAstandardinterceptprocedures.htm>.

are launched within five minutes of request. Under combat-alert conditions, they are in the air within less than three minutes.<sup>1</sup> Please note that this is an *automatic* response. It may require higher authority to shoot down a plane, but not to get those interceptors into the air.

The December, 1999, issue of *Airman* magazine gives us a glimpse into the daily routine at these air bases:

Day or night, 24-7, a pair of pilots and two crew chiefs stand alert in a secure compound on Homestead [Air Force Reserve base near Miami, Florida], the base Hurricane Andrew nearly razed in August 1992. Within minutes, the crew chiefs can launch the pilots and send them on their way to intercept “unknown riders,” whether they’re Cuban MIGs, drug traffickers, smugglers, hijackers, novice pilots who’ve filed faulty flight plans or crippled aircraft limping in on a wing and a prayer.

“If needed, we could be killing things in five minutes or less,” said Capt. “Pickle” Herring, a full-time alert pilot....

“I’ve been scrambled at every conceivable, inopportune time – eating supper, sleeping at 3 a.m., but the worst is the shower. I just jump out soaking wet, wipe the soap off my neck and go,” said Herring, a 33-year-old Air Force Academy graduate. “We go full speed when that klaxon sounds, and people know not to get in front of us, because we take scrambles very seriously.”...

The pilots and crew chiefs form a tight bond because of the close quarters. They live together in a two-storey blockhouse with a kitchen, dining room, briefing room, separate bedrooms and a community dayroom boasting a big screen television and four recliners. Another building offers a gym and library. Some of the men found similarities between their jobs and a firefighter’s.

“We’re like coiled springs waiting for the alarm to go off,” said Master Sgt. Jerry Leach, a crew chief from Cutler Ridge, Fla. “I only wish we had a fire pole to slide down.” ...

The Air National Guard exclusively performs the air sovereignty mission in the continental United States, and those units fall under the control of the 1<sup>st</sup> Air Force based at Tyndall [Florida]. The Guard maintains seven alert sites with 14 fighters and pilots on call around the clock. Besides Homestead, alert birds also sit armed and ready at Tyndall; Langley AFB, Va.; Otis Air National Guard Base, Mass.; Portland International Airport, Ore.; March AFB, Calif.; and Ellington Field, Texas.<sup>2</sup>

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<sup>1</sup> “Newspaper Article Contains Inaccuracies,” NORAD News Release #00-16, Nov. 1, 2000, <http://216.239.33.100/search?q=cache:5yQis-6rHkYJ:www.norad.mil/rel0016.htm+%22Air+Force%22+%22response+time%22+scramble%22&hl=en&ie=UTF-8>.

<sup>2</sup> “FANGs Bared; Florida’s Eagles stand sentry over southern skies,” by Master Sgt. Pat McKenna, *Airman*, Dec. 1999, <http://www.af.mil/news/airman/1299/home.htm>.

## THE PROCEDURE IS SUSPENDED ON 9-11

Now, let's compare that standard response with what happened on 9-11. On that morning, all four commercial planes involved in the attack took off within a forty-three-minute period, between 7:59 and 8:42 A.M.

- At 8:20, FAA flight controllers knew that the first plane, American Airlines Flight 11, had been hijacked. According to news reports, the pilot had engaged the radio transmitter button on the steering yoke, and the controllers on the ground could hear the hijackers shouting orders.
- At 8:28, radar showed that Flight 11 had turned around and was headed for Manhattan Island.
- At 8:38, NORAD was notified to take appropriate action. Why it took eighteen minutes after knowledge of hijacking to place that call is anyone's guess, but the President would have been informed immediately after that.
- At 8:43, ground controllers knew that the second plane, United Airlines Flight 175, had been hijacked and also was headed for New York.
- At 8:45, Flight 11 slammed into the North Tower.
- At 8:50, FAA controllers knew that the third plane, American Airlines Flight 77, had turned around and was headed for Washington DC.
- At 9:03, Flight 175 smashed into the South Tower.
- The media reports that, at 9:20, Tom Burnett called his wife on his cell phone and said that his flight, UAL 93, had been hijacked. Within moments, it was being tracked by military radar.
- At 9:40, Flight 77 hit the Pentagon.
- At about 10:06, Flight 93 plunged into the ground in an open field in Pennsylvania.

The total elapsed time for Project Bojinka was one hour and forty-six minutes. The Air Force can scramble its interceptors in less than three minutes. Yet, on 9-11, there was no scramble until *after* the Pentagon was hit, which means that after NORAD had been notified, the response time was more than one hour and two minutes.

The government now denies this; so let's take a look at the facts. On the morning of September 11, General Richard Myers, Chairman of the Joint Chiefs of Staff, was on Capital Hill in Washington attending a meeting with Senator Max Cleland.<sup>1</sup> This is how *The American Forces Press Services* reported the general's description of what happened that day:

While in an outer office, he said, he saw a television report that a plane had hit the World Trade Center. "They thought it was a small plane or something like that," Myers said. So the two men went ahead with the office call. Meanwhile, the second World Trade Center tower was hit by another jet. "Nobody informed us of that,"

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<sup>1</sup> Myers' official rank was Vice-Chairman but, since the Chairman, General Shelton \*?\*, was out of the country on that day, Myers was the *Acting* Chairman. The purpose of his visit to Senator Cleland was to discuss his pending appointment to replace General Shelton, which happened shortly thereafter.

Myers said. “But when we came out, that was obvious. Then, right at that time, somebody said the Pentagon had been hit.”

Sombody thrust a cell phone in Myer’s hand. Gen. Ralph Eberhart, commander of U.S. Space Command and the North American Aerospace Defense Command [NORAD] was on the other end of the line “talking about what was happening and the actions he was going to take.”<sup>1</sup>

Let’s see if we have this right: The top military officer in the country, didn’t know about the first attack until he saw it on television, which means the TV networks were better informed than he was; and no one informed him of the second attack, either. He didn’t learn about that until after he finished his meeting with the Senator. Then, *after* the Pentagon was hit, someone thrust a cell phone into his hands, and General Eberhart told him of “the actions he was *going* to take.” That means, when the Pentagon was hit, the actions had not yet been taken.

This was consistent with the general’s testimony two days after 9-11 to the Senate Armed Services Committee. He was asked when the scramble order was given, and his reply was: “That order, to the best of my knowledge, was after the Pentagon was struck.”<sup>2</sup>

On that same day, the *Boston Globe* printed an interview with a NORAD spokesman who confirmed that fact. The article said: “The command did not immediately scramble any fighters.... The [NORAD] spokesman [Major Mike Snyder] said the fighters remained on the ground until after the Pentagon was hit.”<sup>3</sup>

## THE STORY IS REVISED

When the significance of these statements became obvious, there was no way to explain why it took one hour and two minutes to scramble. So, rather than explain, they simple changed their story. By the next week, everyone was in agreement that they *did* scramble *immediately* after being notified by NORAD. The general and the major apparently just had bad memories.

But that’s not the end of it. The speed of response is not the only factor. How close you are when you *do* respond is also important. The closest interceptors were located at McGuire Air Force Base, just 71 miles from New York City. They could have been on the

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<sup>1</sup> “We Hadn’t Thought about This,” By Kathleen Rhem, American Forces Information Services, Oct. 23, 2001, [http://www.defenselink.mil/news/Oct2001/n10232001\\_200110236.html](http://www.defenselink.mil/news/Oct2001/n10232001_200110236.html). Also Ahmed, pp 164, 165.

<sup>2</sup> General Richard B. Myers Senate Confirmation Hearing, Senate Armed Services Committee, Sept. 13, 2001. A copy of the original report is posted at: <http://216.239.33.100/search?q=cache:CCxvkuSStbkJ:www.attackonamerica.net/genrichardbmyerssenateconfirmationhearing9132001.htm+%22Senate+Armed+Services+Committee%22+%22confirmation%22+%22Myers%22+%22response%22&hl=en&ie=UTF-8>.

<sup>3</sup> “Otis Fighter Jets Scrambled Too Late To Halt The Attacks,” by Glen Johnson, *The Boston Globe*, Sept. 15, 2001. A copy of this article was purchased at: [http://nl.newsbank.com/nl-search/we/Archives?p\\_action=doc&p\\_docid=0EE9B623D90937D6&p\\_docnum=1&s\\_accountid=AC0103052223354406931&s\\_orderid=NB0103052223352306879&s\\_dlid=DL0103052223361606994&s\\_username=gwardgriffin](http://nl.newsbank.com/nl-search/we/Archives?p_action=doc&p_docid=0EE9B623D90937D6&p_docnum=1&s_accountid=AC0103052223354406931&s_orderid=NB0103052223352306879&s_dlid=DL0103052223361606994&s_username=gwardgriffin).

scene in a few minutes. But they didn't scramble from McGuire. Instead, they chose the Otis Air National Guard Base at Cape Cod, Massachusetts, 188 miles away.<sup>1</sup>

If this revised story is true, it would provide a plausible excuse for being too late for the first impact, but there still would have been ample time to intercept the others, especially at the Pentagon, which wasn't hit until more than an hour after the revised scramble time. F-16s can travel at 2½ times the speed of sound, which is about thirty-one miles per minute. That means they can take six minutes to scramble, one minute to climb to altitude, eleven minutes to travel from Cape Cod to Washington DC, and arrive in about seventeen minutes after receiving the order. So why did they miss a one-hour deadline at the Pentagon? It is obvious that we still are not being told the truth.<sup>2</sup>

## THE PRESIDENT TAKES CHARGE

What was the President doing at this time? On the morning of 9-11, President Bush was scheduled for a publicity appearance at the Emma E. Booker Elementary School in Sarasota, Florida. His mission was to be photographed listening to children read. When he left his hotel that morning, the first plane had already struck. A reporter asked if he knew

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<sup>1</sup> "Fighter jets were sent to intercept airliner," *The Province Journal*, September 18, 2002, <http://cfapps.bouldernews.com/printpage/index.cfm>. (This is the original page but it no longer works.) A copy is still available at <http://web.dailycamera.com/news/terror/sept01/18anor.html>.

<sup>2</sup> There is evidence, although far from conclusive at the time of this writing, that the fourth plane, United Flight 93 that crashed in a field in Pennsylvania, was shot down. It has been speculated that when its flight path indicated it might be headed for the White House, decisive action was taken. If this turns out to be true, it will be doubly tragic in view of the legendary "let's roll" heroism of the passengers. Of course, even if the plane was shot down, that would not detract from the passengers' heroism, nor would it mean that whoever issued the order acted improperly. It would merely be another gut-grinding example of how important facts are often hidden from the public by collectivists who believe the common man needs to know only those things that create confidence in his leaders.

At first glance, it may seem that authorizing the destruction of Flight 93 would be inconsistent with the principles of individualism, which state that individuals may not be sacrificed for the so-called greater good of the greater number. However, such action *is* consistent with individualism when viewed in context of protecting life. As stated in Part One (*The Chasm*), we are justified in taking the life of another to protect our own lives, but that justification does not arise from the superiority of our numbers. It arises from each of us separately. This airline episode complicates the issue, because the decision to take the lives of a planeload of innocent passengers was made by people whose lives were not threatened at the moment. This leads to the related question of whether we are justified in using deadly force to protect the lives of others as well as ourselves. The answer is not as clear-cut as with self-defense, but most people would say yes. In fact, they would say it is not only justifiable; it is obligatory. However, that leaves us with the awkward decision of whose lives should we save: those in an airliner or those in an office building? This is where numbers may actually make a difference – or perhaps some other criteria may come into play, such as the perceived value of the people to be saved. For example, those making the decision may decide that government officials in the Capital building or the White House are more important than passengers in a commercial aircraft. Under these gruesome circumstances, there can be no decision that will be satisfactory to everyone, and it is possible that the least onerous logic would be the greater good for the greater number. However, while it is true that the *decision* may be based on numeric superiority or some other logic, the *justification* is not. The justification comes from our individual obligation to defend the lives of others. In other words, there is a difference between the *right* to make such a decision and the *correctness* of the decision. Therefore, if Woodrow Wilson, FDR, and George W. Bush truly believed that their actions were necessary to protect the lives or liberty of the American people, their actions would have been consistent with the principles of individualism. But if they merely feigned this concern as an excuse for other agendas, such as the expansion of economic and political power or building a New World Order "closer to the hearts desire," then they were following the ethics of collectivism. Were such agendas their primary motivation? The historical record strongly suggests that they were, but each of us will have to make that judgment for ourselves.

what was going on in New York. Bush answered yes but said he would give a statement later.<sup>1</sup>

Let's freeze that frame. The President knew that the nation was under attack by terrorists, but he didn't let that interfere with business as usual. Americans might have expected their president and commander-in-chief to become a human dynamo, to return immediately to Air Force One to take command. We might have expected him to be concerned for the safety of himself, his entourage, and especially the school children who might become collateral victims of a possible strike against the President, but none of that happened. His top priority at that critical moment was to be photographed listening to children read.

By now, almost everyone has seen the photos and video of the moment President Bush was informed of the impact of the second plane. His Chief-of-Staff Andrew Card whispered the news into his ear; a somber look came across his face; but there was absolutely no sign of shock or surprise.

Now that the second plane had struck, did the President *then* leap out of his chair, contact his commanders, and initiate counter measures? No. He just continued to sit there listening to children read about a pet goat. Then he gave a short speech, and didn't leave the school until another half-hour had passed.<sup>2</sup>

This reaction or, more precisely, *lack* of reaction, speaks volumes and it leads to three conclusions:

1. The President did not appear surprised because he *wasn't* surprised. Why should he be? The government had been expecting Bonjinka for six years, and they even knew the exact date on which it would be executed.
2. He was not concerned about his safety because he knew the probable targets. Please notice that *he* was not in the White House on that day. And we might be excused for noticing that General Myers was not at the Pentagon, either. Neither was his former superior, General Shelton, who was somewhere over the Atlantic on his way to Europe.<sup>3</sup>
3. He did not leap into action to direct counter measures, because there was a prior decision to "standown" and allow the attacks to succeed. In other words, it was a decision to *facilitate*.

In military terms, *standown* means to deliberately refrain from defense as a strategic move to implement some higher objective. For example, military commanders might deliberately allow enemy forces to advance into an area where, at a later time, they could be surrounded and easily defeated. Allowing terrorist attacks to succeed is a classic standown strategy to implement a goal that has a higher priority than merely protecting the lives of a few thousand American citizens. That goal, as we have seen, is to create justification for

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<sup>1</sup> Special Report, "Planes Crash into World Trade Center," ABC News, Sept. 11, 2001. Copy of report is archived at <http://www.unansweredquestions.net/timeline/2001/abcnews091101.html>.

<sup>2</sup> The second impact occurred at 9:03 A.M. The President began his speech at 9:30 and left shortly thereafter. See "Remarks by President Bush after two planes crash into World Trade Center," White House Press Release, <http://www.azcentral.com/news/specials/sept11/key-911schoolstatement.html>.

<sup>3</sup> "We Hadn't Thought about This," by Kathleen Rhem, *op. cit.*



establishing a Pax American on the road to world government based on the model of collectivism.

## **INSULATE**

We come now to the third prong of the strategy. Is there any evidence of an effort to *insulate* the victims of 9-11 from knowledge that might have allowed them to escape their fate? The answer is: the evidence is everywhere.

While those at the top echelons of government were being inundated with memos, reports, and briefings, none of that information was ever passed to the intended victims. Government agencies were told to increase security for their own top personnel, but not the tenants of the buildings targeted for attack, and that includes the Pentagon, itself.

The airlines were given no information that was specific enough to suggest increasing security measures either at airports or within cockpits. Even after the date of September 11 was known with a high degree of certainty, they were still not warned to increase security. But there was no such inefficiency when it came to warning high-ranking government officials. For example, seven weeks before the attack on 9-11, Attorney-General John Ashcroft stopped using commercial airlines and began flying in a private jet leased by the Justice Department – at a cost to taxpayers, incidentally, of \$1600 per hour. When asked by reporters why he changed his routine, he replied that it was in response to a “threat assessment” received from the FBI.<sup>1</sup> San Francisco Mayor, Willie Brown, told reporters that, eight hours prior to the 9-11 attacks, he had been warned by his airport security staff that his scheduled flight to New York that day was not advisable,<sup>2</sup> and *Newsweek* magazine reported that, on the day before the attack:

... a group of top Pentagon officials suddenly cancelled travel plans for the next morning, apparently because of security concerns.<sup>3</sup> ... Why that same information was not available to the 266 who died aboard the four hijacked commercial aircraft may become a hot topic on the Hill.<sup>4</sup>

Unfortunately, it never did become a hot topic on the Hill, because an inquiry would certainly have exposed the fact that the victims had been carefully *insulated* from any knowledge of the pending attack – which means that some Americans had sacrificed the lives of other Americans for what they think is the greater good for the greater number.

## **THEN AND NOW**

The final piece of evidence I would like to offer today is perhaps the most compelling of all. It is simply to look at what has happened to our way of life. Forget all the theories and the plausible explanations and the good excuses. Just look at where we were – and where we are today. I am speaking, now, primarily to Americans. Prior to the Wilson

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<sup>1</sup> “Ashcroft Flying High,” CBS News, July 26, 2001, <http://www.cbsnews.com/stories/2001/07/26/national/main303601.shtml>.

<sup>2</sup> “Willie Brown got low-key early warning about air travel,” by Phillip Matier and Andrew Ross, *San Francisco Chronicle*, Sept. 12, 2001, [http://www.sfgate.com/today/0912\\_chron\\_mnreport.shtml](http://www.sfgate.com/today/0912_chron_mnreport.shtml).

<sup>3</sup> “Bush: ‘We’re at War’,” by Wvan Thomas and Mark Hoseball, *Newsweek*, Sept. 24, 2001, <http://www.msnbc.com/news/629606.asp#BODY>.

<sup>4</sup> “‘We’ve Hit the Targets’,” by Michael Hirsh, *Newsweek*, Sept. 13, 2001, [http://propagandamatrix.com/weve\\_hit\\_the\\_targets.html](http://propagandamatrix.com/weve_hit_the_targets.html).

Administration, America was the envy of the world. Although it was far from perfect, it was abundant with freedom and opportunity, which is why hundreds of thousands of immigrants flocked to her shores.

That began to change when she was led into World War I by Col. House and his Fabian associates. The ethic of collectivism was planted, not only into political life, but also into academic life where it was destined to grow and propagate into the minds of future generations. Laws that were contrary to the principles of the Constitution began to appear and finally were accepted as virtuous. A banking cartel, called the Federal Reserve, was created. An income tax was passed; and, along with that, tax-exempt foundations came into being with a mission of controlling education in the guise of philanthropy. Government agencies began to proliferate. Government projects and programs appeared everywhere: public works, Social Security, welfare, farm subsidies; the New Deal was a huge political success as voters eagerly exchanged precious pieces of freedom for economic benefits. The floodgate was open.

By the time of World War II, collectivism was already becoming the new religion. We were so focused on the horrors of war and the evil deeds of our enemies that we failed to notice we were becoming like them. Thousands of wartime emergency measures were calmly accepted as a reasonable and necessary price for victory in time of war; and when most of those measures continued after the peace, we accepted them without complaint.

Now we are engaged in a war on terrorism, and the process has been accelerated. Congress uncritically passes just about any measure to restrict personal freedom so long as, somewhere in the text, it says that it is needed to fight terrorism. The so-called Patriot Acts and the bill creating a Homeland Security Agency are notable examples. The provisions of these measures were drafted long before September 11. Their origin is a series of reports issued by a group created in 1998 called The United States Commission on National Security/21<sup>st</sup> Century – often referred to as the Hart-Rudman Commission because its co-chairmen were former Senators Gary Hart and Warren Rudman.<sup>1</sup>

To the casual observer, this appeared to be a government study group but, in fact, it was a front for the Council on Foreign Relations. The Commission was sponsored by Congressman Newt Gingrich, a member of the CFR. Both Hart and Rudman were members of the CFR. The Commission based its findings on the work of futurist author, Alvin Toffler, a member of the CFR. Executive Director Charles Boyde and Study Group Director, Lynn Davis, were members of the CFR. Commissioners Lee Hamilton and James Schlesinger were members of the CFR. One of the better-known commissioners was Leslie Gelb, who was *president* of the CFR.<sup>2</sup>

As a result of new laws based on the recommendations of this group, state National Guard units are being consolidated into a national police force; local law enforcement agencies are being brought under control of the federal government; state laws are being “harmonized,” as they put it, into compliance with federal laws; personal property may be

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<sup>1</sup> These reports can be found at the organization’s web site: <http://www.nssg.gov/reports.htm>.

<sup>2</sup> “Building Big Brother,” by Sreve Bonta, *The New American*, Nov. 5, 2001, p. 37, [http://www.thenewamerican.com/tna/2001/11-05-2001/vol17no23\\_bigbrother.htm](http://www.thenewamerican.com/tna/2001/11-05-2001/vol17no23_bigbrother.htm). Also “Rise of the Garrison State,” by William Jasper, *The New American*, July 15, 2002, <http://www.jbs.org/visitor/congress/alerts/homeland/garrison.htm>.

searched and seized without a court order; citizens may be arrested without a warrant and imprisoned without trial; public surveillance cameras are appearing everywhere; the government is calling for national identification cards and bio-recognition records; and the FBI now is free to place wiretaps on telephones without a court order. In December of 2001, the FBI revealed an operation called “Magic Lantern” that allows it to use the Internet to secretly plant a program in anyone’s computer so that every stroke made on the keyboard will be reported back. That means the government now can capture a record of everything you create on your computer, including passwords, encrypted files, and even deleted files.<sup>1</sup>

## **MORE SECRECY IN GOVERNMENT**

While the government clamors to prevent citizens from having any secrets whatsoever, it moves in the opposite direction for itself. In November of 2001, President Bush issued an executive order that forbids public access to presidential papers, even those belonging to previous administrations. The only researchers who now have access to these important sources of historical data are those who are deemed to have a “need to know” – which means only those who support the CFR spin on important issues.<sup>2</sup>

During a press conference at the White House on March 13, 2002, President Bush was asked why the newly appointed Director of Homeland Security, Tom Ridge, had refused to testify before a bipartisan group of Congress. The President’s reply revealed the new face of American government. It no longer has three branches, each to check and balance the power of the others. It is a throwback to the Old World concept of supreme power in the hands of one man. The purpose of Congress now is merely to give advice to the President and to approve funding for his programs. This is what the President said:

He doesn’t have to testify. He’s part of my staff. And that’s part of the prerogative of the executive branch of government, and we hold that very dear.... We consult with Congress all the time. I’ve had meaningful breakfasts with the leadership in the House and the Senate. I break bread with both Republicans and Democrats right back here in the Oval Office and have a good, honest discussion about plans, objectives, what’s taking place, what’s not taking place.... We understand the role of Congress. We must justify budgets to Congress.... [But] I’m not going to let Congress erode the power of the executive branch.”<sup>3</sup>

We have come a long way since 1912 when Col. House wrote *Philip Dru Administrator*. His vision has come to pass, not just in America, but everywhere. The so-called free world no longer exists. What few freedoms we have left are now subject to restriction or cancellation at any time the government says it’s necessary for fighting crime, drugs, terrorism, pornography, discrimination, or any other bugaboo that supposedly stands in the way of the greater good for the greater number. Collectivism has triumphed everywhere in the world. There is no longer any barrier to having the United States comfortably merged with the Soviet Union – or any of its clones, including modern Russia and China. The dream of Cecil Rhodes is now in the final stages of becoming a reality.

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<sup>1</sup> “FBI confirms “Magic Lantern” exists,” MSNBC, Dec. 12, 2001, <http://www.msnbc.com/news/671981.asp>.

<sup>2</sup> “Bush Clamping Down on Presidential Papers,” by George Lardner, Jr., *Washington Post*, Nov. 1, 2001, <http://www.washingtonpost.com/ac2/wp-dyn/A20731-2001Oct31>.

<sup>3</sup> “Transcript of Bush press conference,” March 13, 2002, <http://www.cnn.com/2002/ALLPOLITICS/03/13/bush.transcript/index.html>.

## BEHOLD THE GRAND DECEPTION

It would be difficult even for the most stubborn skeptic to deny these facts; but, is any of this *proof* that there is a master plan at work, that it was *designed* to happen that way? No, it is not proof. It is only evidence upon evidence upon evidence.

At the beginning of this presentation, I told you what I was going to tell you. Now that I have finished telling you, it is time to tell you what I told you. Behold the grand deception: What is unfolding today is, not a war on terrorism to defend freedom. It is a war on freedom that requires the defense of terrorism. It is the final thrust to push what is left of the free world into global government based on the model of collectivism. Its purpose is to frighten us into abandoning our freedoms and traditions in exchange for protection from a hated and dangerous enemy. This ploy has been used two times before. Each time it moved us closer to the final goal, but was not sufficient to achieve it in full. This time it is expected to be the final blow.

We have allowed this to happen because we have been denied the knowledge of our own history, and so it seems we are doomed to repeat it. But all that can be changed. In the twilight zone from which we came, it is said that knowledge is power. But in the reality zone, we know that is a myth. Men with great knowledge are easily enslaved if they do nothing to defend their freedom. Knowledge by itself is *not* power, but it holds the potential for power if we have the courage to use it as such, and therein lies our hope for the future. If we *act* upon this knowledge, it is an opportunity, not just to know about history, but actually to change its course. The big question I leave with you is “how?” Is there anything we can do, especially at this late date, to change the course of history? My answer is a resounding “YES!” Is anyone interested?

That will be the topic of my next presentation. In the words of Victor Hugo, it is an idea whose hour has come.

– End of Part 4 –

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# WHICH PATH FOR MANKIND?

Four Models for Social Order © 2003 by G. Edward Griffin, revised June 10



For an enlarged view of this emblem, go to [www.freedom-force.org/Compass.pdf](http://www.freedom-force.org/Compass.pdf).

Model	1. Barbarism	2. Theocracy	3. Collectivism			4. Individualism
Variants			Leninism	Fabianism	Fascism/Nazism	
Adherents	Any advocate of rule by brute force with no pretense at ideological justification; includes anarchists	Any advocate of government to coerce citizens to accept a religion (such as Islam and early Christendom)	Marxist/Leninists, Maoists, Communists, Trotskyites, National-Liberation and Proletarian-Revolution groups	Marxist/Fabians, Royal Inst. of Internatl. Affairs, Rhodes Scholars, CFR, Trilateral Commission, Bilderbergers	Fascists and Nazis	<i>Should be</i> everyone else
Basis of morality (right vs. wrong)	Might makes right	The word of God as interpreted by those who rule	The greater good for the greater number as interpreted by rulers	The greater good for the greater number as interpreted by rulers	The greater good for the greater number as interpreted by rulers	Enlightened self-interest or the word of God as self-interpreted
Nature of rights	Man's only right is to serve the rulers	Man's only right is to serve God represented by rulers	Granted by the state; may be denied by the state	Granted by the state; may be denied by the state	Granted by the state; may be denied by the state	Intrinsic to each individual; protected by the state
Who is supreme?	The state (sovereign monarch and ruling elite)	The state (holy man and ruling elite), claiming to represent God	The state (charismatic leader and ruling elite), claiming to represent the majority	The state (charismatic leader and ruling elite), claiming to represent the majority	The state (charismatic leader and ruling elite), claiming to represent the majority	The individual, claiming to represent only himself
Desirable ends	By coercion of decree	By coercion of law	By coercion of law	By coercion of law	By coercion of law	By voluntary action
People treated	Unequally	Unequally	Unequally	Unequally	Unequally	Equally
Role of government	Subjugate and exploit for the benefit of ruling elite; no limit	Enforce God's word as interpreted by ruling elite; no limit	Anything for greater good of greater number as decided by ruling elite; no limit	Anything for greater good of greater number as decided by ruling elite; no limit	Anything for greater good of greater number as decided by ruling elite; no limit	Limited to protecting the lives, liberty and property of its citizens
Property	Privately owned but subject to confiscation by the rulers	Heavily controlled by the state; ruling elite enjoy exceptions	Owned by the state; ruling elite enjoy use	Privately owned, controlled by state; exceptions for ruling elite	Privately owned, controlled by state; exceptions for ruling elite	Privately owned with minimal state control; no exceptions
Means of production	Privately owned but subject to confiscation by the rulers	Varies with theology but subject to control by the state	Owned and controlled by the state	Privately owned, controlled by the state; ruling elite enjoy competitive advantage	Privately owned, controlled by the state; ruling elite enjoy competitive advantage	Privately owned, minimal state control, no advantage for political influence
Economic model	Plunder	Varies with theology but usually state monopoly	State monopoly	Corporate monopoly enforced by the state	Corporate monopoly enforced by the state	Free-market competition; minimal state interference
Charity	Responsibility of each individual; after plunder by rulers, little is left for charity	Varies with theology but usually required or administered by the state	Responsibility of the state, administered politically, paid by taxation	Responsibility of the state, administered politically, paid by taxation	Responsibility of the state, administered politically, paid by taxation	Responsibility of each individual, administered privately, paid voluntarily
Money	Issued by rulers with bullion backing at their discretion; usually little or no backing; causes inflation, a hidden tax	Christian theocracies did not oppose money with little or no backing; Islam adheres to 100% bullion-backed money	Issued by the state with bullion backing at its discretion; usually little or no backing; causes inflation, a hidden tax	Issued by the banks with protection of the state; usually little or no bullion backing; causes inflation, a hidden tax	Issued by the banks with protection of the state; usually little or no bullion backing; causes inflation, a hidden tax	Issued by the state, banks, or anyone else; that which is backed with bullion becomes money-of-choice; no inflation
Effect	Rulers are solvers of all important problems; totalitarian state accepted as norm; limited freedom, low productivity, scarcity	Rulers are God's agents to solve important problems; leads to totalitarian state, limited freedom, low productivity, scarcity	The state is seen as solver of all important problems; leads to political corruption, totalitarianism, low productivity, scarcity	The state is seen as solver of all important problems; leads to political corruption, totalitarianism, low productivity, scarcity	The state is seen as solver of all important problems; leads to political corruption, totalitarianism, low productivity, scarcity	The state is seen as cause of more problems than it solves; limited state power leads to freedom, high productivity, abundance
Means of expansion	Organization, training, strategy and leadership for military conquest; brutally eliminate opponents	Organization, training, strategy & leadership to win converts, create religious conflict, and prepare for military conquest; brutally eliminate opponents,	Organization, training, strategy and leadership to dominate power centers, create class conflict and internal revolution; brutally eliminate opponents,	Organization, training, strategy and leadership to dominate power centers; quietly capture government; use law and media to eliminate opponents	Organization, training, strategy and leadership to create race conflict and gain political control; military expansion; brutally eliminate opponents	No previous plan but <i>should be</i> organization, strategy, training, and leadership in power centers; replace opponents; empower freedom